

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,231

Tuesday May 12 1987

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Problems Nicaragua  
cannot blame  
on Reagan, Page 24

Austria	Dr. 22	Indonesia	Rp. 3100	Philippines	Pes. 20
Belgium	Dr. 22	Ireland	Dr. 35.50	Portugal	Esc. 100
Belgium	Fr. 48	Italy	L. 1000	S. Africa	Rc. 6,000
Canada	CS1.00	Japan	Yen 100	Singapore	S\$ 4.10
Denmark	DKR 75	Jordan	Fls. 125	Spain	Pes. 125
Egypt	Dr. 8.00	Kuwait	Fls. 500	Sweden	Sk 8.00
Finland	Dr. 22.25	Lithuania	Lt. 5000	Tunisia	Dr. 30
France	Fr. 7.00	Latvia	Lat. 14.48	U.S.A.	Dr. 5.50
Germany	DM 2.20	Malta	Fls. 1000	U.S.S.R.	Dr. 1.25
Greeces	Dr. 2.00	Morocco	Dir. 8.00	Turkey	Dr. 2.00
Hong Kong	HKS 12	Morocco	Dir. 8.00	U.A.E.	Dr. 0.50
India	Rs. 15	Norway	Nkr. 7.00	U.S.A.	Dr. 5.00
					\$1.00

## World news

## Business summary

### Barbie in court after 40 years

Klaus Barbie, former chief of the Gestapo secret police in Lyons, appeared in court in Lyons yesterday on charges of crimes against humanity during the Second World War. Background, Page 2

### Malta poll defeat

Malta's Socialist Party, headed by Premier Carmelo Mifsud Bonnici, last night appeared to be heading for a crushing defeat at the hands of the Christian Democratic opposition, Nationalist Party. The result of Saturday's election is expected to show an overall majority for the Nationalists.

### French strike widens

Disruption to air traffic in France widened when Air France navigators went on strike in the wake of three weeks of stoppages by air traffic controllers. Page 2

### Drastic cuts face EC

Drastic cuts in European Community payments will have to be enforced later this year unless member states agree to provide more money. European Commission President Jacques Delors warned. Page 2

### Mitterrand in Berlin

French President François Mitterrand visited West Germany's President Richard von Weizsäcker in his official residence. In West Berlin, setting a precedent in relations between the city and its three protective Western powers. Page 3.

### Belrut port shelled

The port of Beirut came under artillery fire as snipers of President Amin Gemayel's - Lebanon resumed long-delayed peace talks with Syrian officials in Damascus.

### US crime rate up

The number of US crimes reported rose by 6 per cent last year, the biggest increase in seven years. An FBI report also said that the number of convicted criminals in jail soared to record levels. Page 7

### Forest fire kills 142

Aircraft trying to trigger artificial rainfall began flights over a vast six-day forest fire in north-east Canada, near the Soviet border, which has killed 142 people and made 50,000 homeless.

### Terror cache found

French police found two hideouts used by the left-wing terrorist group Action Directe near Toulouse and seized weapons and explosives. Interior Minister Charles Pasqua said.

### Refusenik's death

Soviet refusenik Yuri Shpitzman, 55, who arrived in Vienna on Sunday after eight years of trying to get an exit visa, died of a heart attack there before he could fly on to Israel.

### Saint Laurent theft

Thieves stole original leather and silk designs worth Fr. 1m (\$163,000) belonging to French couturier Yves Saint Laurent's winter collection from a Paris showroom.

### Heart man dies

Emmanuel Vitré, 67, died in Marcellin after living for a record 18 years with the transplanted heart of a 20-year-old man. He once described himself as the happiest man in the world.

### Irving Berlin 99

Irving Berlin, the songwriter who produced more than 1,000 hits including White Christmas and Easter Parade, celebrated his 99th birthday quietly with his wife and family in New York.

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## Thatcher seeks historic third term in June poll

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

MRS MARGARET THATCHER, Britain's Prime Minister, is to seek re-election for her Government on Thursday, June 11, for a record third consecutive term and said yesterday she wanted a fourth term. At the same time, she promised to set a course for Britain up to the end of the century.

The Tories will go into the four-week campaign as favourites to retain an overall majority in the House of Commons although probably down on their 144-seat margin at the 1983 election.

Confirmation of the long-expected election date came yesterday after a Cabinet meeting of just under an hour and a visit by the Prime Minister to Buckingham Palace to obtain the Queen's formal approval for a dissolution of Parliament.

Parliament will meet for the rest of this week to complete legislative business, and formal campaigning will start at the weekend, with party manifestos being published early next week.

The party leaders were, however, quick to set out major themes in a series of television interviews.

In characteristically ebullient form, Mrs Thatcher said she hoped to serve a fourth term because this time she was only aiming for her third term and there was still "quite



Mrs Margaret Thatcher: prospect of historic third term

a long way to go" and "a great deal to do."

The plans in the Conservative Party manifesto, to be published a week today, might, she said, "take longer than five years." The manifesto would set "a course to go up to the end of the century." Noting this would mark the end of the millennium, she said: "It ought to set Britain's course for the next century as well as this."

She added that she hoped to "go on and on" saying: "We really must win. There is so much to lose."

Mrs Thatcher also sought to justify her decision to call an election a year early. She stressed that she had always said there was no question of an election under four years and that any time between the fourth and fifth year was possible. But the Government now had a lot of plans for the future which would take "quite a number of years to implement."

She said that "so much is going on in the international scene; arms control; the future of the Common Agricultural Policy; the whole of East/West relations; and the Middle East problem. It is important to know that we are going to have continuity and confidence in decisions."

Consequently, she argued that it was "best to end the uncertainty; to plan for the future."

The annual summit of the seven main industrialised countries is due to be held in the final three days of the campaign. Government officials said yesterday that Sir Geoffrey Howe, Foreign Secretary, would represent Britain for the whole

Continued on Page 24

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## New Delhi imposes direct rule on troubled Punjab

BY JOHN ELLIOTT IN NEW DELHI

A GENERAL security alert was issued throughout northern India early this morning when the Sikh Akali Dal government in the turbulent state of Punjab was removed from office for a period of six months by the central Indian Government.

The Indian Government said the Punjab administration was "incapable of maintaining law and order."

It has been replaced with President's rule, which involves direct government from New Delhi, administered through the governor of the Punjab.

The move could increase the effectiveness of the security forces but could also exacerbate the alienation of the local population, especially Sikh youth.

Feared a possible extremist backlash, all the northern Indian states, particularly the capital of New Delhi, were put on a state of alert by the government last night.

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## EUROPEAN NEWS

## Bowed but smiling Barbie goes on trial

BY GEORGE GRAHAM IN LYON

MR KLAUS BARBIE, former hand side of the temporary chief of the Gestapo secret police in Lyon, yesterday entered the courtroom he has avoided for the last forty years.

Barbie, now 73, will for the next two months be tried on charges of crimes against humanity, including the illegal arrest, torture and deportation of Jews and members of the French Resistance.

A bowed but smiling figure dressed in sombre grey, Barbie chattered and joked with his interpreters as his guards led him to his seat, behind a screen of toughened glass, on the right

of the temporary courtroom specially constructed in the vast waiting room of Lyon's Palace of Justice.

The trial is viewed as a historic event in France and is the first ever to be staged for posterity. The film will not be made available to historians for twenty years, and will not be released for public viewing for fifty years.

Barbie caused an immediate stir in the court yesterday by giving his name as Klaus Altmann, the pseudonym under which he lived in Bolivia for thirty years until his deportation.

A bank of lawyers represents

the 47 "parties civiles" whose

action to France in 1963. He did not try to deny his identity, however, admitting that his father's name was Barbie and that he had lived under the name of Altmann only since 1951.

The prosecution has spent the last four years preparing for Barbie's trial, but at the last minute yesterday came a flood of people wanting to join in as "parties civiles". Plaintiffs associated with the prosecution who seek damages from the defendant

and the 47 "parties civiles" whose

cases have been accepted by the court, opposing Barbie's single defence lawyer, Mr Jacques Vergès.

"There is no doubt Vergès will have the best part in the script. He is alone against 40, and he is more talented than any of them," commented one observer.

Among the handful of spectators admitted at the back of the hall Mr Vergès has begun to win approval and sympathy.

Already on the first day of the trial the controversial defence lawyer has shown his claws, attacking his opponents

for appealing to vague laws of

civilisation rather than to precise legal forms.

"To pretend that you can

ignore form in the most serious

matter of a right of judicial

independence," Mr Vergès said.

Because of the extended length

of the case, Judge André Cardini called yesterday for six

supplementary jurors in case

one of the main jury drops out

during the trial.

The five men and four women who make up this main jury average 39 years old and sit alongside Judge Cardini and two other magistrates.

Barbie—accused of crimes against humanity

against humanity

BY QUENTIN PEEL IN BRUSSELS

**DRASTIC cuts in European payments of 30 per cent for agriculture and 50 per cent for other programmes will have to be enforced in the second half of the year if member states do not agree to provide more finance.**

**Mr Jacques Delors, the European Commission President, told finance ministers yesterday.**

**In an urgent appeal for extra cash totalling an immediate Ecu 5bn ( \$630m) in 1987, Mr Delors and Mr Hans-Joachim Christensen, his Budget Commissioner, warned of the dangers of delaying any deal.**

**However, they face the flat refusal of some member states—notably the UK and West Germany—to provide any more money in the form of cash advances to the EC budget.**

**Mr Margaret Thatcher, the British Prime Minister, has already written to Mr Delors rejecting this option, which would have to be approved unanimously and sanctioned by national parliaments. Mr Gerhard Stoltenberg, the West German Finance Minister, yesterday also spoke out against it.**

**The Ecu 5bn hole in the 1987 budget was the most immediate of three major financing problems tackled by the EC Finance Ministers yesterday. The others were a first inconclusive debate on Commission proposals for a**

**radical reform of future financing up to 1992, and an equally**

**ambitious attempt to set spending limits for 1988.**

**The Commission plan for the current year is to find the Ecu 5bn from three sources. The main one is a switch from payments in advance to payments in arrears on farm spending, which would produce a once-off saving. Mr Delors proposes to allocate Ecu 2.9bn to cover the Ecu 2.9bn overspending on agriculture already evident because of higher export subsidy costs.**

**The second source of finance available is Ecu 630m left within the total amount of contributions from national treasuries under the present value added tax formula.**

**The third element in the Commission plan is the one already disputed: some Ecu 1.6bn in extra cash contributions above the present legal ceiling.**

**NO 16-8/83**

**Mr Peter Brooke, the British Minister of State at the Treasury who attended yesterday's Council meeting, said that instead of providing any such cash, the money should be found from a full use of the switch from advances to reimbursements, and additional savings from the current farm price review.**

## Outlook for plastics 'sobering'

BY TIM DICKSON IN BRUSSELS

Despite enormous fragmentation, the white paper shows that Italy is relatively "underbanked" with only 2.3 branches per 10,000 inhabitants compared to 4.5 in the US and 4.4 in the UK. Italy, however, has the highest number of employees per branch, 22.7, of any country except Switzerland.

The messengers, usually worthy, are vital.

because Italy is still predominantly a cash economy, because the Bank of Italy

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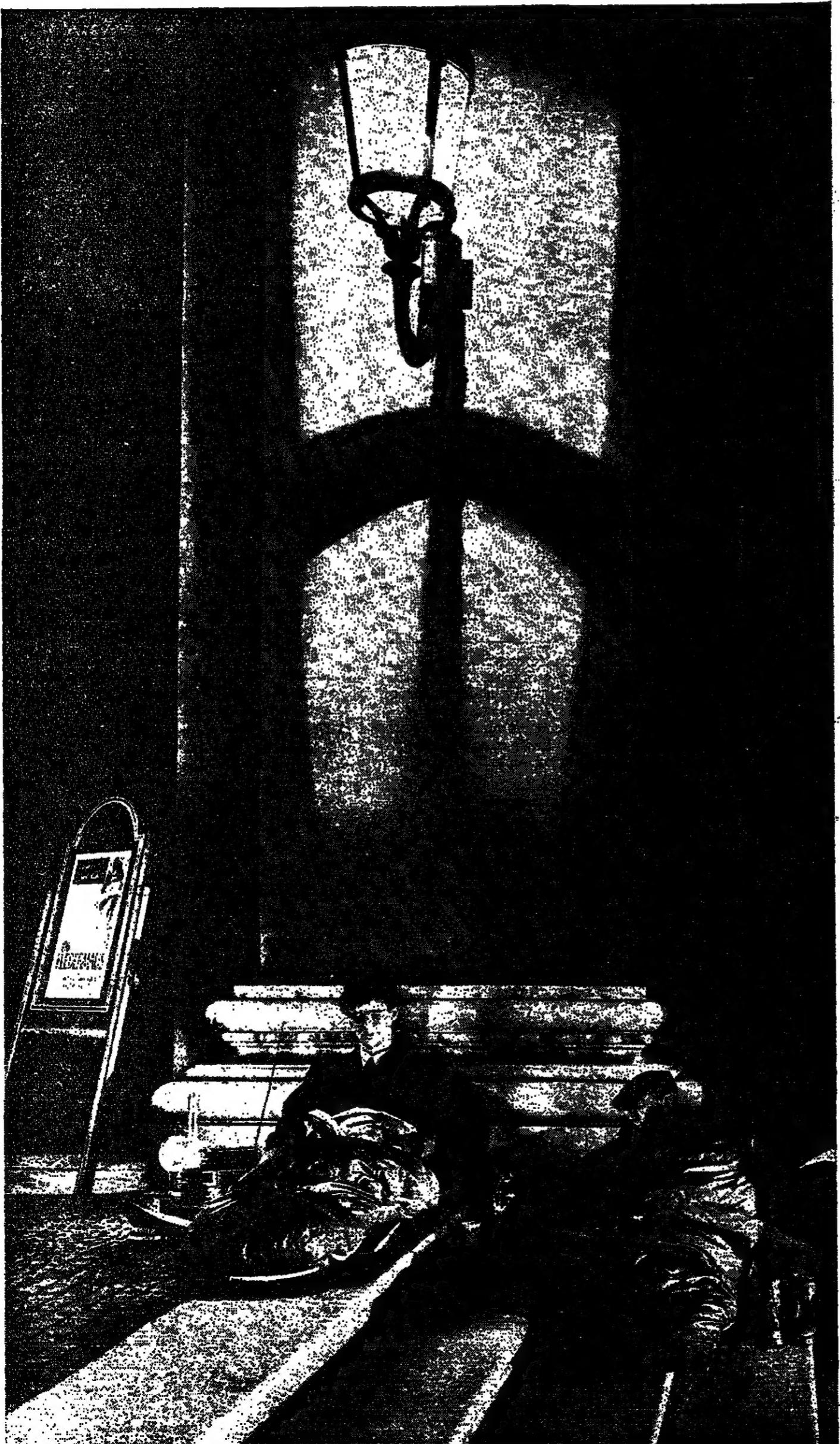
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AT SHERATON LITTLE THINGS MEAN A LOT - AT SHERATON LITTLE THINGS MEAN A LOT

# A NIGHT AT THE OPERA FOR THE GUESTS.

# THREE DAYS IN THE QUEUE FOR THE BELLBOY.



In Munich, tickets for the New Year's Eve opera are about as plentiful as snowballs in August.

(Except when the opera is Johann Strauss's 'Die Fledermaus.' Then the tickets are really difficult to get hold of.)

In fact, if you want a ticket you have to prove your dedication beyond all reasonable doubt.

Three days before the performance, you have to report to the ticket office at 6.00 am.

Two hours later you have to report again. And two hours after that, and two hours after that. And so on until 10.00 that night. (This soon sorts out the zealots from the merely enthusiastic.)

The next day, the same thing happens.

And on the third day (by which time only the fanatical fringe is left) you queue continuously from 6.00 am until you get a ticket.

So when two of our regular guests at the Munich Sheraton asked after tickets to 'Die Fledermaus,' all we thought we could offer was a sympathetic shrug.

But the concierge got to hear about it.

And the bellboys. And instead of our guests spending the best part of three days queuing, one of the bellboys volunteered.

Last year we spent millions refining our service.

If our staff respond only half as well as the bellboy from Munich, it will have been money well spent.

For reservations or information on any of 500 hotels worldwide, contact your nearest Sheraton Hotel, Reservations Office, or your **Sheraton** travel agent. **The hospitality people of ITT**

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ISTANBUL SHERATON HOTEL • JERUSALEM PLAZA SHERATON • LISBON SHERATON HOTEL • LONDON (BELGRAVIA SHERATON, SHERATON PARK TOWER HOTEL) AND HEATHROW (SHERATON HEATHROW HOTEL, SHERATON SKYLINE HOTEL) • MADEIRA SHERATON HOTEL (FUNCHAL)  
MUNICH SHERATON HOTEL • SHERATON HOTEL OSLO FJORD • PORTO SHERATON HOTEL • SHERATON ROME HOTEL • SALZBURG SHERATON HOTEL • SHERATON SOFIA HOTEL BALKAN • SHERATON STOCKHOLM HOTEL • TEL AVIV SHERATON HOTEL • © 1987 THE SHERATON CORPORATION



## OVERSEAS NEWS

## Arab states 'oppose' PLO presence at Mideast peace talks

BY ANDREW WHITLEY IN JERUSALEM

JORDAN, Egypt and Saudi Arabia all agree that the presence of the Palestine Liberation Organisation at an international conference with Israel would be an "obstacle," according to Mr Leo Tindemans, the Belgian Foreign Minister and chairman of the European Community's Council of Ministers.

Speaking at the end of a two-day visit to Jerusalem, Mr Tindemans said yesterday he had learned from his earlier talks in Cairo, Amman and Riyadh that there was no support in those countries for direct representation of the PLO at the negotiating side.

"For them, the Palestinians should be represented (at the proposed Middle East conference) in a mixed Jordanian-Palestinian delegation," the Belgian minister told a press conference. Mr Tindemans has been touring the region on behalf of the European Community, following a declaration in Brussels last February by the 12 in favour of an international conference.

The Israeli peace Cabinet met yesterday to discuss the conference proposal being promoted by Mr Shimon Peres, the

## World Bank suspends funds for Zambia

By Victor Mallet in Lusaka

THE World Bank has suspended disbursement of new funds for Zambia because of arrears on previous loans, pushing the country deeper into crisis

following President Kenneth Kaunda's decision to break with the International Monetary Fund (IMF), diplomats in the capital Lusaka said yesterday.

As expected, no decision was

taken yesterday in what seems

—by Israeli standards—to have

been a relatively bloodless

debate to be resumed tomorrow

at the inner Cabinet's regular

session. Neither Labour nor Likud—evidently represented on the 10-member policy-making body—appear to have conceded

any ground or to have won sup-

port from the opposing side.

With Mr Peres openly fore-

casting elections in the near

future if the inner Cabinet fails

to give him the support he

is demanding, misgivings are

meanwhile growing within his

own party over where the

Foreign Minister may be head-

ing.

Visiting Israel at this de-

licate moment, Mr Tindemans

was not surprised, given

little more than a polite hearing

by his Israeli hosts, none

of whom see a significant role

for the European Community in

the coming months.

## Egypt floats pound

By Our Cairo Correspondent

EGYPT yesterday announced a partial flotation of the pound in line with the package of reforms under the draft agreement with the International Monetary Fund (IMF) which will pave the way for a \$300m standby credit and a rescheduling of \$120m of its debts.

Banks will be allowed to fix rates for hard currencies to curb speculation. Mr Younis Mustafa, Minister for the Economy, announced that the rate would be set daily, without interference from the Government, by a committee representing eight banks.

It fixed an immediate rate of £C2.185/2.170 to the dollar, compared with the recent rate of £C1.15 on the official market.

Mr Mohammed Salaheddin Hamid, Governor of the Central Bank, said that the measures were aimed at "attracting foreign exchange into the banking sector by setting a realistic foreign exchange rate."

Remittances from abroad, tourism receipts and private sector activities will be most immediately affected by the new "free market" rate which will involve a depreciation of the pound from the present official rate of £C1.35.

A particular aim is to channel into the official banking system savings sent home by Egyptian workers abroad amounting to about \$2.5bn last year. Altogether the "grey market" is believed to handle \$3 to \$4 a year.

The measure is seen as a significant move towards reforming Egypt's multi-tier exchange rate system in line with a commitment to achieve currency reunification within 18 months as required by the IMF.

The new rate will be used also for tourism revenue and commercial bank foreign exchange transactions as well as to finance 40 per cent of imports, mainly non-essential goods.

Public sector companies, which in the past have had to convert half their hard currency from exports at the official rate, will be allowed to change a larger proportion of their proceeds at the new floating rate, according to Western economists in Cairo.

## Filipinos vote in 'peaceful' election for legislators

By RICHARD GOURLAY IN MANILA

FILIPINOS turned out in large numbers yesterday to vote for the first truly independent legislature in 15 years. There were only isolated instances of violence reported and few early signs of cheating. President Corazon Aquino's press spokesman said it was "the most peaceful election in the post-war period in the Philippines."

The complicated voting system means a reliable trend will only appear today and sure results are only likely two days later. In the only early indications of a trend, absentee military personnel who voted last weekend heavily favoured opposition senatorial candidates led by Mr Juan Ponce Enrile, the former defence minister.

Elements of the military have staged at least three unsuccessful coup attempts since Mrs Aquino took power in February 1986. Three months ago the military as a whole nearly rejected a new constitution on which Mrs Aquino had staked her credibility whereas the rest of the country approved it with a resounding majority.

There was only isolated violence. The military reported at least seven people killed in

LIKE A practised football team besieged by conflicting advice from noisy spectators, Australia's Labor Government has been receiving endless recommendations from vocal interest groups—volunteering their opinions on economic policy.

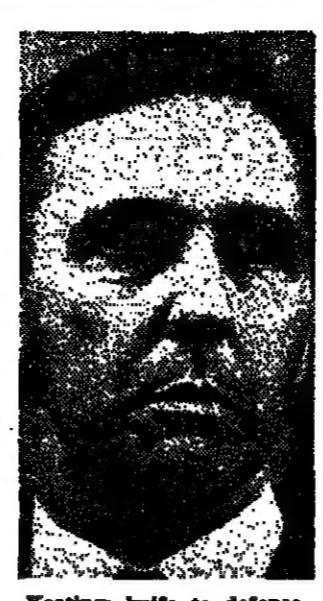
The focus for their counsel is tomorrow's long-awaited "expenditure statement"—the third urgent mini-budget in five years which Mr Paul Keating, Labor's aggressive Treasurer, has found it necessary to deliver.

For three months Mr Keating has pressed a "razor gang" of ministers into spending cuts and other savings designed to bring an overshooting budget deficit back into line.

Over recent days opposition leaders, state governments, business groups, farmers, representatives of banks, minority economists, welfare groups, even ordinary members of the public have all sought to sway the government's thinking.

It is as though the statement were a full-blown budget. In fact, it is the first but most important step of a three-part strategy aimed at keeping the economy on a path of structural adjustment.

The second will come on May 25, at a crucial meeting of Australia's state premiers. They are likely to be pushed by the federal government to accept reduced funding and borrowing limits.



Chris Sherwell in Sydney reports on an important mini-budget

## Treasurer Keating in cutting mood

account deficit, swollen foreign debt and a weak currency.

The country is now experiencing high interest rates and inflation an over-large public sector, low domestic savings, weak investment and poor productivity.

To bring this figure back to the same sort of proportion of gross domestic product as last year's targeted level, would entail cuts of some \$350m. But many analysts are looking for more.

The Confederation of Australian Industry, the Australian Chamber of Commerce and two major banks, Westpac and ANZ bank, for example, have each recommended a budget deficit of \$325m-\$350m, or cuts of up to \$44bn.

But much remains untried, especially on the labour front. The Government, with its consensus politics and both eyes on the election due by April next year, has so far only avoided a plunge into recession and high unemployment, although the rural sector is suffering badly and business bankruptcies are rising.

The financial markets, while calm ahead of tomorrow's statement, are seeking genuinely tough measures from Mr Keating. With memories of last August's budget in mind, when the currency suffered a major setback, he may want to oblige them more than the voters.

The Labor Government's

third and final step is the budget itself, which is due in August, a few weeks into the financial year starting on July 1. Only then are revenue and budget deficit projections for 1987-88 likely to look firm.

The second will come on May 25, at a crucial meeting of

Australia's state premiers. They

are likely to be pushed by the

federal government to accept

reduced funding and borrowing

limits.

Yet both seem likely. Spending by the states from reserves built up in previous years has kept the new public sector borrowing requirement at too high a level, undermining Labor's strategy. Its response will emerge, if not tomorrow.

Possible assets for sale include dockyards, government factories, airport terminals and the Tokyo embassy. Better known entities like Australian Airlines are also being discussed.

With all this, expectations are running high—so high that Mr Bob Hawke, the Prime Minister, was forced to issue a warning last week.

"Those who would set impossible targets for this, or for any government, should be able to answer this question: how shall we balance our economic responsibilities with our responsibility for the poor and disadvantaged?"

The answer may only come position is known. For amid all the bluster about cuts, it has emerged that the new fringe benefits and capital gains taxes are yielding more than was ever forecast.

The noisy football spectators may therefore have to hold their breath until a result emerges after extra time, in August.

Australians baulk at tax changes, Page 35

## S African homelands unrest

By Anthony Robinson from Johannesburg

In Transkei, Paramount Chief Kaiser Matanzima was

yesterday banished from the

capital, Umtata, by his

brother the Prime Minister,

and mutual accusations of

corruption and abuse of

power. The latest power

struggle comes five weeks

after the expulsion of white

Rhodesian ex-Selous scouts

who were training the Transkei

Defence Force and were also

involved in two unsuccess-

ful military raids against

neighbouring Ciskei.

Meanwhile, in KwaZulu,

100 km north of Pretoria,

petrol bombs have been

thrown at the homes of chiefs

and former members who

are opposing last week's

decision to a purged legisla-

tive assembly to seek "inde-

pendence" for the impo-

verished homeland.

Korea politician

spurns summons

Mr Kim Young Sam, the

Korean opposition leader

under investigation for

allegedly defaming the state,

said yesterday he would

refuse to answer any sum-

mons issued by state prosecu-

tors. Maggie Ford reports

from Seoul.

The prosecution department

announced yesterday that it

was also considering charg-

ing other members of Mr Kim's

party including those who pre-

pared the party manifesto and

helped write Mr Kim's

inauguration speech.

In the speech Mr Kim com-

pared next year's Seoul

Olympics with the Games held

in Berlin under the Nazi

regime,

Boasting domestic sales

to cut export ratio

Robins: What effect is the cur-

rency revaluation having on the

company to restructure its op-

erations?

Hanazono: As our export ratio is

very high we have no simple

measure to counter the effect of the year, so we are having a very difficult time. At present, our export ratio is running at 60 per cent. Our original policy was to hold the export ratio at 50 per cent, but with the development of LSI's in the early 1980's our export ratio rose to 60 per cent. Rather than reduce our overall export ratio we want to expand our domestic sales. Since there is pressure from other countries for Japan to expand the domestic market we feel that this should form part of our plans.

Robins: Is increasing overseas

production one option presently under

study?

Hanazono: We have no specific

plans to expand overseas produc-

tion, nor do we want to cause any inconven-

ience to our customers overseas due

to supply difficulties, which could involve a loss of sales to competitors. So, to an extent, we have little choice but to maintain offshore production.

Robins: What is the driving force

behind your offshore production?

Hanazono: There are two an-

swers. As far as our production in

Asia, Taiwan or South Korea is con-

cerned, the aim is to decrease costs.

With the plant in the UK, for example,

we hope to counter the effect of the

high yen, and also to improve supplies

of our products to our Sizaire number

of customers there.

Robins: What is the percentage

of overseas production to domestic

*This transaction has been completed and this announcement is a matter of record only.*

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## AMERICAN NEWS

## Shultz rejects conventional forces linkage

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

MR GEORGE SHULTZ, the US Secretary of State, yesterday rejected suggestions that Washington should link a deal on medium range missiles in Europe with an accord on a reduction in Soviet conventional forces.

In an article in *Time* magazine, appearing on the day in which he was meeting Mr Hans-Dietrich Genscher, the West German Foreign Minister, Mr Shultz said: "To add a new demand now that an Intermediate Nuclear Force (INF) agreement be linked to conventional reductions which will undoubtedly take many years to negotiate would be tantamount to introducing a 'killer amendment'."

Last month former President Richard Nixon and Dr Henry Kissinger, who served as his Secretary of State, criticised the INF deal which the Administration is moving towards and amongst other things called for an agreement to be linked to conventional forces cuts.

The mounting criticism from Republican foreign policy experts of the INF accord is a worrying phenomenon to the Reagan Administration which is concerned that it could begin to erode support for an agreement on Capitol Hill.

## Reported crime in US increases by 6%

BY NANCY DUNNE IN WASHINGTON

THE NUMBER of reported crimes in the US rose by 6 per cent last year — the biggest increase in seven years — as the number of convicted criminals serving time in institutions reached a record, according to two new reports.

The Federal Bureau of Investigation found crime in 1986 rising most rapidly in cities and the southern states. Violent crime rose 12 per cent while the number of property crimes reported to the police went up 6 per cent.

Part of the increase was due to greater reporting of crimes, the report said. It estimates, even so, that only 37 per cent of all crimes and 50 per cent of all violent crimes were reported to police last year.

The public view that courts have been too soft on criminals has led to longer prison sentences and more convicted law-breakers.

According to the second report, by the Justice Department, the prison population rose 8.6 per cent in 1986.

Since 1980, the US prison population has increased by about 66 per cent.

## Cuba set to hold talks on debt

BY MARGARITA ZIMMERMAN IN HAVANA

TALKS between the Paris Club of government creditors and Cuba, on rescheduling the 1987 maturities in Cuba's \$1.5bn (£1.15bn) hard-currency debt, are to be held here from May 26 to 29.

The sum involved is believed to be about \$120m, although figures have been publicly given in Havana.

The most recent report of the Cuban central bank, dated December but not distributed to creditor country diplomats until March, stressed that negative factors present in 1986 persist. These obliged Cuba to declare a 90-day suspension of interest payments.

The report said Cuba would be unable to fulfil its foreign obligations without an adequate

## Sarney to sue over railway allegations

PRESIDENT José Sarney of Brazil is to sue a businessman who alleged that the head of state would benefit personally from a big Brazilian railway project, according to Mr José Tavares, the Transport Minister, Reuter reports from São Paulo.

The minister strongly defended the plan for a 1,570 km rail link between Brasília, the federal capital, and the northern state of Maranhão, the president's home state.

Critics of the \$2.4bn (£1.45bn) scheme argue that it would not be economically viable, and allege it would benefit business friends of Mr Sarney.

Mr Tavares said Mr Sarney was to sue over allegations by Mr Aristedo da Riva, a businessman, that the railway would pass through land he owns in Maranhão.

## US 'considering' base on Moon

THE US is considering a manned Moon base to assert its leadership in space, Aviation Week and Space Technology Magazine reported yesterday.

The Moon base is gaining support as an option that would be quicker to achieve than a major exploration of Mars and would help prove the technology to make such a mission possible, the magazine said.

It quoted Nasa administrator Mr James Fletcher as saying: "I think the right way to go to Mars is by way of the Moon."

The magazine said that Nasa would this week begin issuing contracts to aerospace firms to provide studies of a lunar base.

It said Mr Fletcher and other senior space officials had been briefed on a Moon-base plan that would return US astronauts to the Moon as early as the year 2000.

The cost of a permanently manned base by 2005-2010 is estimated at \$8bn spread over 20 years, the same cost, as measured in current dollars, as the Apollo programme that landed a man on the Moon in 1969, the magazine said.

## Mary Helen Spooner in Santiago on a document reflecting the ambitions of government officials Chilean opposition faces test of strength

CHILE'S Planning Ministry recently presented General Augusto Pinochet with a document containing policy recommendations for the Government's social and economic programmes over the next decade. The Chilean leader's presidency is due to expire in March 1989 when a military-designated candidate — who could be General Pinochet — will run in a one-man plebiscite for another eight-year term.

The Planning Ministry document's ambitious projections suggested that Chilean officials assume the regime will extend well beyond 1989, almost to the end of the century.

The incident may have confirmed the worst suspicions of the Pinochet regime's critics, but it is far from clear that Chilean opposition groups will be able to successfully challenge such a plan.

Earlier this year, a group of 14 Chilean public figures, including a prominent novelist and a range of political leaders, announced a campaign for free elections in 1989. The initiative began last year but was temporarily waylaid by inter-party disputes and the downturn in public activity during the summer.

The movement's supporters privately admit that the campaign has taken a long time to get off the ground but maintain that it was the most promising initiative so far for resolving Chile's political crisis.

The campaign has a national appeal going far beyond the political

parties, but supported by the parties," said Mr Edgardo Boeninger, a Christian Democrat and director of the Centre for Development Studies, a Santiago research institution. He noted that an earlier proposal for a democratic transition — the Catholic Church-sponsored national accord — lost impetus as the political groups backing the plan vied for influences.

"What sterilised the national accord was the attempt to make it into a political coalition, which it never was," he said. "The opposition parties tried to push those who were closer to the Government into open opposition, and those further to the right tried to make those in the centre and on the left act as if they were not part of the opposition. To date, the political parties backing the free elections movement have behaved more responsibly, but he cautioned that the next four months would be crucial in determining the campaign's success.

Chilean authorities claim to have undertaken a number of reforms designed to move the country closer to democracy. Earlier this year the regime passed a law authorising, and severely regulating, the country's political parties which had operated in a legal vacuum since 1973.

Two daily newspapers, both with clearly anti-Government editorial positions, have been allowed to publish and a third newspaper is seeking official permission to circulate.

A document from the Chilean Planning Minister has confirmed the worst suspicions of the critics of General Pinochet (right), but it is not clear that the opposition will be able successfully to challenge the plan



The country's television stations, however, remain tightly controlled, although the Catholic University television network has slightly broadened its news coverage in wake of Pope John Paul's visit last month.

The Pinochet regime has also opened electoral registries in municipal government offices where Chileans over 18 years-old with valid identity cards may sign up to vote in the 1989 plebiscite. Chile's original voter registries were burned shortly after the 1973 coup.

Although most Chilean political parties have urged their followers to register, only a tiny percentage of eligible voters have done so. One resident of an affluent Santiago suburb who visited her municipal

government office was astonished to learn she was only the 42nd woman who had registered to vote. The turnout in poorer areas is thought to be even lower, with many low-income Chileans reluctant to spend the equivalent of about \$2 to renew their identity cards, plus the bus fare for the trip to the municipal government offices.

There is an internal debate underway within the regime over whether General Pinochet could win the plebiscite, whether an alternate candidate would have a better chance or whether General Pinochet would benefit from an open multi-candidate election in which Chilean political parties might divide the opposition vote in such a way to give him a plurality of votes.

Mr Alberto Cardinal, Chile's Vice Minister of the Interior recently said the period from 1988-97 would be one of "consolidating the institutionalisation" of the regime, with the armed forces continuing to play a major role in government and with considerable power to deal with accused terrorists. But disputes have broken out even among General Pinochet's most ardent supporters.

The Avanza Nacional is a small pro-Pinochet political group which a former regime official has accused of being a front organisation for the CNI, Chile's widely feared secret police. Last month the Avanza Nacional formally announced itself as a political party, and distributed a music cassette which included a song entitled "Take the hard line, Pinochet".

A few days later, however, the group announced it was taking disciplinary action against one of its leaders, Mr Eduardo Riosco, for speaking too frankly to a Chilean magazine.

In the interview, Mr Riosco praised Chile's defunct National Socialist Party, described Germany's Third Reich as "truly incredible party", and said the country's inhabitants were completely uninterested in political participation. He also said the Avanza Nacional viewed itself as part of the regime.

"We consider ourselves the Government. We are not in power, we are the power," he said.

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## WORLD TRADE NEWS

## BAe places order to tempt India

BY JOHN ELLIOTT IN NEW DELHI

BRITISH AEROSPACE is placing a contract with Hindustan Aeronautics, India's government-owned aircraft manufacturer, in the hope the move will improve the chances of its ATP airliner winning an Indian order worth \$300m. The Indian group is to make 150 aircraft for the ATP in a deal worth \$2.5m.

BAe is one of several international aircraft manufacturers which have offered countertrade and other offset provisions covering up to the entire foreign exchange cost involved. The proposed order is for between 12 and 17 aircraft, with 40 to 65 seats, to be delivered over the next three years to Vayudoot, India's rapidly expanding third airline.

In addition to the ATP, other

aircraft being offered include the Saab-340 from Sweden, the Hawker's dash 8 from Canada, the F-80 from Fokker of Holland, the French-Italian ATR-42, plus aircraft from a Spanish-Indonesian consortium and Brazil.

Saab is believed to have suggested all payments be made into a rupee account in India instead of in foreign exchange abroad. Soft financing arrangements are also being offered in what is turning out to be a tough commercial battle.

The emphasis on counter-trade is in line with a new Indian Government policy introduced at the end of last year. Air India has persuaded Boeing to organise countertrade to cover 23 per cent of a \$300m

(\$182m) contract now being finalised, even though there are no rival bidders involved. The order will be for two four-passenger freighter aircraft and one 747-200.

The BAe offer was discussed in New Delhi yesterday at a meeting between Government representatives and Mr Michael Spicer, the British Aviation Minister.

The UK is also bidding for a contract worth about \$45m to modernise air traffic control and navigation systems at New Delhi and Bombay airports. The bid has been submitted by the UK Airports Group, comprising BAe, Comair, GEC, and Marconi, and is backed by more than \$15m of aid in the form of grants.

## Scott Paper considers \$600m investment in Indonesia

BY JOHN MURRAY-BROWN IN JAKARTA

SCOTT PAPER Company, one of the largest paper manufacturers in the US, is considering investing \$600m (£363m) in a plantation and pulp facility in Irian Jaya province in the far east of Indonesia.

It would be one of the biggest projects outside the oil and gas sectors and would provide the Government with a welcome boost after foreign investment

fell to \$826m last year from a high of \$2.8bn in 1983. Indonesian officials confirmed yesterday that "serious discussions" had taken place but Scott said talks had touched on "resource utilisation" and any estimates of the project's worth had no substance.

Scott is also reported to be looking at other sites in South East Asia.

Industry officials in Jakarta

say Scott is considering a 200,000 hectare estate investment, growing eucalyptus to be processed for paper and tissue manufacture. The likely partner in the venture is P. T. Astra, a Chinese-owned private industrial conglomerate with interests in car assembly and agribusiness in Sumatra.

Any investment is sure to face formidable obstacles in the largely unexplored jungle region the size of Spain where crocodiles are said to outnumber the 1.3m natives.

Added to this is the simmering separatist movement with native tribesmen calling for the defence of land rights.

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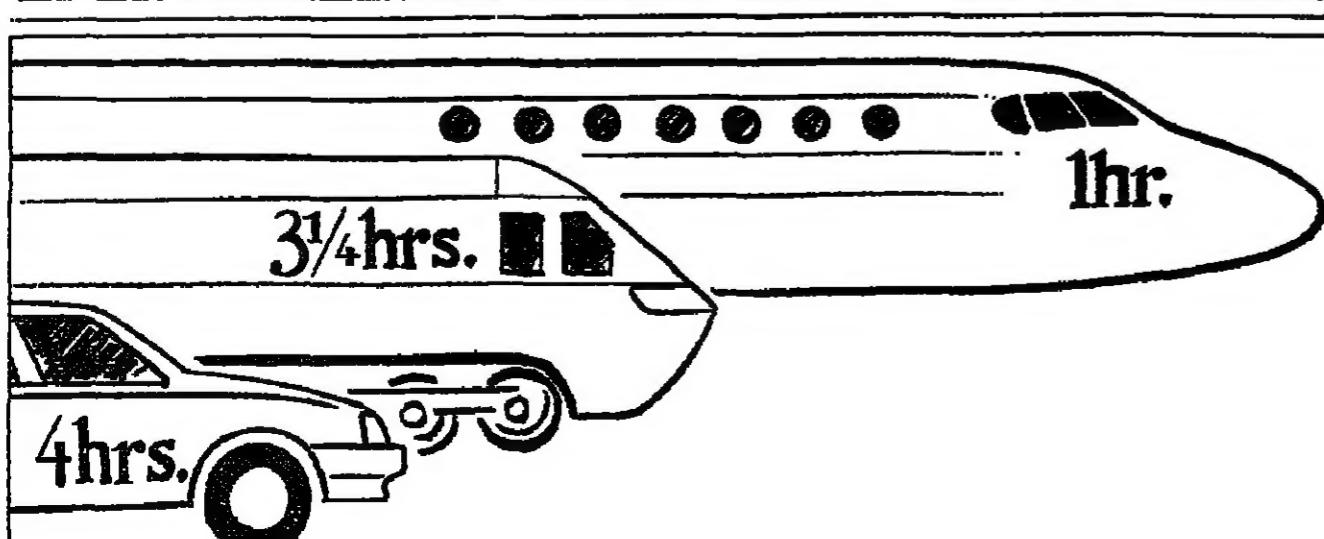
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## EC repeats warning on Japanese tariffs

By Ian Ridge in Tokyo

THE European Commission reiterated yesterday that it is considering the use of limits and volume restrictions to prevent the diversion of Japanese electronic products from the US.

The EC has been concerned about the possible impact in Europe of the US imposition of 100 per cent tariffs last month on selected Japanese electronic goods. The tariffs were in realization for Japan's alleged failure to respect last year's bilateral semiconductor agreement.

The EC fears Japanese manufacturers will intensify sales efforts in Europe as a result of the tariffs and has warned the Japanese Government that steps would be taken to prevent diversion.

Mr Brian Richardson, deputy head of the EC mission in Tokyo, told a press conference the EC had already put into force a regulation requiring importers of these products to seek authorisation for imports. This enabled the commission to monitor them daily.

If any surge took place, the commission would act to restrain them, either through the application of tariffs at the same level as those applied in the US or through volume restrictions.

He said both these actions would be in line with the General Agreement on Tariffs and Trade provisions.

Mr Richardson was speaking on the EC's "annual stocktaking" of its relations with Japan. He said the widening trade imbalance between the two was worrying. "Something must be done to increase imports from the EC to Japan, or the situation was going to get out of hand,"

The 8.6 per cent increase in the yen value of EC imports to Japan in the first-quarter was good news, he said, but it was overwhelmed by the 10.8 per cent rise in Japan's exports, made from a much larger base.

Japan's trade surplus with the EC in 1986 was Y3.825bn (£12.25bn) and, if the trends of the first-quarter continue, it would rise to Y3.888bn this year.

Yet the side-effects of the political problems are by no

## China becomes choosy about foreign investment projects

Robert Thomson  
assesses the effects  
of Peking's political  
turmoil on  
potential investors

are still short of money. They may disguise it, but they are looking for compensation trade and the logistics of putting a project together is extraordinarily difficult.

From conversations with many company representatives, it is clear that almost all believe the biggest problem in China is not politics but China's chronic shortage of foreign exchange. Few companies believe that a 22-point investment enticement package delivered last October by the Government has had much effect on the investment climate.

The package included ceilings on often extortionate staff salaries and limits on arbitrary charges introduced by local governments, as well as longer tax holidays for joint ventures exporting at least 70 per cent of output or that involve the transfer of high technology.

Mr Malcolm Baldridge, the US Secretary of Commerce, said in Peking last week that the package had addressed but not solved many of the problems raised by foreign investors. He pointed out that the Chinese Government has made a special effort for high-profile projects such as the American Motors Corporation jeep plant in Peking which was bailed out last year, yet ordinary projects are left to languish.

China remains frustrated by the reluctance of Japanese companies to invest here and the Japanese are now noticeably more cautious than other countries in assessing China's investment worth. Western diplomats suggest that reports that Hu Yaobang was criticised for his close relationship with Japan are partly responsible for the present caution, as is a growing chill in relations between the two countries.

Investment by Hong Kong companies is still by far the largest, running at about 55 per cent of the total, while Japan, China's largest trading partner, and the US are responsible for about 13 per cent each. Meanwhile, China's choosiness about project types—new hotels are now frowned upon, for example—is likely to result in a fall this year in service industry projects, which have comprised just over half of total investment.



Baldridge: critical of Chinese investment enticement package

## US chip-makers in bid to conquer the world

Louise Kehoe on  
Sematech, a \$1.3bn  
manufacturing venture  
aimed at fending off  
Japanese competition

Membership contributions are expected to be scaled to the size of the member companies, to enable small firms to participate. Only US companies will be eligible.

Mr Spork told congressmen recently that Sematech represented a "response to the Japanese challenge," a recognition that, in order to remain competitive internationally, we need to achieve a far higher degree of co-operation among ourselves."

Sematech will require Government support, Mr Spork says. He estimates the cost of the project at approximately \$200m in its first year of operations and \$230m a year for the following five years.

These requirements are beyond the ability of any company or group of companies in this industry to satisfy. Sematech is asking for the US Government to invest in the project with industry on a 50-50 basis, matching its private funds with government money.

"US Government participation in Sematech is an investment and should be distinguished from a subsidy or a bail-out."

Sematech has won significant support in Congress and the Government, where it is seen as a solution to two pressing issues—the Japanese challenge to US high-technology superiority and the increasing dependence of the US military on foreign chip suppliers.

## US and Australia facing 'crisis' over aviation rights

BY CHRIS SHERWELL IN SYDNEY

A ROW between Australia and the US over aviation rights has resulted in Canberra renouncing a capacity agreement and Washington speaking of a crisis and hinting at retaliation.

The breakdown came at negotiations between the two governments last week, the fourth round in a year. The two now enter a limbo period, with uncertainty hanging over future capacity controls, which could threaten tourist arrivals.

The affair also complicates the strained economic ties between the two, which enjoy a close defence and security relationship. Australia has angered especially by Washington's subsidised grain sales, most recently to the Soviet Union.

At issue now is the operation of a memorandum of understanding on capacity between the two countries.

Australia has given six months' notice terminating the memorandum. Washington says Canberra has "created a crisis in US-Australia aviation relations" and hinted at action over

capacity increases. If there is an objection, the extra flights can be tried for six months.

For several years Australia has felt the memorandum is biased in favour of the US, but was incensed recently by Continental's request to increase flights and its plans to replace half of its DC-10 flights with YV-100s.

The US, pointing to the sharp rise in US tourists to Australia, argued that the airlines were prepared to take the risk of empty seats.

But Canberra said this was a classic case of attempted dumping.

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## APPOINTMENTS

### Chairman of Rentokil

Mr David Newbigging has become non-executive chairman of RENTOKIL GROUP, on the retirement of Mr W. H. Westphal. A former chairman of Jardine Matheson & Co, Mr Newbigging is deputy chairman of the Provincial Insurance Group, a director of the National Coal Board, and is an adviser to British Telecom and other organisations concerned with international business and investment.

\*  
GRESHAM HOUSE has appointed Mr John N. M. McLean as finance director. He was group financial controller.

\*  
Mr Peter Green has retired as chairman of EVANS HALSHAW HOLDINGS but remains a non-executive director. He is succeeded by Mr Geoffrey Dale, who remains joint managing director with Mr Anthony Archer.

\*  
Mr Warwick Newbury has been appointed deputy head of financial services division at COUTTS & CO. He was the bank's insurance sector manager and had special responsibility for the Lloyd's market.

\*  
Mr W. J. McMichael-Phillips has become president of the DAIRY TRADE FEDERATION for two years. He is group general manager, milk group of the Co-operative Wholesale Society.

\*  
Mr B. E. Komer-Lee and Mr B. J. W. Tidley have been appointed directors of SEDGEWICK.

\*  
ASSOCIATED TUNNELING, a subsidiary of A. Monk and Co, a member of the Davy Group, has made the following executive management changes. Mr S. G. Draper has retired. Mr M. C. Clarke has been appointed managing director. He has been a director since April 1 1983. Mr M. H. Crampton remains chairman and other directors are Mr J. A. Saakson, Mr C. A. Tibbs and Mr G. W. Tufts.

\*  
Mr Colin Head has been appointed to the board of AMSTRAD as group manufacturing director. He joins from Avnet International (Taiwan), where he was general manager. He will be responsible for Amstrad's manufacturing plants at Shoreham-by-Sea, Essex and Hong Kong, together with all manufacturing activities undertaken for the group.

\*  
ALLIED DUNBAR has appointed Mr Raymond Stokes to the new post of director of European international equity investment in the investment division's equity department. He was European investment manager with the Murray Johnstone investment management group.

\*  
EAGLE STAR GROUP posts

Following the reorganisation of the EAGLE STAR GROUP into five operating divisions, the executives of the new LIFE INSURANCE MANAGEMENT SERVICES (UK) division will be as follows:—Mr R. E. Brimblecombe, chief executive; and as divisional directors: Mr N. R. Crompton, management services; Mr J. G. Douglas, sales and marketing; Mr R. P. Hubbard, pensions and operational; and Mr A. J. Russell, actuarial and finance.

\*  
Mr Edwin Davies and Mr John Stokes have been appointed to the NFC PROPERTY board as development directors. Mr Davies, who will take up his appointment on June 1, has been development director of Laing Properties, Mr John Stokes senior development manager of NFC Properties. The NFC Property Group is part of the employee-owned National Freight Consortium.

\*  
Mr David J. Berkeley and Mr Michael J. C. Watts have been appointed to the board of BROWN, SHIPLEY and CO. Mr Berkeley is executive director of Brown Shipton (Jesmond) and Mr Watts was a director of Morgan Grenfell Finance.

\*  
MOORES & ROWLAND has taken into equity partnership Mr Charles S. Bunker (corporate finance, London) and Mr Ronald Ludwig (tax, Edinburgh). The following have been admitted as shadow partners: Mr Christopher Cawthron (London), Mr Michael Lawson (management consultancy, London), Mr John Turner (tax, Wales) and Miss Margaret Wakeling (audit, Sevenoaks).

\*  
ARMITAGE BROTHERS, Nottingham, has appointed Mr Russell Taylor as chief executive. He has been managing director of Anglia Cannars, part of Associated British Foods, for the last four years.

\*  
Mr Christopher Phillips has been appointed chairman of HOLDEN HYDROMAN, Bromyard, Herefordshire. He succeeds Mr W. J. (Bill) Holden, founder of the company, who will continue as a non-executive director. Mr Phillips has been a non-executive director of Holden Hydroman since November 1983.

\*  
LEEDS & HOLBECK BUILDING SOCIETY has appointed Mr T. G. Turnbull as president. He is senior partner in Scott Turnbull & Keay, who have been associated with Leeds and Holbeck as head office solicitors since the incorporation of the society in 1875. Lord Marshall of Leeds has been appointed vice president of the society.

\*  
Mr James S. MacLeod, a partner in the Edinburgh office of Arthur Young, has been appointed a visiting professor in taxation in the department of accounting and business method in the University of Edinburgh.

UK PETROLEUM INDUSTRY ASSOCIATION has elected Mr D. W. Kendall (BP) as its president and Mr N. G. Roden (Conoco) and Mr D. Clayman (Esso) are vice-presidents and Mr C. S. Walsh (Elf) is treasurer. All are managing directors within their respective organisations.

\*  
MOUNTLEIGH GROUP has appointed Sir Ian McGregor as a non-executive director. He is a former chairman of the British Steel Corporation and the National Coal Board.

\*  
Mr Keith Terpin, formerly manager with G. Best and Co corporate finance advisers, has joined the corporate finance department of TOUCHE ROSS SECURITIES in Manchester.

\*  
Mr Michael Milbourn and Mr Peter Sergeant have joined STANDARD CHARTERED MERCHANT BANK as executive directors to form a unit which will be charged with the training of DDC debt and related activities. There were formerly with Libra Bank. Joining them, also from Libra are Mr Michael Brook and Mr Jean-Louis Daxin, assistant directors, in London. Mr William D. Hayes, senior vice president, Mr Ian Tweedley, vice president in New York, and Mr Hans Oestlund, assistant director, in Cible.

\*  
Mr Brian B. Havill has joined PAYNEWEBER INTERNATIONAL CAPITAL INC LONDON, as executive director responsible for developing leveraged buyout business in Europe. He comes from Citicorp Investment Bank in London where he was director and vice president of Citicorp Venture Capital.

\*  
Mr Robin N. Crichton, chairman and managing director of City Management, has been appointed a non-executive director of AUTHORITY INVESTMENTS.

\*  
SILENTNIGHT HOLDINGS has made the following management changes: Mr Arthur Beattie is returning to group headquarters to take up a range of

duties after serving as managing director of Silentnight Beds. He will be succeeded by Mr John Dunthorne, managing director of Buoyant Upholstery. Mr Beattie remains a director of the holdings board. Mr Dunthorne will be succeeded by Mr John Robson, group marketing director, who also becomes chairman of the upholstery division. Mr Bill Simpson, managing director of Buoyant, the group's buying company, will in future be responsible for all services including group engineering. Mr Roy Rodger, general manager of Easy Upholstery, becomes managing director.

\*  
STURGE HOLDINGS has appointed Mr C. J. Bamphrey, chairman of Wise Speke, stockbrokers based in Newcastle-upon-Tyne, as director.

\*  
FERRANTI has appointed Mr Albert E. Davis to the board. He is managing director of Ferranti Instruments. Mr Lester J. George has retired from the board.

\*  
Mr Frederick Copson has resigned as chairman and director of F. COPSON. Mrs Florence Copson has also resigned from the board, and Mr Copson has been appointed life president. Mr David Kingstone, former director, has been appointed joint managing directors. Mr Kingstone will act as chairman. Mr Carl Beeching joins the board as plumbing sales director.

\*  
Mr Christopher Deely, an executive director of ICI Australia, has been appointed managing director and chief executive officer of ICI Australia from September 1. He succeeds Mr Chris Hampson, who joins the ICI main board as an executive director on the same date.

\*  
Mr Graham A. Cloake, Mr Derek V. Long, Mr Nathan V. Moss and Mr E. Ray Withers have been appointed directors of GREENWELL MONTAGU STOCKBROKERS, private client stockbroking and agency business in the UK banking sector of Midland Bank Group.

**BBC**  
BROWN BOVERI

To the Holders of

**US\$ 4% Convertible Bonds due 31st December, 1993**  
(Sec. Code 554.043)

and

**US\$ 4% Convertible Bonds due 31st December, 1995**  
(Sec. Code 657.281)

**BBC Brown Boveri Finance (Curaçao) N.V.**  
unconditionally guaranteed by  
**BBC Brown, Boveri & Company,  
Limited**

The Board of Directors of BBC Brown, Boveri & Company, Limited, Baden, Switzerland, will propose to the ordinary General Meeting of Shareholders convened for 2nd June, 1987 that the present share capital of SFr. 439.53 million be raised to SFr. 483.93 million by issuing 74,000 new Bearer Shares with a par value of SFr. 500 each and 74,000 new Registered Shares with a par value of SFr. 100 each, the preemptive rights of the present shareholders being excluded.

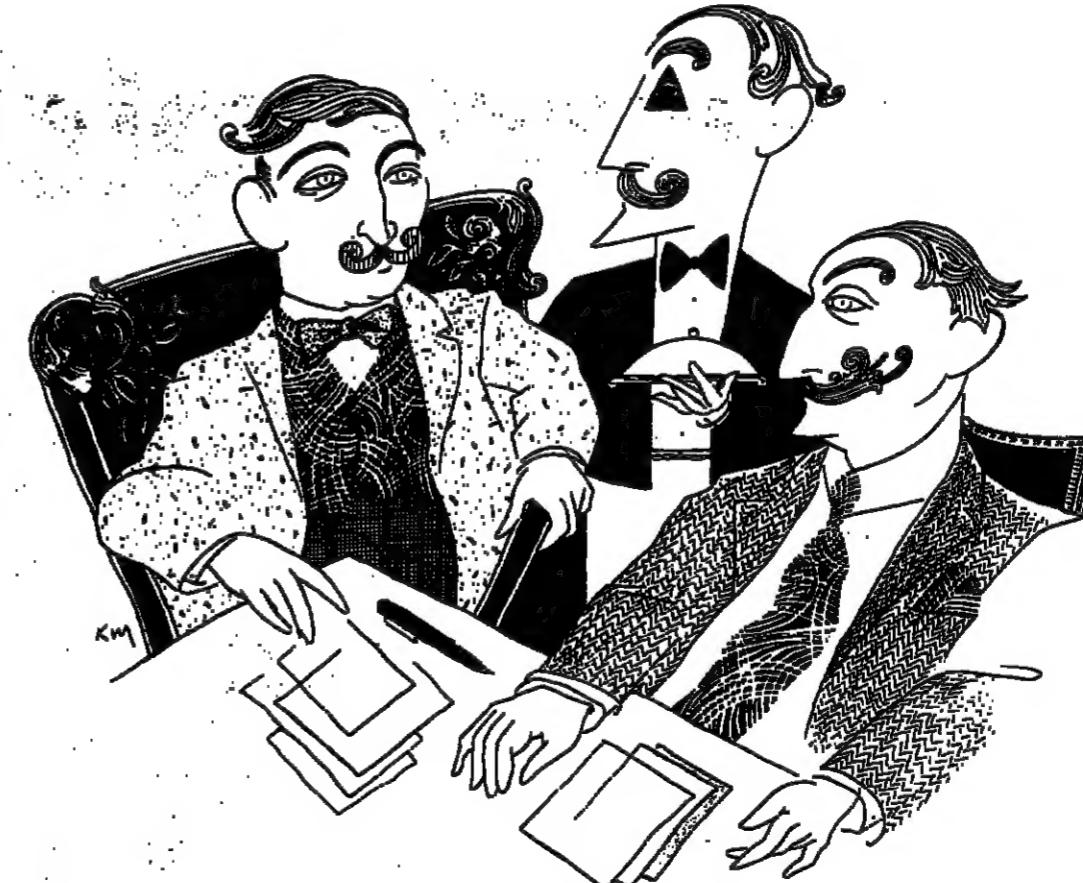
These new shares will remain reserved for the issuance of Bonds with Warrants of BBC Brown, Boveri & Company, Limited. It is foreseen that the bonds will be offered as from June 9, 1987 for subscription to the present shareholders and holders of Bearer Participation Certificates at the ratio of one bond of SFr. 2000 par value for every 15 old Bearer and/or 75 Registered Shares and/or 75 Bearer Participation Certificates. The definitive conditions for the issue of the Bonds will be fixed later.

Provided the capital increase and the Bond issue will be carried out as proposed, the rate of conversion of the US \$ 4% Convertible Bonds due 31st December, 1993 and US \$ 4% Convertible Bonds due 31st December, 1995 of BBC Brown Boveri Finance (Curaçao) N.V. will be adjusted effective 23rd June, 1987. The new rate of conversion will be published as soon as possible thereafter.

The holders of the above-mentioned Bonds wishing to obtain Bearer Participation Certificates granting subscription rights for the new Bonds with Warrants are required to exchange their Bonds for Bearer Participation Certificates of BBC Brown, Boveri & Company, Limited not later than Friday, 22nd May, 1987.

Bonds will not be convertible from Monday, 25th May, 1987 to and including Tuesday, 9th June, 1987 (the date on which the shares of BBC Brown, Boveri & Company, Limited are supposed to be traded ex-rights).

**BBC Brown Boveri Finance (Curaçao) N.V.**  
Willemstad (Curaçao), 12th May, 1987



## Le Meeting

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bars, luxurious accommodation and the famous

Champneys Health Club on hand, it's hardly

surprising. Especially when you add that special

art de vivre which only the French can supply.

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## UK NEWS

## NFC to seek vote on share market flotation

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

SHAREHOLDERS of the employee-owned National Freight Corporation (NFC) will be asked to vote on a stock market flotation at the next annual meeting. Sir Peter Thompson, company chairman, said yesterday.

Sir Peter said a flotation was regarded as "inevitable" in the long term, despite an overwhelming vote at the last annual meeting to keep ownership largely in the hands of employees.

He said the board was "looking hard" at the prospects for a flotation, but it was reluctant to come to the market without the wholehearted support of the present shareholders.

A survey of the employees' view is being carried out by Mori, the opinion poll organisation, and their report is expected in August.

Sir Peter made clear, however, that the board would not be rushed into seeking a quotation.

"We could continue to run the business on the cash flow and resources we already have for the next three years," he said.

The corporation is 83 per cent owned by 27,500 individual shareholders, of whom 65 per cent are

current employees, and the rest mainly relatives and company pensioners. A further 17 per cent of shares are owned by institutional investors.

The shares are traded on an internal market on the basis of a quarterly "fair value" price. The corporation is capitalised at more than £400m on the basis of the share price set for the next dealing day in June.

The company yesterday announced an increase of 27 per cent in pre-tax profits for the six months to March 21, to a record £18m. Operating profit was up 24 per cent to £25.5m on a turnover of £394m, up 13 per cent.

Strong growth was reported in the US, which contributed 17 per cent of operating profits. Dauphin Distribution Services, acquired last year, was described as "a perfect springboard" for further growth.

Mr John Mather, chief executive, said revenue growth had continued in all the corporation's operating divisions, although problems remained in the parcels operation, general haulage, and computer software.

## WARNING TO US OVER CYCLE OF PROTECTIONISM

## Textiles face trade 'nightmare'

BY ALICE RAWSTHORN

ANY PROTECTIONIST legislation on textiles by the US would result in a trade nightmare, Mr Jean-Pierre Leng, a European Commission special representative for textile negotiations, said in London yesterday.

If the US Congress adopted the textile and apparel trade bill now before it, the world textile industry would enter into a disastrous cycle of protectionism he told an FT conference.

It would "render meaningless" the Multifibre Arrangement (MFA) and would jeopardise the present round of multi-lateral trade negotiations under the aegis of the General Agreement on Tariffs and Trade (GATT) in Uruguay.

Mr Leng said that the weakness of the US dollar had already increased the flow of textile and clothing imports from the US to Europe, and that this problem had been compounded by a parallel influx from the Far Eastern textile markets which traded in dollar-related currencies.

The introduction of protectionist legislation in the US would, he said, intensify this flow of exports, thereby imposing further pressure on the European textile industry.

From the US viewpoint, Mr Jerome Link, vice-president of Cimco, a subsidiary of Hoechst Calanese, told the conference why US manufacturers believed that their indus-

try needed the protection of what he called a "form of more regulated fair trade."

Although the US industry had reaped the benefits of improved productivity, higher investment in research and design and joint initiatives such as the Crafted with Pride consumer campaign, Mr Link said that the problem which began in the early 1970s with the influx of cheap imports had not only intensified but spread from textiles into other sectors.

Mr Link was alone among the speakers in favouring protectionism. Mr Norman Sessman, chairman of the British Clothing Industry Association, spoke of enormous implications of the US textile and apparel trade bill on the existing regulatory framework.

Mr Madan Mathur, deputy director-general of the GATT, said that it was "not possible to justify the damage" that such legislation would cause.

Moreover, the textile industry now needed to reduce, rather than augment the regulation of trade. Although the present MFA was in many respects less complex and more liberal than its predecessor, Mr Mathur claimed that it imposed rigid a structure on production and exports in both importing and exporting countries.

He advocated the phasing out of the arrangement, leaving textiles,

Textile Confederation. He said that, given the sluggish state of the world market for textiles, increased competitiveness was the key to future growth.

Miss Jean Muir, the fashion designer, explained how responsive trends in fashion and its trends had become increasingly important. Similarly, Mr Josef Hutter, president of the Enka Group, emphasised the importance of innovation, specifically in the manmade fibres

sector.

Efforts of individual manufacturers were, however, being augmented by wider European initiatives in the areas of design, research and development, education and exhibitions, co-ordinated by the European Commission for its member states, said Mr Thierry Noblet, director of economic affairs at the Union des Industries Textiles.

Mr Karl Engels, director of fibre sales for Hoechst, said that barring adverse factors such as currency instability, trade malpractice or major market distortions, the outlook for the European textile industry was "safe and sane".

Prospects for the Far Eastern producers were brighter still, said Mr Hayes Sung, editor-in-chief of Textile Asia. He argued that Hong Kong and Taiwan would fare well in the future, helped by favourable trading relationships with the US.

## European sales of Amstrad computers top all other rivals

BY DAVID THOMAS

AMSTRAD, the fast growing UK consumer electronics company, sold more personal computers in Europe last year than any other company, according to a US-based computer industry market research body.

Most of Amstrad's sales were for the home, according to the report to be published next month by International Data Corporation.

Sales of business personal computers rose by a third last year to 1.8m, but also into the home digging 8 per cent to 2.1m.

In the UK business sector, the report says, Amstrad's unit sales rose 63 per cent to 86,000, more than any other company. IBM's UK business sales fell 11 per cent to 70,000, according to the report.

Personal Computers 1986. IDC, 2 Bath Road, London NW1 2LN. £2,000.

## March credit business jumps to record £3.2bn

BY RALPH ATKINS

CREDIT ADVANCED by finance houses, retailers and credit card companies increased to a record £24.4bn in February and £23.5bn in December 1986. The strength of consumer credit, however, is not reflected in figures for the volume of retail sales, also published yesterday.

Final figures for March show retail sales, seasonally adjusted, falling by 1.2 per cent, in line with the department's provisional figures. The fall follows a 2.2 per cent rise in February.

The March figure for the volume of retail sales index of 125.5 (1980=100) is the lowest since October, apart from January which was hit by severe weather. The index has been revised to take a more detailed account of spending patterns.

Despite the fall, the department believes the trend is still upwards. The volume index of retail sales for the first quarter of 1987 at 123.4 is 5.1 per cent higher than the same period in 1986.

The figures for March follow a large increase in February, probably due to a delay from January when credit was depressed by bad weather.

Total credit outstanding in March was £24.5bn, compared with

£24.4bn in February and £23.5bn in December 1986. The strength of consumer credit, however, is not reflected in figures for the volume of retail sales, also published yesterday.

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The figures for the next few months will be underpinned by buoyant consumer credit, but will also be helped by tax cuts, lower mortgage rates and the late Easter.

## Scottish post office offers stockbroking

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

A SCOTTISH post office has become the first in Britain to offer stockbroking services.

Allied Provincial Financial Services has introduced a stockbroker into a corner of the post office's customer area in Edinburgh. It will offer financial advice on unit trusts, shares and insurance and carry out transactions over a direct telephone link to the firm's local office. Later, it may be equipped with a TOTAC screen.

The scheme is a pilot project to find out if post offices are suitable places to conduct financial business and whether they will attract people who might otherwise not approach a stockbroker.

When shares were owned by a wealthy minority have gone," said Mrs Wendy Goldstraw, a post office spokeswoman.

Allied Provincial was formed last year out of eight provincial brokers, or the initiative of Parsons and Co of Glasgow. It originally approached the post office to market its personal equity plans (PEPS).

The pilot project has been broadened to cover advice on all financial services. If the experiment is a success it will be extended to post offices throughout the country.

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Rank was increasing its stake mainly because its film investments last year, including Defence of the Realm and The Fourth Protocol, had been profitable.

The company hopes that some of the film companies involved might choose to make their pictures at Rank's studios in England, which has cut staff numbers by half to reduce costs.

Rank lifts film budget

BY RAYMOND SMODI

THE RANK Organisation is increasing its investment in film production by 500m.

It announced yesterday at the Cannes Film Festival that it had established a \$100m film finance fund to be managed by Rank Film Distributors.

This compares with their investment in films last year of about \$10m.

Mr James Daly, head of Rank Film and Television Services, said yesterday that Rank was increasing its investment in international film production to obtain distribution rights, mainly outside North America. The fund will be used to negotiate film and video rights for at least 12 pictures a year.

He said that Rank, which no longer

produces its own films, would probably be prepared, to invest up to 30 per cent of the cost of a film in return for the non-American distribution rights.

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## UK NEWS

## Rioting follows funeral of IRA men

RIOTING broke out in nationalist areas of Londonderry, Northern Ireland, following the funerals of two of the eight IRA men shot dead on Friday. There were few overt paramilitary trappings at the ceremony and the police kept a discreet watch.

Speaking at the burial of Patrick Kelly, 30, commander of an IRA brigade, Mr Martin McGuinness, a senior figure in Sinn Fein, the IRA's political wing, acknowledged that the death of the eight as they attacked a police station was a setback.

No attempt was made to fire shots over the coffin or grave, as has been customary at IRA funerals in the past.

Mr McGuinness was joined as a pallbearer by Mr Gerry Adams, the Sinn Fein president, and Mr Danny Morrison, another senior Sinn Fein figure, as Kelly's coffin, draped with the Irish flag and carrying black beret and gloves, was taken from the church to a graveyard two miles away.

A crowd of about 1,000 followed the procession to the burial.

■ SUN OIL, the US company, is planning to apply later this year for development approval for the Glarus field in the North Sea. It will be tied into the existing Balmoral oil field. Production of the field, which, according to Wood Mackenzie, contains between 10m and 15m barrels of oil, is expected to start in 1990.

■ CONFERENCE of the Civil and Public Services Association (CPSA) has voted to call for a two-day national strike in the week of the general election, together with three weeks of regional stoppages. Mr John Ellis, CPSA general secretary, said he would favour delaying the two-day national stoppage until after the election: "If she (the Prime Minister) is re-elected, and we are on strike at the time, I think that helps her."

■ BRITISH Telecom is streamlining its purchasing activities, worth about £1.6m a year, in a bid to make them more efficient. The move involves merging two existing divisions and could lead to some staff savings at its headquarters.

■ ENERGY Secretary, Mr Peter Walker, infuriated Labour MPs in the House of Commons by announcing that he would address the annual conference of the Union of Democratic Mineworkers two weeks after the general election. He praised the union for its courage in the face of intimidation by supporters of the National Union of Mineworkers during the year-long coal strike.

■ DIRECT state subsidies of the arts should be phased out, says a report published by the Adam Smith Institute, an independent research organisation. The report says public support for the arts now exceeds £1bn a year, but often it is spent on events nobody wants to see.

■ EXTEL, the financial and sports information group, plans to hire another advertising agency to promote its racing services in the wake of the resignation of Boisse Massimi Pallini Business Communications. The agency quit the account on Friday, Mr Kenneth Young, Extel managing director, said yesterday.

■ Local authorities in the north west, Yorkshire and Humberside, Greater London and the north of England will be the main beneficiaries of a new slice of Government spending to clean up council housing estates. Mr John Patten, the Housing Minister, has announced that £7.5m would be available for estate improvement schemes under the Government's Estate Action plan started in 1985. He has also told local authorities to cut back the level of rent arrears, the figures for which, he said, "are appalling and totally unacceptable."

## Asda-MFI group gives up car sales operation

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE ASDA-MFI group yesterday discontinued its car retailing experiment which some observers predicted would revolutionise the motor trade and the way cars sold in Britain.

Asda's announcement came as a surprise because a month ago the company said the experiment, which began last June, was such a success that the number of car sales outlets at its superstores would be raised from seven to 22. Seven more were due to open this month.

The company said last night: "While the concept had attractions to the consumer, it is now clear that the future management input required from Asda would be out of all proportion to the returns that can be earned from the continued concentration on core Asda business."

Mr Paul Dowling, Asda's marketing director, said that in the first six months of the experiment, sales of about 1,000 cars had been made. The company said last night: "While the concept had attractions to the consumer, it is now clear that the future management input required from Asda would be out of all proportion to the returns that can be earned from the continued concentration on core Asda business."

Mr Paul Dowling, Asda's marketing director, said that in the first six

## Losses for Iveco Ford

By Kenneth Gooding

ABOUT £25m has been injected into Iveco Ford Truck by the two major shareholders to cover a £22m net loss for the first six months.

The company was formed last June from the merger of the UK operations of Iveco, Fiat's commercial vehicle subsidiary, and those of Ford of Britain.

Iveco Ford said yesterday that the loss "is not considered to be representative of the expected ongoing performance," and said the results were better than the projections established when the company was set up.

The separate car servicing operation in which Asda-MFI had no equity stake or management control, would continue to trade.

Asda's partners in the venture were Mr Graeme Miller, a former managing director of FSO Cars, an importer of Polish-made cars, and marketing director of Mazda Cars UK, the Japanese vehicle import company, and Mr John Klayman, a non-executive director of the Marketing, Motivation and Management consultancy organisation.

The board was encouraged by the sales progress in the UK and had demonstrated its confidence in future progress by increasing production schedules for the Cargo truck range at the Langley, Berkshire, factory to the highest levels for three years.

Mr Felice Cantarocca, Iveco Ford chairman, said the company was spending £1m a year at Langley to improve and expand the Cargo range and on capital investment there.

The atmosphere at Westminster was one of relief that the speculation was finally over, combined with enthusiasm for the fight ahead. Although MPs face a full week of parliamentary business in order to clear the legislative decks, party leaders will still have ample opportunity in the next few days to set out the themes which will underpin their campaigns.

Shortly after Mrs Margaret Thatcher's decision was made known, it was announced that the Tory manifesto will be unveiled next Tuesday in London. It will inevitably stress the Government's continuing commitment to a radical programme, embracing a further extension of privatisation as well as

## Michael Cassell reports on the opening shots in battle for votes Parties clear decks for election

THE BATTLE for the votes of more than 43m electors - to be cast four years and two days after the last general election - will begin in earnest next week with the publication by the major parties of their manifestos.

The announcement of a June 11 poll yesterday gave the signal for party leaders to complete last-minute adjustments to the policies on which they will base their electoral appeal and also enabled party strategists to complete preparations for the three-week contest.

The atmosphere at Westminster was one of relief that the speculation was finally over, combined with enthusiasm for the fight ahead. Although MPs face a full week of parliamentary business in order to clear the legislative decks, party leaders will still have ample opportunity in the next few days to set out the themes which will underpin their campaigns.

The Prime Minister will, as in 1983, be using the two-day Scottish Tory conference on Friday as the public launch-pad for the campaign. Apart from the Prime Minister, a number of cabinet ministers will also be in Perth to drive home the Tory election message and ensure that party activists and supporters are not in any sense complacent about the outcome.

Among ministers speaking on Thursday and Friday will be Mr George Younger, the Defence Secretary, Sir Geoffrey Howe, the Foreign Secretary, Mr Nigel Lawson, the Chancellor and Mr John Moore, the Transport Secretary.

Whatever doubts there are within the Labour camp about the prospects for a clear election victory, the party appears fully prepared for the campaign and seems confident that it will not repeat the damaging tactical mistakes of the last campaign.

The Labour manifesto will today receive final approval from the party leadership when, in accordance with the party's constitution, members of the national executive committee and the shadow Cabinet stage a special "Clause Five" meeting to agree on its contents. It is expected to be launched early next week, possibly on the same day as that of the Tories.

The Alliance leadership hopes to steal a lead on the other major parties by unveiling its manifesto on Monday. But before then, both Alliance leaders will on Thursday begin a three-day tour of regional centres. The intention is to extend the campaign as much as possible, in the belief that the Alliance will benefit electorally from the lengthy exposure of its policies.

Mr Neil Kinnock, the Labour leader, is assured of support for the document, which is likely to be comparatively short and will concentrate on the central issues of the economy, the future of education, health and social services and the reduction of unemployment.

Mr Kinnock, who plans to spend most of the campaign outside London, yesterday gave an indication of Labour's approach when he reacted to Mrs Thatcher's decision. He said Britain had the choice of creating a modern, manufacturing base with a modern welfare state or of permitting

## Black students rejected

By Andrew Taylor

THE COMMISSION for Racial Equality has called for a more sensitive and flexible approach to selection procedures for black students wishing to become chartered accountants, to take into account the social and education disadvantages faced by many of them.

It found that white students, who last year applied for courses, were nearly four times more as likely than black students to be successful in their applications.

The recruitment records of the 14 largest accountancy firms, as well as samples of small and medium sized firms, were investigated in a report published yesterday.

While the commission was satisfied that there was no policy of deliberate discrimination among firms, it found that black applicants were more likely than white to be rejected for training places at all stages of selection. Lower academic qualifications achieved by some black applicants only partly explained the disparity.

The commission claimed that a factor in the higher black rejection rate was the possibility of an adverse reaction from clients. Interviewers at two large firms, for example, had said they could not send out an all black audit team to some companies.

Several firms said the "oral expression and accent" of some candidates was also a barrier to recruitment, although this was more likely to affect overseas students than those who had received most of their education in the UK.

Most firms blamed the high failure rate of black candidates on "extended educational disadvantage," which had affected the confidence of applicants and resulted in a less polished and more shallow performance at interviews.

It said that interview techniques which concentrated on applicants' involvement in student organisations, university projects, holiday jobs and other office holding and group activities - favourite indicators of a good mixer - were too narrow and disadvantaged candidates from ethnic minorities.

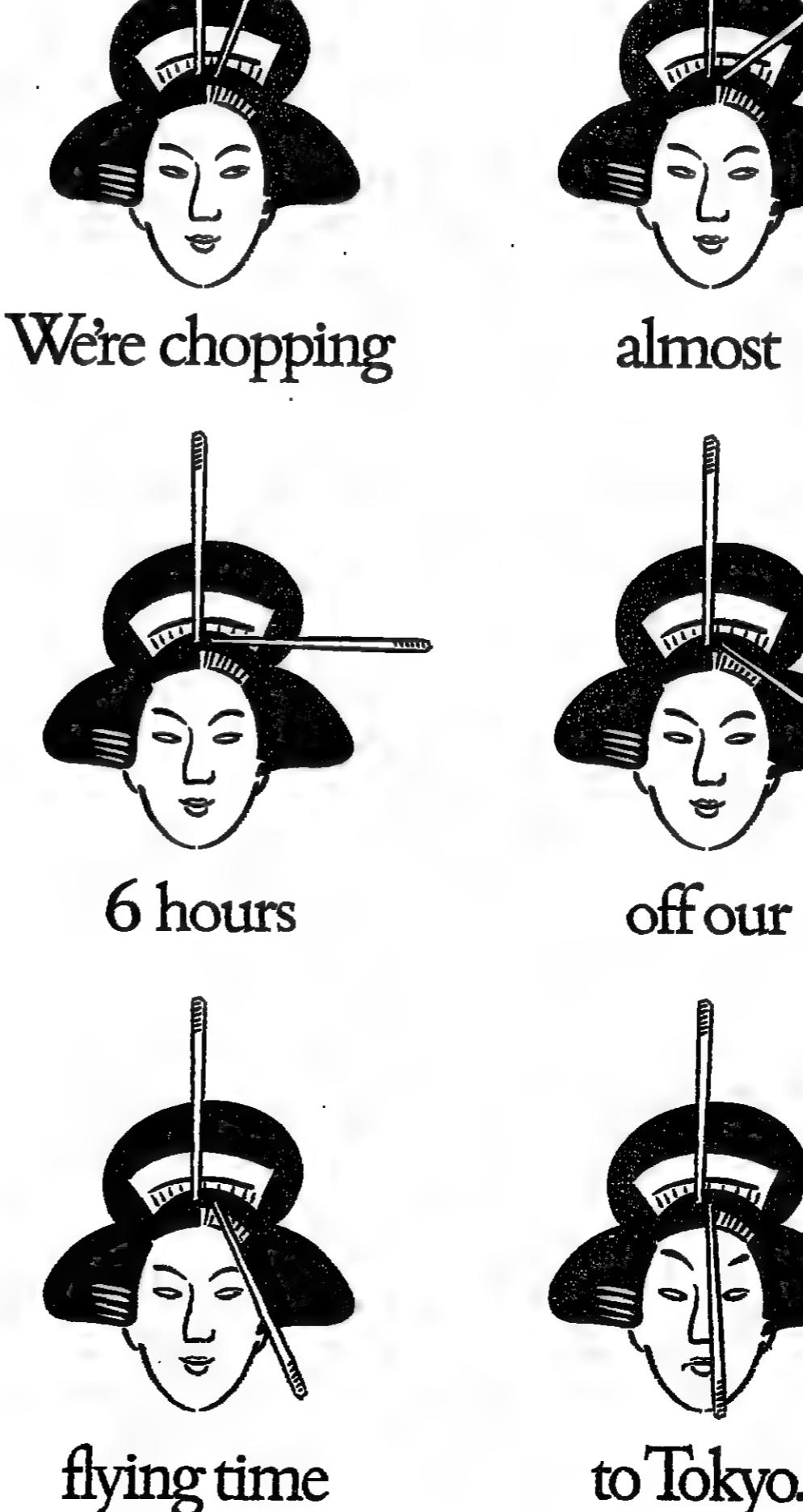
The commission also called for better training for managers involved in interviewing applicants, and criticised the selection procedures of large firms which concentrated on recruitment from the more popular universities to the detriment of polytechnics, where black applicants were more likely to be found.

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## MANAGEMENT: Small Business

EDITED BY CHRISTOPHER LORENZ

## Growing pains hit the franchising industry

Recent months have seen problems in the UK, David Churchill reports

THREE years ago Danielle Baillieu, a young mother with some fashion experience, decided not only that she wanted to run her own shop but also to make it safer to do so under the umbrella of franchising.

"I read all about franchising and believed it offered the best way to set up a small business," she says now.

Baillieu did what she would have done if she had all the right things: visiting the annual National Franchise Exhibition, talking to her bank and choosing a franchise operation which was a member of the British Franchise Association and part of one of the most respected franchise groups.

Now, three years on, Baillieu has been left with debts approaching £100,000, a broken marriage, and a failed business. "I feel very bitter about the whole affair," she says. "Not just for myself but for the many other people who suffered as I did."

Baillieu had taken on a franchise called La Mama, which specialised in selling fashion-able maternal wear. La Mama was part of the Young's Franchise Group, one of the founder members of the BFA and run by a former chairman, Edward Young.

La Mama was not only a member of the BFA but was also looked on kindly by both Barclays and National Westminster banks, which were prepared to lend money to potential franchisees.

But it soon became clear to Baillieu and others that La Mama was not the franchise opportunity it had at first appeared. Stocks supplied by Young's were either too popular or not available at the right time; the trading figures on which the franchise was based were over-optimistic.

Problems mounted when, in October 1985, the Young's group went into receivership and Edward Young left the country. Almost immediately, however, the group was acquired by Cyril Spencer, a former chairman of the Burton Group—and is now trading normally. The new owner decided to stop franchising La Mama and now the six remaining shops are trading independently.

This episode is a reflection

of the growing pains of a modern-day industry which, although it started in the 1970s, has really taken off in the 1980s. Franchising still has a long way to go: it can provide small business with an additional pathway for growth; it offers individuals the chance to become entrepreneurs; and it gives financial institutions the way to invest in the small business sector.

But what has also become clear is that these opportunities have to be tempered with rather more caution than many franchising propagandists have been prepared to admit. The hue and cry of recent years is being replaced with a more realistic view of the pitfalls as well as the potential.

## Public row

Baillieu's problems with franchising do not appear to be an isolated incident. Apart from Young's, other franchise companies in difficulties over the past year have included Identikit, which engraves numbers on car windows, Postal Centres, selling stamps from kiosks, and Cookie Coach, Mintel, the market research company, which was a member of the BFA and run by a former chairman, Edward Young.

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• Franchising provides the means for companies (the franchisor) to expand operations by using investment from individuals (the franchisee).

The advantage for companies is that it provides both a source of finance and highly motivated managers to run the business.

Franchising offers individuals the opportunity to run his or her own business but making use of a proven name and system of operation. For this the franchisee pays a fee and usually an on-going royalty, and may have to buy stocks and other supplies from the franchisor.

• There are about 440 business format franchise systems currently in operation in the UK, with the average number of franchised units per system of 45, and average

annual sales of £112,000.

• A typical franchisee is married with three children, a mortgage, and up to £15,000 to invest. Most franchisees arrange start-up finance from a clearing bank. The cost of a franchise varies considerably—from around £7,500 for a business such as Isodan cavity wall insulation system, up to several hundred thousand pounds for a major fast food operation.

• The National Franchise Federation, which offers potential franchisees the chance to talk to a range of companies, takes place this year on October 16 to 18 in London.

• The British Franchise Association has an information pack, price £8, for potential franchisees. The address is BFA, Franchise Chamber, 75 Bell Street, Henley-on-Thames, Oxon, RG9 2BD. Telephone: 0491 578042.

• Franchises merely as sources of capital and labour to finance their own corporate expansion, rather than seeking to achieve a mutually advantageous relationship.

• I have to tell companies all the time not to rush into franchising merely as a cheap way to finance their expansion," points out Andy Pollock, a partner specialising in franchising with the accountancy firm Arthur Young.

David Acheson, a former chairman of the BFA and now a franchising consultant with the Stoy Hayward accountancy firm, agrees. "Companies

wanting to expand by franchising have to realise it's not a short-term option, but something which will affect their whole company in ways they fail to realise at first," he says.

More realism about franchising is now being shown by US companies which previously saw the UK market as being

easy to penetrate. Experience has made US operators more wary. Last autumn, for example, the US company Extra Computer Centres Inc. pulled out of the UK after only 18 months, leaving behind it a trail of disgruntled former franchisees.

British franchise companies, moreover, are facing stricter new regulations imposed by the British Franchise Association in the wake of the Young's and La Mama affair. "We are seeking firm undertakings from all our members about their financial position and commitment to their franchisees," says

Durfield.

Yet the BFA only has 100 members, while perhaps four times as many companies are offering franchises outside its control. Even if the BFA gets its own house in order, it is the activities of some non-members which may eventually force the Government to step in and regulate the industry.

THE London Borough of Hammersmith and Fulham has launched a Loan Guarantee Scheme aimed at providing amounts of between £2,000 and £50,000 to start-ups and expanding businesses within its boundaries.

The loan will be provided by the Co-operative Bank, and guaranteed up to 100 per cent by the council. Businesses helped to create jobs for residents of the borough and must provide a product or a service which is considered to be socially useful.

Further details from The Economic Development Unit in the Town Hall. Tel: 01-748 3626.

A PROGRAMME designed to help the owner-managers of small business to develop their business skills has been launched by Durham University Business School. Firmstart is aimed at companies of up to one year old but with the potential for employing 10 people or achieving turnover of £250,000 in the next three years.

It involves a five-day initial residential period followed by seven monthly workshops. Funded by the Manpower Services Commission, the programme is free and up to £1,250 may be available to each business for market research.

Further details from John Taylor or Maureen McMahon at DURS on 0385 415152.

GROWING Enterprise in the UK, a series of one-day conferences on how large companies can support new and growing businesses will be held throughout the summer. The conferences, designed for senior executives, policy developers and management consultants and organised by The Industrial Society, will look at the way large groups can contribute to the current enterprise campaign and how they can benefit from supporting growing companies.

The first conference will be held in London on May 18 followed by the first of five regional conferences in Leeds on June 18 and Birmingham on June 22. The cost is £65 plus VAT to society members and £75 plus VAT to non-members.

Contact: FRAN MITCHELL, Enterprise Unit, The Industrial Society, 3 Carlton House Terrace, London SW1Y 5DG.

THE THIRD Peterborough Enterprise Award Scheme has been announced with £10,000 worth of prizes for new and existing firms with turnover of up to £150,000. Entrants must put forward a proposition which can help create employment in the city.

Prizes include rent-free premises for a year and free financial consultancy from

## In brief...

edition.

Patricia Clayton, author of the legal guide, warns that bringing UK law into line with EC legislation imposes heavier responsibilities on directors and widens the ambit of financial responsibility for negligence.

Topics covered include Establishing a Business, Insurance, Employment Law, Collecting your debts and Litigation.

Working for Yourself takes a straightforward look at the range of problems facing the small business unit and also includes useful sections on investment, part-time opportunities for the self-employed and on freelance work.

Law for the Small Business, The Daily Telegraph Guide, Patricia Clayton, 288 pages, £7.50 and Working for Yourself, The Daily Telegraph Guide to Self-Employment, Gedfrey Golson, 261 pages, £5.95. Both published by Kogan Page.

A DIRECTORY of small businesses in the north east has been produced by Project North East, the Newcastle-upon-Tyne based enterprise agency. Large firms and other small firms are frequently unaware of the range of products and services offered by local small businesses, its compilers note.

Buying for Business lists more than 100 north east small firms in the fields of building services, clothing, design, crafts, food manufacturing and many others.

Free copies available by sending 63 inch by 8 inch SAE to 60 Granger Street, Newcastle upon-Tyne, NE1 5JG.

BUSINESSMEN who are unable to produce computer-aided cash flow projections are nowadays considered somewhat amateurish; soon they will be regarded as financially illiterate.

This stark warning in the preface to *Raising Money for Business* highlights the increasing amount of information managers are expected to have at their command when facing financiers.

*Raising Money* aims to provide practical, down-to-earth advice on how to go about getting money for business, including basic coaching in the technical and marketing skills required and the advantages and disadvantages of different types of funding.

The legal side of fund raising is frequently regarded as dull and is best left to the professionals but this attitude can prove costly if the businessman does not get what he thinks he is getting, the guide says.

• By Lanes Blackstone, 124 pp. £5. The Economist Publications

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## AUSTRALIAN TAX REFORM

Chris Sherwell on discontent among antipodean businessmen

### Australians baulk at tax changes

WHEN Mr John Elliott recently talked of shifting his Elders IXL group offshore because of Australia's stiffening tax regime, he earned a sharp rebuke from Mr Paul Keating, the Labor Government's Treasurer.

Mr Elliott was giving vent to the frustration felt by much of the business community at the burdens resulting from the extensive tax changes imposed by Mr Keating.

His complaints, which he has since repeated, are important because Elders IXL, with its international interests in brewing, resources, the pastoral sector, finance and real estate, is Australia's fourth largest company.

In many highly publicised cases in Australia, little detailed attention was given to the legitimacy of Mr Elliott's complaints or the value of Mr Keating's far-reaching reforms. It was easier to see the exchange as minor skirmishing in a wider battle between government and business.

In fact, the changes implemented since 1985 represent the most far-reaching tax reforms in Australia since before the Second World War, and are more extensive than any seen in other countries in the Organisation for Economic Co-operation and Development, including, perhaps, the US.

The changes affecting the corporate sector are the most far-reaching. Not only are corporate tax rates going up, complicated new taxes have also been introduced, hitting capital gains, fringe benefits and offshore earnings. A complex imputation scheme affecting dividend payments also has been introduced.

This is affecting the way taxes are assessed and paid, the timing and form of dividend payments, and the manner in which funds are raised. It is also influencing corporate decisions about offshore operations, the use of tax havens and, ultimately, domicile.

Mr Elliott's reaction is not necessarily typical. Responses to complex questions of tax are inevitably dictated by individual circumstances, and some of Mr Keating's reforms have been welcomed.

Yet even this is not certain. To some specialists, the Australian situation is now so changed that it is impossible to say whether Mr Elliott or others

like him would indeed be better off by changing domicile.

Moreover, no one doubts that actually doing so would be fraught with problems, both in dealing with the authorities and retaining the confidence of shareholders and customers.

This does not mean Mr Elliott's reaction was dictated purely by self-interest. No businessman is happy at the prospect of the July 1 rise in corporate income tax from 48

income. On unfranked dividends, shareholders would still be liable for tax.

Although other countries have imputation systems, Australia's is unusual in that the full rate of company tax will be credited to shareholders. But it has been criticised because individuals represent less than one-quarter of all shareholders. Institutions like superannuation funds, for example, are not subject to tax.

The actual impact will vary according to whether the overseas operation of the Australian company is in a low-tax or a high-tax jurisdiction. In the case of a high-tax territory, the amount available for distribution as fully franked dividends will be reduced. In the case of a low-tax territory, there is now an incentive not to repatriate earnings.

All this raises the question of how the Australian entrepreneur like Mr Elliott should finance his offshore acquisitions. And even this question is made more difficult to answer by other changes which affect offshore financing.

For example, previously the rules for attributing interest expenses were not strictly applied, so that the financing cost of acquiring target companies abroad could be used to shelter domestic income. Changes introduced with the foreign tax credit system potentially prevent this sheltering.

Just as significant, the tax treatment of redeemable preference shares will have been changed four times in 15 months by July 1. There is now no incentive under the imputation scheme to issue such shares, which for many entrepreneurs have been a favoured means of financing acquisitions.

Other new taxes which worry businessmen include the introduction of capital gains tax in September 1985.

Previously there was a tax only on gains through asset disposals made within 12 months of acquisition. Now a wider-ranging tax is in place, applied to real (rather than nominal) gains made when assets are sold, and levied at ordinary rates of income tax.

Matters are even more complicated for the increasing number of Australian companies with interests abroad. Most will hope to make their payments of franked dividends from local earnings, but problems would arise if the earnings were insufficient.

These complications are compounded by sweeping reform of the foreign tax credit system, which also comes into effect on July 1. Under this system, all overseas income will be subject to tax at 49 per cent with a credit for tax already paid. This changes the present system, where income earned by Australians offshore (except



Elders IXL's John Elliott (left) and Paul Keating.

per cent to 48 per cent — one of the highest rates in the world.

The rise brings the corporate tax rate into line with the top personal rate, which comes down from 65 per cent on the same date. The Government evidently could not make the necessary spending cuts to put both at 48 per cent, but was determined to align the two to eliminate the incentive for individuals to form companies in order to reduce tax.

The rise will help pay for the imputation scheme, which also starts on July 1. The scheme removes the double taxation of dividends to shareholders, and aims to encourage share ownership and to shift corporate financing from debt to equity.

Under the scheme, companies will have two types of dividends — qualifying (or franked) and unfranked. Tax of 49 per cent will be paid on qualifying dividends and shareholders will receive a credit for this tax to be set against tax payable on other

overseas shareholders may also be disadvantaged. Although the current withholding tax of 30 per cent (15 per cent in a treaty country) will not be payable on franked dividends, it is likely that these dividend payments will diminish from the many companies which do not pay the full rate of company tax.

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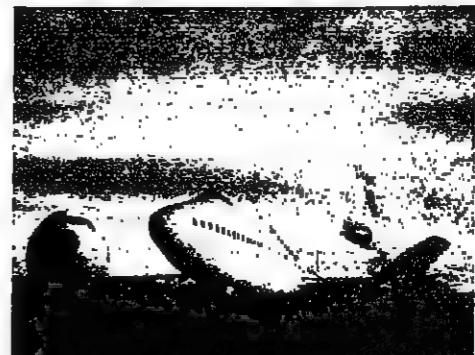
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## EUROPEAN MOTOR INDUSTRY

The French motor group needs strong profits to underpin its investment plans, reports Kenneth Gooding

### Citroen faces heavy capital spending with confidence

CITROEN, the French car company, needs to generate strong profits in the next few years to justify its heavy investment programme, according to Mr Jacques Calvet, the chairman.

But he gives every impression that the Peugeot group, of which Citroen is a part, has every confidence that profits can be met.

Peugeot is relying heavily on Citroen to perform better in key car markets, including West Germany, Italy, Spain and the UK, so that the whole group can achieve its objective to move from fifth to first place in the Western European new car sales league by the early 1990s.

Mr Calvet, also chairman of the Peugeot holding company, completes the circular argument by suggesting his group needs top place in Europe to get a proper return on the money spent on eight distinct "families" of cars—four for Citroen and four for Peugeot—a programme far heavier than that faced by other European carmakers.

For the group has no intention of merging the Citroen and Peugeot brands and distribution networks, even though they compete directly.

"Each of the two companies brings something special to the group," Mr Calvet points out. "They each have their own cultures, histories, different net-

works and different answers to the technical challenges. We have not hesitated to keep them apart and will continue to keep them separate.

"The group has the technical resources for the two companies to live side by side. It costs more and there are communication problems. But we are proving today we can make it."

Mr Xavier Karcher, Citroen's managing director, suggests that competition between the sister companies is also important. "The success of one depends on the other."

The Peugeot group knows only too well the cost of merging companies. The merger of Peugeot and Talbot costs a great deal and lost much of the market share. Today Talbot has almost disappeared as a marque.

However, Peugeot and Citroen are not entirely separate. They share fundamental research programmes, computer programs and a purchasing department. Both companies draw from a pool of families of components when developing models.

Citroen's recovery is not as far advanced as Peugeot's. However, it is expected to report a taxable profit of about FFr 300m (£50m) for 1986 after six consecutive years of loss.

Mr Calvet expects Citroen to show improved profitability this



Jacques Calvet: sees improved profitability at Citroen

Citroen shed 4,000 jobs—10 per cent of its workforce—in 1984, another 3,200 jobs, or 8.5 per cent, in 1985 and nearly 3,000 jobs, about 5 per cent, last year.

The company is now cutting jobs to keep pace with productivity improvements. According to its own measurement, productivity is rising by 7 to 9 per cent a year and will continue to do so for another two to four years.

Mr Calvet says that, while the number of employees is about right, Citroen still needs to improve the workforce's quality. For this reason, 3.5 per cent of its wage bill is spent on training.

He admits, though, that Citroen is only part of the way along the product replacement path. The intention is to have four families of cars in place by the early 1990s, after which time the range will be kept up-to-date by frequent renewal.

The four families, starting at the bottom end of the range, are the AX, the Visa, BX and CX. The 2CV is a special case—"like the Volkswagen Beetle," according to Mr Calvet—and will continue to be manufactured while there is demand but will not be replaced.

However, Mr Calvet insists Citroen will not abandon the market for small, inexpensive cars at the bottom of the range.

So far, Citroen has launched the BX and the AX while the CX replacement is predicted to appear late next year or early in 1989.

Thus the bulk of the company's investment in the foreseeable future will be concentrated on product replacement. Mr Calvet points out that much of the FFr 9bn Peugeot group's investment in 1987—roughly 8 per cent of turnover—will go towards the introduction of components, such as gearboxes and engines, for use by both Peugeot and Citroen.

However, Citroen will take responsibility for the FFr 4.05bn investment this year or more than 10 per cent of its sales.

The total Peugeot group spending on production facilities will be reduced to FFr 1.5bn over the next two years, with capacity and flexibility. Mr Calvet says the group's intention is to be able to produce 2m cars a year in the early 1990s and "to produce cars to the customers' order, not cars our planning departments think customers will order."

To achieve the flexibility to match volatile demand, Peugeot-Citroen must have the capacity to produce 2.3m cars a year on normal two-shift working.

Citroen's car output this year should rise from 625,000 to about 700,000. The company's European market share last year improved from 4.3 to 4.4 per cent even though its position in France slipped from 12.8 to 11.9 per cent.

Six years of losses have left Citroen's liquidity, financial structure and balanced sheet in a poor state, says Mr Calvet: "This is not an urgent problem but we want two separate companies with two good balance sheets."

Citroen's balance sheet will be strengthened, probably early next year, possibly by drawing from its own resources and partly with help from the parent company which is quoted on the Paris bourse.

Mr Calvet insists the company must continue to "act as if we are rich" and amortise investments aggressively, not over the long term.

Citroen will invest heavily in its distribution companies. In the UK it plans to increase market share, which was 1.5 per cent in 1985, from the current 2 per cent to 3 per cent within 18 months of the AX going on sale this spring.

The improvement in Citroen's UK position followed the introduction of the BX. However, it took three years for that model to change Citroen's image as a producer of cars dynamic and highly-advanced but not particularly easy to drive or cheap to service.

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AND IN THE MATTER OF The Insolvency Act 1986	

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is in liquidation, are invited to prove their debts or claims on or before the 1st day of May 1987 to send in their full statement of account, with particulars of their debts or claims, and the names and addresses of their Solicitors (if any), to the Liquidator, Mr. C. Morris of Touchs Roads and Co. 23-24 Chancery Lane, London WC2A 1EW, the Liquidator of the above-named Company, except as far as required by notice in writing from the said Liquidators, are personally or by their Solicitors, to come and prove their debts or claims at such time and place as shall be specified in such notices, or in default thereof they will be assumed to be at the time and place of distribution made before such debts are proved.

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### TOTAL COMPAGNIE FRANCAISE DES PETROLES Consolidated Financial Statements at 31 December 1986

At its meeting on 6 May 1987, the Board of Directors examined the consolidated financial statements of the TOTAL group at 31 December 1986, the main items of which are the following (in millions of francs):

	1986	1985
Turnover	173,120	95,722
Cash flow	7,923	4,114
Stock holding gains/losses	(-2,000)	(-7,500)
Cash flow net of stock holding gains/losses	9,923	11,614
Overall consolidated result	1,426	(-1,246)
Minority share	(-47)	(-776)
Net result (TCPF share)	1,473	(-471)

The fall in oil prices and the decline in the dollar have resulted in a 45% reduction in turnover, together with a substantial stock holding loss estimated at 7,500 MF. Net of stock holding losses, cash flow is sharply up, owing to the marked improvement in the refining and marketing sectors and progress in the chemicals sector.

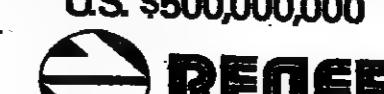
Despite the size of stock holding losses, TCPF's accounting loss is therefore limited to 471 MF. Gross capital expenditure amounted to 8,599 MF (against 11,403 in 1985); most of this was in the oil production sector. It should be noted that the ongoing activities of the Group have been complemented by acquisitions in the United States.

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# FINANCIAL TIMES SURVEY



An historic market town in the heart of England, Banbury is hoping dynamic business growth will follow the completion in the early 1990s of the M40 from London to Birmingham. The community is now planning ahead to ensure the most is made of this opportunity.

## Very Model of self-help

SUDDENLY Banbury, idyllic English market town of nursery rhyme fame, has been pinpointed as "one of the most dynamic areas of business growth in Europe well into the twenty first century".

The claim comes from Banbury's local Tory MP, 38 year old Tony Baldry, barrister and former personal aide to Margaret Thatcher. But it has the ring of truth.

He has been the driving force behind Enterprise Cherwell, a private sector initiative to help small business, create new jobs and tackle skill shortages. Baldry's Banbury seat is hardly a marginal: last June he beat Labour into third place and had 13,000 votes more than the Social Democrats in 1983.

But the launch of Enterprise Cherwell last month merited a visit from Lord Young, the Employment Secretary, and Geoff Parde, the Information Technology Minister. Mrs Thatcher is quoted as halting the move as "an imaginative and exciting venture".

The sceptics might note that Mr Baldry has merely assembled the local captains of industry to promote a range of initiatives that might have happened anyway. But there is no mistak-

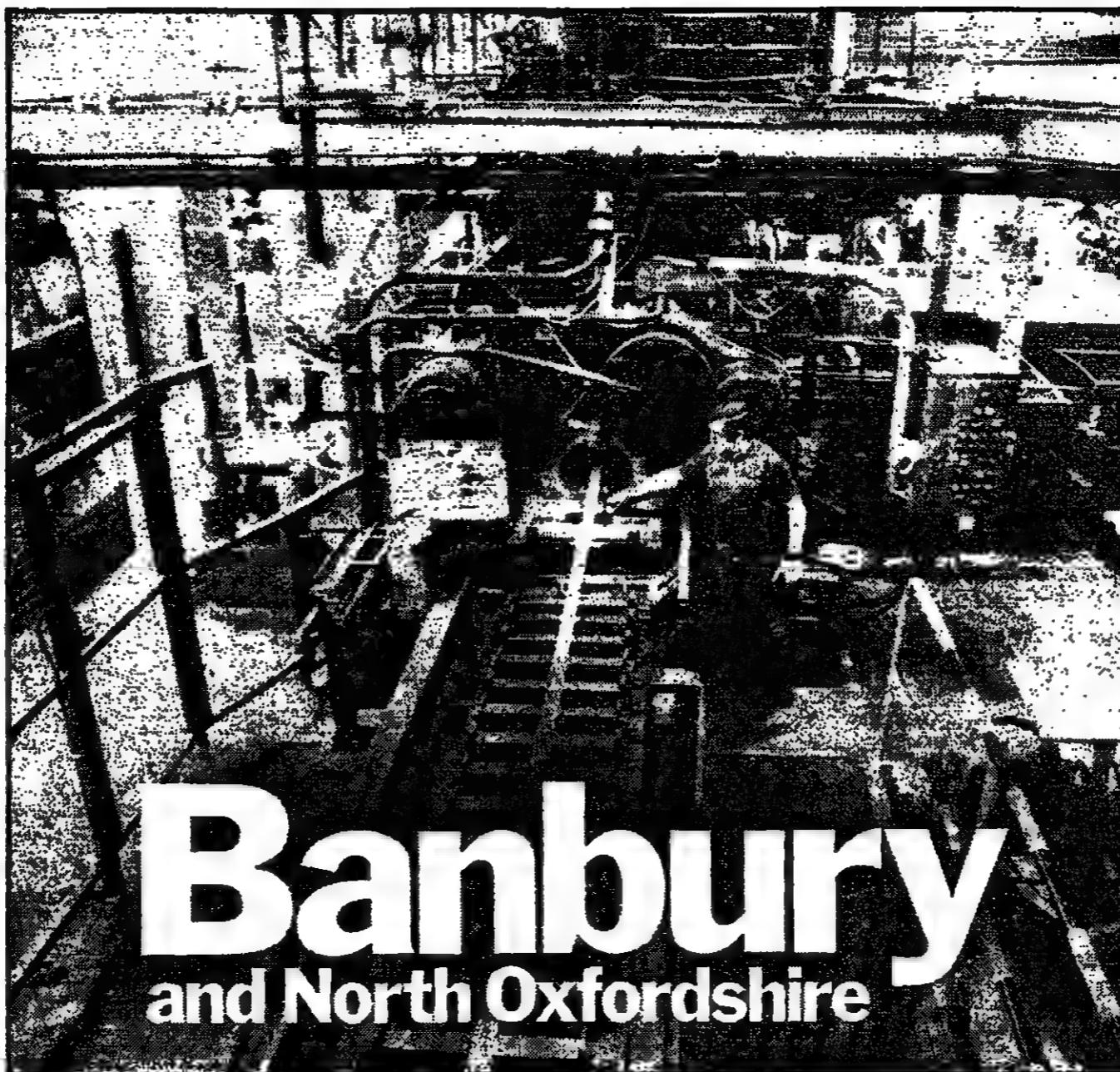
ing the vitality of the local economy where the small and medium sized businesses dominate. Norbis, the North Oxfordshire Business Venture Enterprise Agency has helped in the launch and expansion of more than 200 new firms in just two years.

Banbury is setting the pace whether through Norbis, a training agency formed by the North Oxfordshire Technical College in partnership with the private sector, or pilot schemes such as "Jobmatch" under which middle managers of local companies volunteer to help one of the long-term unemployed find a job.

Perhaps the reason for government interest in Banbury is that it offers the very model for Mrs Thatcher's self-help Britain. Trade unions are weak and there seem to be no restraints upon economic growth in an area about to take advantage of its natural geographic advantages.

The planned £180m public sector investment in the M40 motorway will start this summer to provide a 46 mile route from Birmingham to the south of Banbury by the end of 1990. Twelve months after that the £70m 11-mile link through to the M40 at Oxford will open up the impor-

## Banbury and North Oxfordshire



Extruding aluminium in the depths of Oxfordshire. Greatly improved communications could mean many other firms joining British Alcan in this expanding area.

tant Birmingham to London

Mr Jim Church, director of Banbury and District Chamber of Commerce describes it as the sort of opportunity that comes but once in a lifetime. Banbury manufacturing would gain from the speed of transport but the town itself had to ensure it acted as a service and leisure centre rather than allowing the traffic merely to hurtle past.

For Mr Church the M40 is a concept of the late 1980s and has been too long arriving. For the developers the imminent appearance of the bulldozers is a market reality. As the M40 carves its swathe through the

country side it will open up some 100 acres for development at Banbury in the south, 125 acres at Bicester in the north, nearly 200 acres between Leamington Spa and Warwick and 100 acres at Solihull, Birmingham.

Mr Freddie Dyer, senior partner at estate agents Colliers Bigwood and Bewley, points to "the large and sustained growth" in rent and land values that must follow. He draws attention to land prices to the south at High Wycombe which because of the M40 have jumped from £350,000 an acre to up to £200,000 in just 18 months.

Mr John Bridgeman, chairman of the newly-formed Enterprise

Cherwell and managing director of British Alcan Extrusions, one of Banbury's biggest employers, argues that at the time before completion of the M40 gives the body breathing space to get its act together: "We do not have the money to waste. We want to get it right and ensure we are complementing and supporting rather than duplicating existing initiatives."

Enterprise Cherwell with 100 founder members plans to appoint a chief executive within about six months and is hoping contributions from the private sector will provide an annual budget into six figures.

Mr Bridgeman says Enterprise Cherwell, a company limited by guarantee, is intended to act as a think tank to provide a forum for a local action group to spark off initiatives and projects to stimulate economic growth and job creation.

There are plans to raise venture capital to establish a business expansion scheme for North Oxfordshire.

The need to create Enterprise Cherwell owes much to the wide catchment area upon which Banbury draws. The second largest town in Oxfordshire with a population that has grown from 21,000 in the early 1960s to

Banbury & District Chamber of Commerce, 23, Elizabeth Rise, Banbury, OX16 9LZ. Tel: Banbury 58257

Council for Small Industries in Rural Areas, The Maltings, St John's Road, Wallingford, Oxfordshire, OX9 8Z. Tel: Wallingford 35523

North Oxfordshire Business Venture (Norbis), 13 Horsefair, Banbury. Tel: Banbury 67900

nearly 40,000 Banbury does not relate to local government boundaries.

The town nestles in the north of Oxfordshire but at the junction of seven major traffic routes which give easy access to the neighbouring counties of Warwickshire, Northamptonshire and Buckinghamshire. Banbury is the focus for thousands of people across the county boundaries.

The designation Banburyshire, used in the last century, seems more appropriate and Tony Baldry took the opportunity of introducing a private member's bill in the Commons on April Fool's Day a couple of years ago to promote the idea.

In the event the local government reorganisation of 1974 saw the old borough of Banbury dumped into the new district of Cherwell which follows the river of the same name inland through Oxfordshire to Embury and Kidlington extending almost into Oxford.

Cherwell district, a segment of Oxfordshire sandwiched between the Cotswolds and the Chilterns, embraces 227 square miles and nearly 113,000 people. The Conservative-dominated council in what is a predominantly rural area became alarmed at the rapid rise in unemployment in the early 1980s—in the Banbury travel to work area up from 5 per cent in 1979 to a peak of 13.7 per cent in September 1982.

The level of jobless has eased back over the past two years to 9.6 per cent in Banbury and 6.3 per cent in Bicester but not before Cherwell District Council had established an economic development unit at its Bodicote House headquarters, Banbury.

The aim is to attract new companies and encourage the setting up and expansion of existing firms. The council offers free business information service and employment grants are available for some new businesses.

Cherwell District Council, Bodicote House, Bodicote, Banbury, OX15 4AA. Tel: Banbury 52535 A. M. Brice, Chief Executive and Secretary.

North Oxfordshire Technical College & School of Art, Broughton Road, Banbury. Tel: Banbury 52221

Enterprise Cherwell, c/o Mr. North, Tech-Nel Data Products Ltd, 8, Haslemere Way, Banbury. Tel: Banbury 65781

Mr Terry Hughes, Cherwell Economic Developments Officer, says the district has two different focuses with Banbury in the north tending to look towards the Midlands.

The town saw rapid expansion in the 1960s under overspill agreements with both London and Birmingham. British Telecom and General Foods are the biggest employers but other big names include Alex Lawrie Factors, GKN and Crest Hotels. Population is projected to continue to grow by well over 10 per cent over the next decade to around 44,500.

Mr Hughes argues that Kidlington, with a population of 12,000, falls very much in the ambit of Oxford while Bicester has "a momentum of its own". Bicester in the older part of the town retains its medieval street pattern but has seen rapid expansion to more than triple in size to a population of 17,000 since the early 1960s.

This market town now has a diverse manufacturing base with electronics, printing and engineering all well represented. Further growth is projected with the population expected to increase by more than 40 per cent to 25,000 by 1996.

The unifying force for Cherwell district will undoubtedly be the M40 which will provide a new growth corridor linking Birmingham and the West Midlands in the north to Oxford and the Thames Valley in the south. Tony Baldry and the local MP is focusing attention upon the opportunities it will provide. He takes an international perspective and points to the growth of small firms and new jobs in the US. He talks of Silicon Valley and the changing nature of work.

He enthuses about the role of Enterprise Cherwell: "We need to put the Cherwell Valley on the business map. The realities are that there is now no innovative activity which cannot be carried out right here."

Arthur Smith

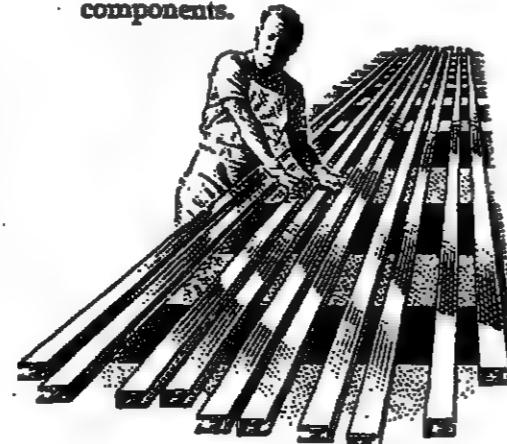
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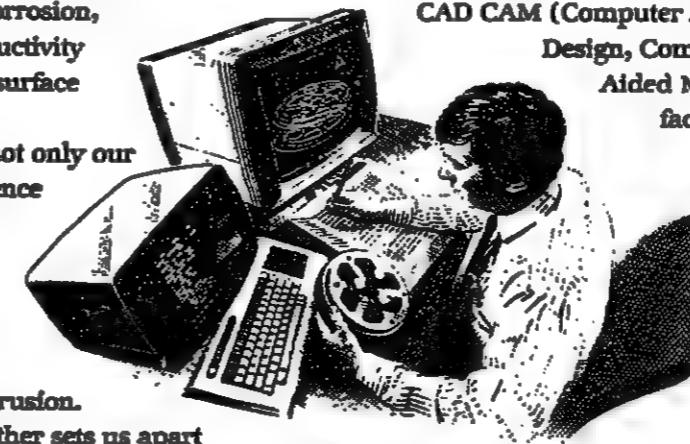


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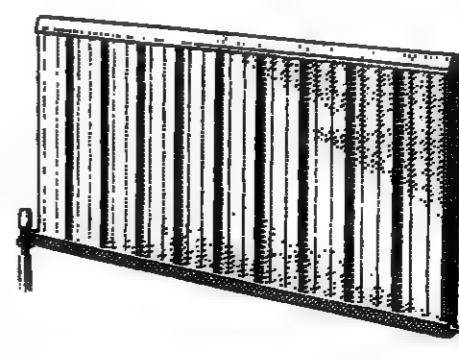
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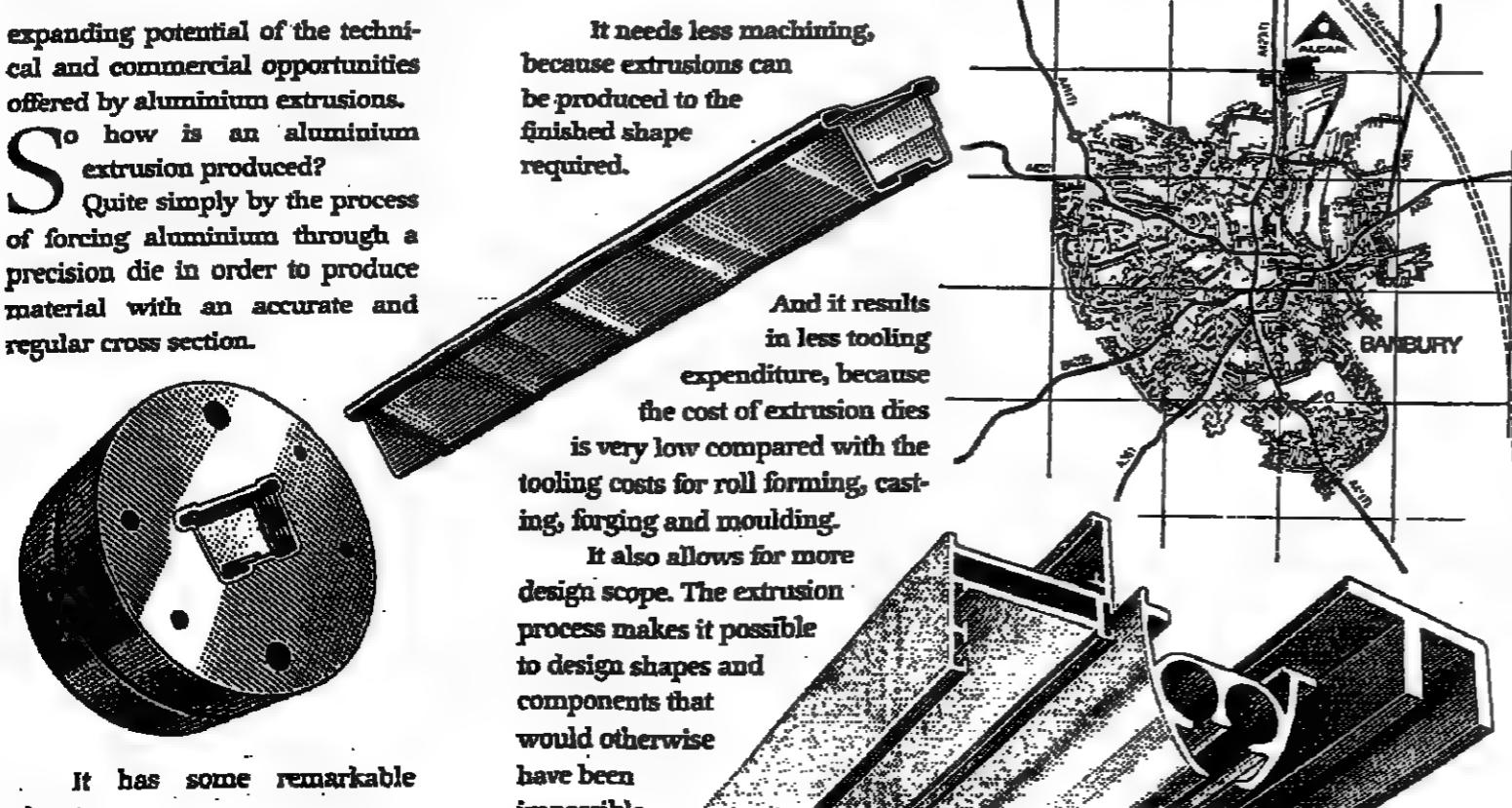
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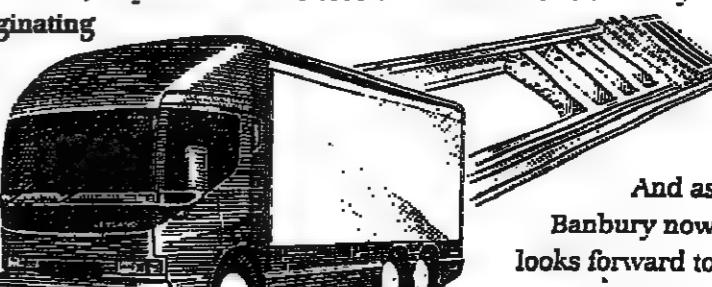


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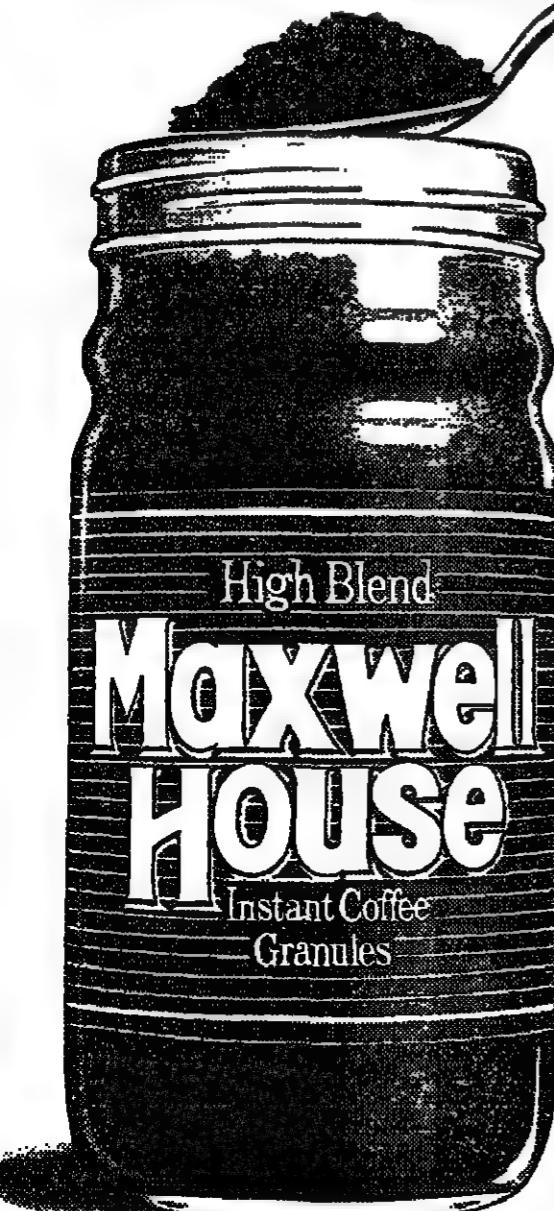
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## Small business development

## Valley of enterprise

ERIC BURROWS has had a hand in the start-up of more than 200 new businesses in the Banbury area in little more than two years. He has helped everyone from a lady pawnbroker through to a transatlantic snowman. The ventures involve not just high technology and manufacturing but also the provision of unusual services such as pest control, rare stamp collecting and the organisation of shooting and fishing trips to Scotland.

Mr Burrows, a senior executive with Tesco, was seconded as director of the North Oxfordshire Business Venture (Norbis) formed with the backing of local and national business in 1984. He points to his success — he deals with around 1,500 inquiries a year — as an example of the diversity and dynamism in the area.

The Cherwell valley, with merely a handful of large employers, has a local economy dominated by the small- and medium-sized companies from which future growth is expected.

Mr Graham Fretwell, manager of the Banbury jobcentre, reports that it is expansion within companies employing up to 50 people that has created the job opportunities in recent months, and it is the service sector that is taking the lead accounting for around two-thirds of the new vacancies.

Mr John Bridgeman, managing director of one of Banbury's biggest companies, British Alcan Extrusions, but he argues strongly the importance of small business. For that reason he has taken on the role of chairman of Enterprise Cherwell, a private sector initiative aimed at creating the business environment in which new ventures will be spawned and grow.

He points to a recent study by the Massachusetts Institute of Technology, 'The Job generation process', which found that firms with 20 or fewer employees created 60 per cent of all new jobs in the US. Similarly the start-up was becoming increasingly important in Britain producing 2.4 jobs for every one provided in the 1970s.

Mr Bridgeman refers to a report by the Institute of Manpower Studies indicating that it will be the small companies that will lead the way out of unemployment over the next five years. It

is estimated more than 300,000 people will become self-employed by 1990, creating some 700,000 jobs.

But Mr Bridgeman argues: "By definition, if it is smaller firms that are tending to create new jobs, then it is the smaller firms that are the most difficult to identify. They are small. They tend to be independent. They are volatile. The very spirit that gives them their stability and job-generating powers is the very spirit that can sometimes endanger their long-term success and survival."

The industrialists from the action group that set up the Enterprise Cherwell believe the natural advantages of the area — location and manpower — will make it an important growth point with the advent of the M40 link from Birmingham to Oxford.

"But geography and infrastructure alone are not enough," insists Mr Tony Baldry, the MP for Banbury, who took the lead in calling together the action group. He maintains: "A successful local economy depends on the intelligent interaction of individual members of the local business and industrial community."

Enterprise Cherwell would be busy on the work already being done by Norbis and the service section of the Department of Trade and Industry. It would be encouraging companies to collaborate as well as compete.

Mr Baldry argues that information technology in the small economy could provide: "Massive amounts of cheap manpower via computers: large stocks of inexpensive data on tapes and discs which that manpower can use, and

spawned and grow.

Mr Bridgeman adds: "Some 40 per cent of these businesses employ fewer than 10 people. Much more can be done to ensure that they talk to each other to develop areas of mutual interest such as training and access to equipment."

A key area where Enterprise Cherwell believes it can make a contribution is in the provision of venture capital to back new ideas and projects.

Mr Bridgeman says there are plans to set up a business expansion scheme to encourage people to invest in the economic growth of the area while also enjoying the tax benefits.

Arthur Smith

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Arthur Smith

## Banbury's Big Companies

Name	Ultimate holding co	Turnover (£m)	Year end	Sector
British Alcan Aluminium	Alcan	636.9	12/86	Aluminium
General Foods	Philip Morris	207.50	11/85	Food
Walls Meat	Unilever	125.30	12/85	Food
Mattessons Wafts	Unilever	92.90	12/85	Food
Mannesmann Demag	Mannesmann	82.15	12/85	Mechanical handling
GKN Autoparts Distribution	GKN plc	66.20	12/85	Motor components
Loesche	Rank Hovis MacDougall	26.40	3/86	Chocolate
Goodhead Print	—	24.10	5/86	Newspaper publishers
William Bennett	—	21.10	6/86	Furniture
Polymark Int.	—	20.90	12/85	Laundry equipment
Cherwell Valley Silos	—	19.80	6/85	Grain
Hawker Siddeley Water Engineering	Hawker Siddeley plc	16.00	12/85	Water treatment
† Aluminium extrusion division group turnover.				
Source: Anderson, Warwicks, Plessey, London N1 6EE.				

## Profile/General Foods

## Expansive master-blend

THE MAIN gates of General Foods' Banbury headquarters bear the insignia, not just of the US-based General Foods Corporation, its parent company, but the three feathered symbols of Alfred Bird and Sons, of custard powder fame as well.

The connection goes back to 1947 when the US company, now part of the Philip Morris group, acquired Bird's. However, these days coffee, rather than custard powder, dominates General Foods' operations at Banbury, accounting for well over half of sales which last year totalled £235m. It is the town's largest single manufacturing employer with a workforce of 1,500.

Highlight of last year was the completion of the launch of the company's new brand — Master Blend Granules and Ground — after five years of development.

The granule product, which is claimed, "offers the taste of freshly ground coffee at the instant," was developed at Banbury using a process which effectively seals real ground coffee inside coffee granules.

The new process was put into operation as part of a £10m capital expenditure programme last year, and capital spending is budgeted to continue at around £6m annually. A further £5m

is put into research and development.

The company has some 20 per cent of the £800m a year British instant coffee market. It also claims around a quarter of the growing market for roast and ground "real" coffee, currently worth some £70m a year.

In January, as part of the strategy to expand the coffee business, General Foods bought Kenco, the brand leader in the institutional ground coffee market from Premier Brands, the former Cadbury Schweppes foods subsidiary, bought out last year by its management.

General Foods is practically bursting at the seams at Banbury so there is no question of expanding at the Oxfordshire site. Kenco's 140 employees will stay at their Earlefield, Surrey, base.

General Foods also has subsidiaries in Ireland which make "man meals," the increasingly popular supermarket meals and ethnic dishes which can be stored in open, non-chilled shelves. Some 80 per cent of main meals production is sold for own-brand labels.

Labour relations at the plant are good. Last year, there was agreement on a 4% per cent pay increase together with a voluntary retirement scheme which

gained 120 volunteers. At the same time, plant utilisation has been raised from 43% to 52% a year to 51 weeks.

Coffee, ready-to-eat desserts and main meals are all expanding areas, and General Foods is also beginning to export the Marpac machine vending products. Marpac moved into France three years ago and has been in Germany for 12 months.

General Foods is

in the process of

expanding its

international

operations, and

is looking to

expand its

&lt;p

## BANBURY AND NORTH OXFORDSHIRE 3

## Employment initiatives

## Resolving the paradox of vacancies

A CONSTANT cause of complaint in Banbury is that the town is considered as "the unemployment blackspot of Oxfordshire" with the level of jobless down from the 13.7 per cent peak of 1982 to comfortable levels below the national average of 8.6 per cent. Some would argue Banbury's problem was at worst grey. That must certainly be true of nearby Bicester with the out of work percentage down to 6.3 per cent.

But there is a passion about unemployment in this predominantly rural community that would rival anything seen in the troubled industrial cities of the Midlands or North.

Michael Mahoney, the youthful Principal of the North Oxfordshire technical college, fixes your eye: "To 3,000 or so people in Cherwell without a job the problem is total. Many have been without work for months. There are psychological problems and great distress."

He focuses attention on the contradiction that at a time of high unemployment unfilled job vacancies are soaring. Nor are the local skills shortages confined to the specialist or high technology areas. Mr Mahoney says: "Local employers have been finding it difficult to recruit people for jobs as diverse as chefs, sewing

machinists, machine tool setters, operators and nurses."

But Mr Mahoney is one of the leading figures behind a whole range of initiatives aimed at getting a greater match between skills and job opportunities through improved training.

As principal of the college he has done much to establish links with industry and business. Some 5,500 students a year go through the college on courses covering everything from agriculture and computer-aided design to catering and cookery.

The best illustration of the collaboration forged with local industry is provided by the Nortec training agency of which Mr Mahoney is the operations director. It came into operation in 1984 as a youth training scheme, a training agent but now a company limited by guarantee with funds both from Government and the private sector.

Mr Mahoney has worked closely with Mr Jim Church, director of the Banbury and District Chamber of Commerce to identify the manpower and training requirements of local companies. Mr Mahoney says that much of what starts life in Nortec at some stage transfers to the college. He cites the example of open learning pro-



Michael Mahoney, skills director

Nor, according to Mr Mahoney, do the unemployed use Jobcentres as places to identify the skills needed by the marketplace.

Nortec has therefore taken the initiative in providing a skills bureau opened recently by Mr Brian Nicholson, chairman of the Manpower Services Commission. Progress by the bureau located in one of Banbury's main shopping parades will be watched with interest by various government departments. Mr Mahoney says:

The bureau is intended for people of all types to walk in off the street and discover what skills are needed for the local labour market and where they might get the necessary training.

Local employers are looking increasingly to Nortec. But Mr Mahoney says it is one thing to identify training needs and quite another to find and recruit the necessary trainees.

Communication with the unemployed becomes difficult as they tend to drop out of the labour market, merely attending the local benefit office once a fortnight to sign a declaration that they are available for work.

Mr Mahoney says counselling to help and advise about training requirements is an important part of the service. A training access point, the local computer data base, will be in operation in the bureau to enable clients to discover

quickly the local training facilities available.

It was the idea of Mr Basil Murphy, director of the British Association for Commercial and Industrial Education, a body which promotes understanding between education and

Mr Freiwell reports around 10 managers from eight local companies have so far been involved in the scheme but it is planned to expand the numbers.

The time given up by a manager varied according to the case but was a valuable problem solving test and seen by the companies as a worthwhile exercise.

Mr Murphy says the scheme is a worthy example of local self-help: "I hope that Banbury businesses will not be the only ones to encourage managers to sponsor long-term unemployed people in their search for a job."

He acknowledges it might not be relevant for areas of high unemployment but suggests it could be useful in many areas of the country, such as London where people are out of work for long periods in spite of job vacancies.

Mr Graham Freiwell, manager of the Banbury Jobcentre, who is administering the scheme, says 35 unemployed from a wide range of backgrounds have already been counselled of which 21 had gained employment as a direct result of the assistance. Another two had gained places on work experience programmes.

Arthur Smith

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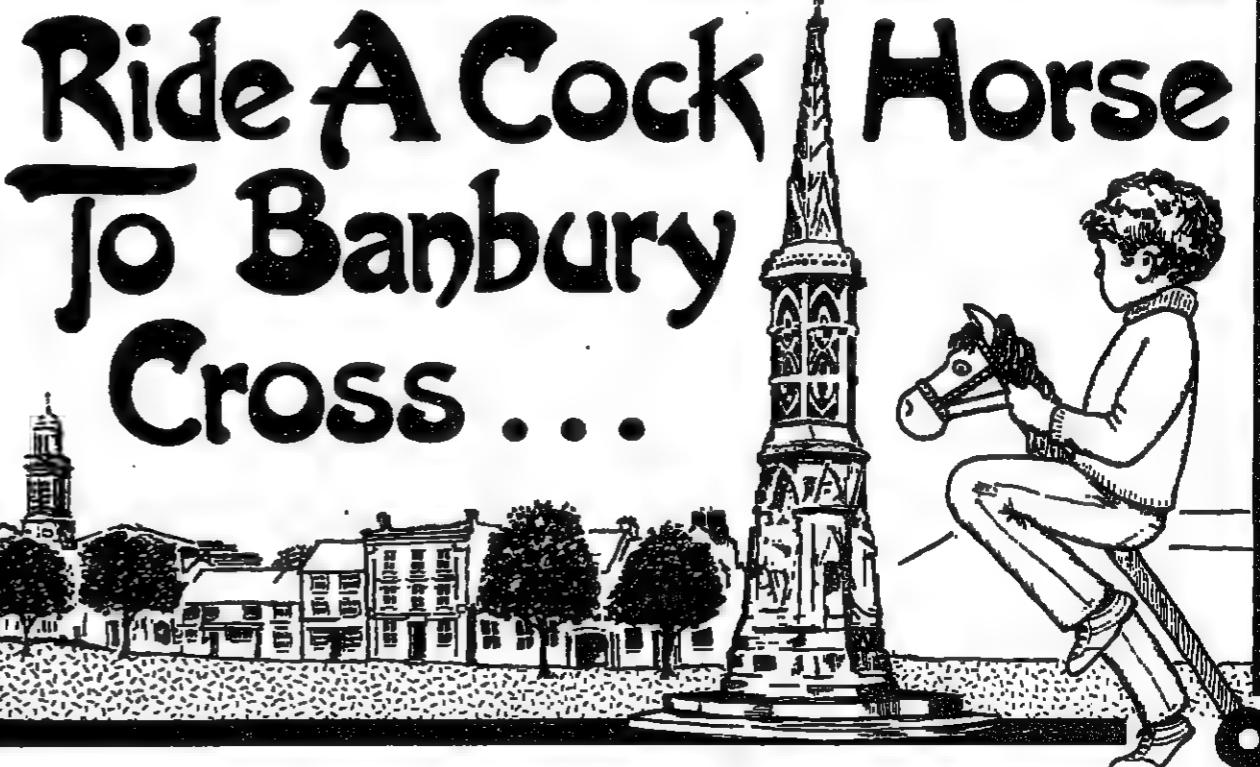
Peter Hehir: staff were crucial

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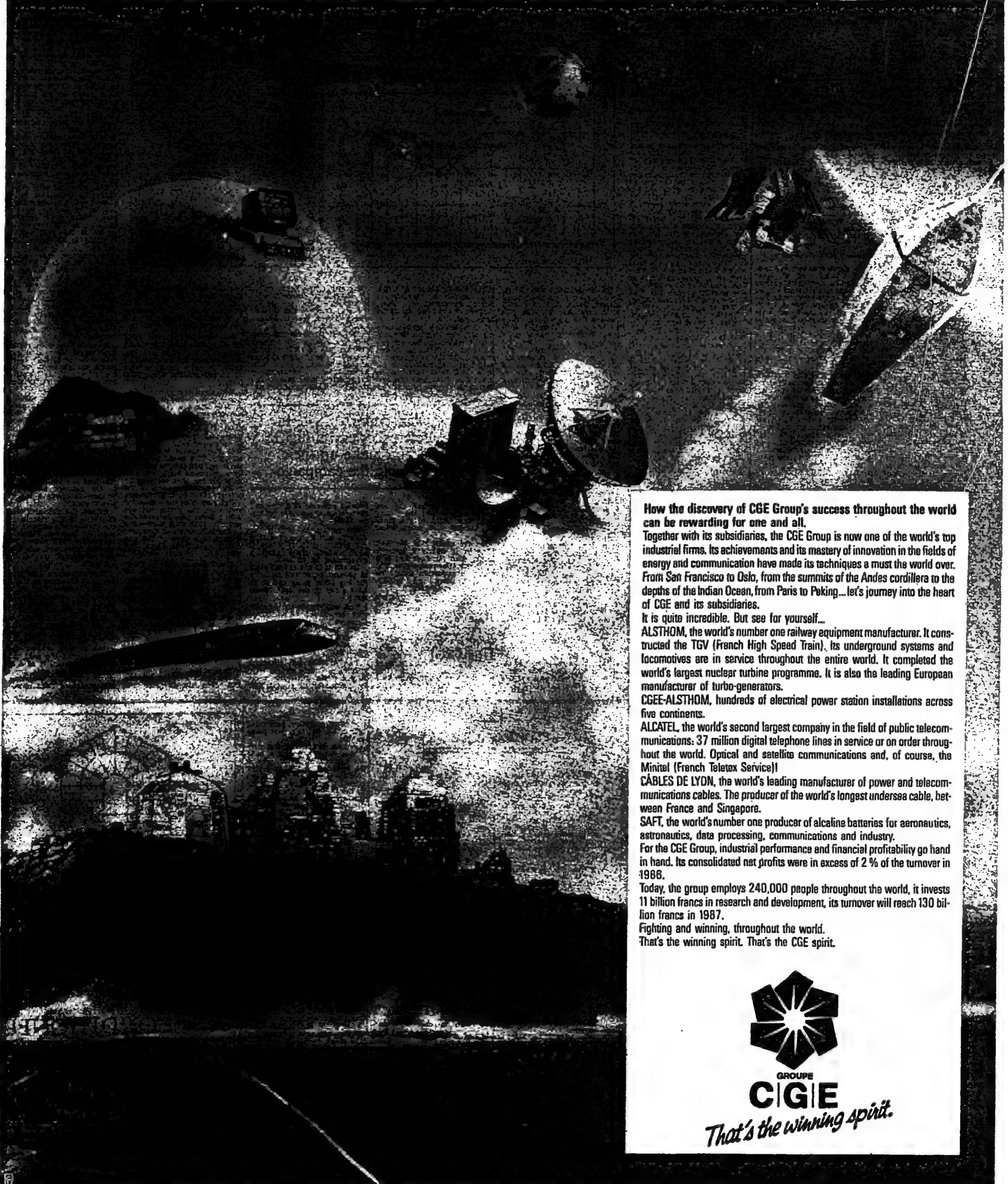
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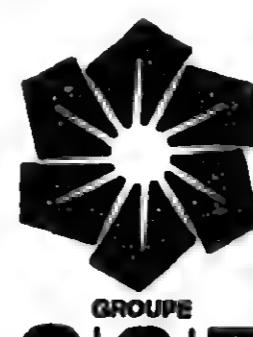
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Tuesday May 12 1987

## Offering a real choice

AT FIRST sight Mrs Thatcher's decision to call for a dissolution at this point, with nearly a year of her elected term remaining, and some business unfinished, falls into the same opportunistic series as Mr Wilson's unsuccessful attempt to catch a favourable end of public opinion in 1970, and her own similar success in 1982.

However, what Mrs Thatcher achieved last time, thanks to the pro-government sentiment after the Falklands war, was simply an extension of her first term.

Her domestic policies were still seen as unpopular that virtually no new measures were offered. It is only now, after some years of economic recovery, that she feels able to put the really important question to the voters: do they want the Thatcher revolution extended, and in some sense completed?

## Decisive debate

The opinion polls suggest that radical policies have enough support to be put through (though nothing like majority support), and the City appears to have no doubt at all about the verdict; but it is surely much too early for certainty.

The Conservative manifesto is as radical as it promises, then Mr Neil Kinnock claims, when he is already loudly demanding an election fought solidly on real policy issues. Since the polls show that very many voters are still hesitant, the policy debate could be decisive.

It is a sign of how far Mrs Thatcher has succeeded in setting the terms of the national debate that Labour has except on one issue, been forced back on to what is essentially a defensive strategy. It is stressing responsibility in its fiscal proposals; in place of nationalisation there is a proposed public sector investment bank to supplement the markets in allocating capital. The trade unions will lose some of their present disabilities, but some of the Thatcher reforms are now accepted.

If Labour's policies were

## A 'cold shoulder' for the Panel

THE THATCHER Government is going as far as it can to integrate the rules governing the conduct of takeovers in the UK into the framework of investment law, without taking the final step of giving them statutory backing. The question is why it is seen to be so important to keep the Takeover Panel as a non-statutory body, and whether this compromise can be effective in a market where the old club rules have lost their force.

The need for reform has been highlighted by a number of bid battles in the past year or two — most notoriously the fight for Distillers — in which a number of top City firms ignored the letter as well as the spirit of the Takeover Code. Self-regulation, which requires the active support of the people being supervised, appeared to be breaking down visibly. Strong arguments for change have been coming in just from the Left but also from within the City and the Treasury.

## Badly needed

They have been resisted, at least for the time being, and not just for doctrinaire reasons. On practical grounds, any major change would be seriously inconvenient in that primary legislation would be required to modify the Financial Services Act. That is only just finding its way into the statute book and which is badly needed. More fundamentally, there remains the conviction that an independent body can be much more flexible and speedy in its decision-making than a statutory agency, and that it can be given a wider remit. Takeover fights can be very dirty indeed.

Indeed, the Takeover Panel is the main job of the Securities and Exchange Commission is to make sure that disclosure provisions are followed and time constraints observed.

The fear is that if the Takeover Panel were to be incorporated fully into the Securities and Investment Board, there would be no hope of finality in contested bids. Frustrated losers would appeal their case all the way up to the House of Lords. And those who felt they had lost money as a result of

limits to these objectives, together with some redistribution and a firm dedication to the public services, it could be said that it is now Labour which is appealing to the normally conservative instincts of many voters to their distaste for too much change.

However, Labour's defence policy will ensure that it will itself be seen as unacceptable by such voters; so that it is ironically the Alliance, despite its claims to break the mould, which will most squarely appeal to the quietist vote. Indeed, this is now more or less explicit. Despite its own highly detailed policies, the Alliance is offering itself as a restraining influence.

## London factor

The greatest danger to a campaign which could do some credit to the democratic process is perhaps Mrs Thatcher herself — or rather the very strong feelings she arouses. Indeed, he is increasingly authoritarian style and the Government's excessive attachment to secrecy are genuine issues. It will be a tragedy if these factors divert too much attention from the policy choice the country now faces.

On the Labour side, too, there are important subsidiary issues — the threat of what is becoming known as the London factor, a mixture of extreme left entryism and an obsessive stress on minority issues. The party enters the campaign still fighting in some constituency organisations on their choice of a candidate, and no doubt wishing that it could do some more.

There is, in short, enough political rubbish littering the scene to obscure the real issues behind a smokescreen of abusive personalities. It is to be hoped that the Government recognises its own strong interest in avoiding a mudbath campaign.

The more clearly the question is put, the more the Conservatives will be able to claim real democratic legitimacy for the revolution they want to push through — the more permanent it is likely to prove if they win the right to do so.

THE FORMAL confirmation yesterday of a June 11 general election was almost anticlimactic. But, despite the confidence of the financial markets and the bookies in a Tory victory, it is not a risk-free strategy.

Prime Ministers can misread public opinion. This century they have been wrong in their timing of general elections as often as they have been right.

There are, for the Government, uncomfortable parallels with 1970, as well as with 1983. As Labour's Mrs Barbara Castle put it in her diary at the time: "Not all five polls are in the lead. The borough election results were far better than we had dared to hope and if we went to the country now we ought to get a majority of over 20." She wrote this about the attitude of Prime Minister Harold Wilson on the eve of his decision to seek an unprecedented third term by calling a June election — which Labour unexpectedly lost.

Memories of this defeat explain the caution of Conservative leaders. Nevertheless, the party's strategy in the campaign is the clear favourites to retain power. Recent opinion polls and last Thursday's local elections have pointed to an overall Tory majority in the next House of Commons of at least 20 to 30, possibly of over 100. This compares with a current margin of 138 at present.

Yet for all the obvious similarities of mood with 1970 the Tory position now is more favourable than Labour's then, when the apparent and, as it turned out, misleading change of opinion was sudden. Labour had only had a small opinion poll lead over the opposition for just over a month before it decided to call the election.

This time the Tories have been in the lead for nearly six months. But in 1983 they had been ahead for over a year and their lead was larger. In the week the election was called then the Tories average was 47.5 per cent with Labour 32.5 per cent and the SDP/Liberal Alliance at 14.5 per cent. The comparable figures now are the Tories at 42 per cent, Labour at 33 per cent and the Alliance at 24.5 per cent.

These differences could be crucial since much can change during a campaign. With a decline in public commitment to particular parties, not only are voters more volatile in their preferences but a higher proportion make up their minds during the course of the campaign itself. For instance, in 1983 Tory and Labour support both fell by about 4 per cent during the campaign, to the Alliance's benefit. This is more than double the average change in each party's vote in the month up to polling day in 1970.

Moreover, more than a quarter of the electorate now claim to have left their final voting decision until the campaign, with nearly a third having seriously thought of changing their voting intention.

## All in a day's work

Every day could be a holiday in the Civil Service if the CPSA clerical staff union has its way.

So the campaign can matter. This is primarily a question of hidden manifestos, threatening major extensions of Value Added Tax and a squeeze on the health service, education and housing which appeal to traditional Labour voters.

The opposition parties have the different problem of establishing credibility. Labour has a number of obvious pluses and minuses. On the debit side the party's comical mixing with the crowd hasn't been able to sustain itself for more than a fortnight.

In 1983 Mrs Thatcher did not really have to fight an election.

The Tories' lead appeared unassailable from the start and Labour's campaign fell apart with splits over defence policy and Michael Foot clearly inadequate as Labour leader. So the Tories could rely on attacking their opponents and, with a remarkably thin election manifesto, they did not have to say much about policy.

This time it is different. The smaller Tory overall lead and the stronger Alliance position both argue against complacency. Senior ministers, meeting since last summer in Mrs Thatcher's strategy group, the A team, have been agreed that, after eight years in office, the party will have to justify a third term.

So the watchword is radicalism with the crusading edge of Thatcherism extending into the social policy areas of education, housing and the inner cities.

The Tories will be keen to emphasise their new ideas and to exploit the dissatisfaction of working-class voters as much as middle-class voters with existing local authority provision. It is likely to be a populist campaign, stressing voter and consumer choice, as well as extending home and share ownership. The very radicalism of this approach has already led to

## Men and Matters

bank: he has never been a branch manager and has never made a loan in his life. He qualified as a mathematician, and first joined Barclays 30 years ago as a statistician.

But he describes these qualifications as "highly fortunate. Modern treasury business has become so complicated with the development of sophisticated instruments like options and swaps, he says, that it takes a mathematical mind to master it. The fact that Barclays has now elevated the post of treasurer to general manager level is also a recognition of the large contribution that treasury makes to profits. Not to mention the contribution bird-watching makes to finding its way in the right hide.

Against the better judgment of the union's leadership, the CPSA conference at Blackpool yesterday voted to try to negotiate special paid leave for minority religious groups observing festivals such as Diwali and Yom Kippur.

Anticipating accusations that this would unfairly mean extra holidays for non-Christians, John Giltrow, a London delegate who proposed the move, said: "If you are a sincere religious believer, you are not going to run away to Butlins for a couple of days instead of celebrating Ramadan."

What worried the leadership, though, was the scope of the plan. There are 43 different ethnic minority groups working in the Civil Service, many of them with festivals tied to no fixed date. Much of the calendar could thus become optional paid leave for one group or another.

Stewart Maclellan, a delegate from Glasgow, counselled caution. A claim by Roman Catholic members of his branch for paid leave for the papal visit some years ago, he recalled, had a marked impact on the solidarity shown by their Protestant colleagues.

## Bird in hand

Peter Wood was scrambling around the Globe Theatre building site on the City's south bank last week hoping to catch sight of a redstart — a rare feathered visitor.

He had been tipped off by some birdwatching friends of his at the Bank of England. But Peter is also adept at watching shy specimens at the Bank. He has just been appointed general manager and treasurer of Barclays Bank, a post which makes him "Mr Bank Rate" at the clearer which usually leads changes in interest rates — as it did last Friday.

Wood, a quiet-spoken 43-year-old, is unusual among those reaching such heights in a

transplant operation, performed last month but only just made public.

A paunchy chain-smoker with a dourly grim and a taste for a scrap, McGowan, who is 60, built up MCI from a tiny common carrier to the second largest long-distance company in the US, having grown up on the railroad in Pennsylvania, McGowan made it to Harvard Business School. His dogged 11-year legal battle with AT & T was the wedge that finally broke open AT & T's monopoly of the long-distance market. He is unmarried — except to MCI where he used to put in a seven-day week.

Company officials hope that McGowan will soon be back at his desk. For the moment, Orrville Wright, the 66-year-old president of MCI, has been brought out of retirement as acting chief executive. Supporters hope that Wright's more cautious and systematic approach can help tackle the problems of rising costs and savage price competition in the long-distance market.

"Anywhere — anywhere — so long as we're away until June 11th"

faith in such high technology. It is an idea culled from Britain's Victorian chemical industry in which operators watching over the hazardous process of brewing nitro-glycerine in large open vats were seated round the rim on ... one-legged stools.

Energy gap

What costs \$1bn and sleeps four? That is the riddle they are asking in Washington. Answer: Peach Bottom, the nuclear power station shut down by the US Government's nuclear inspectors when they found evidence that its control room staff were in the habit of sleeping on duty.

Jokes about Peach Bottom prompted a Washington paper, The Energy Daily, to run a competition to find the best way of keeping nuclear plant operators awake. A civil servant in the Department of Energy suggested that some of the reactor's electricity might be diverted to energise their seats — just enough to put them on their toes.

A lady from another electricity company proposed that sensors should be used to pick up the closed eye movements behind the closed lids of the dozing operators and activate an ejection seat.

A power industry engineer thought sensors should be used instead, to set off a rousing performance of the 1812 Overture.

Wood, a power industry engineer, thought sensors should be used instead, to set off a rousing performance of the 1812 Overture.

But the winning entry places

Things are not going well for MCI, the US long-distance telephone company which is struggling to maintain its market position against the mighty AT & T. MCI's operating profits have tumbled and its stock is not far from its all-time low.

But the greatest blow to MCI is the absence of William McGowan, the company's chairman and guiding light, who is recuperating from a heart

attack. The FT's review noted that the play has "pleasurable overtones of the Guinness affair, the Boecky business and the Hibernian hype." None of which I am assured, is why the audience last night included a party from the Securities and Investments Board. The regulators' visit, I am told, should not be regarded as a works outing.

## Not impressed

Heard in a Hampshire pub: "I suppose I'll vote Conservative again, but this time I'll make a much fainter cross."

Observer

Liberal candidates came second to the Tories in 271 seats in 1983, they were within 15 points of victory in only 32 cases. This is because of the even spread of support throughout the country which explains why the Alliance has to win over a third of the total vote before it wins even 100 seats.

However, the Alliance argues that it may win more seats than the national arithmetic suggests as a result of its policy of targeting seats. The impact was shown in last Thursday's elections when the Alliance obtained the largest number of votes, or came very close, in 25 to 30 parliamentary constituencies. It does not currently hold. Most of these are Tory held but some, like Ely, Blyth Valley and Liverpool Broadgreen, are currently represented by Labour MPs.

The Alliance will also be hoping to take seats through tactical voting by attracting the support of Labour voters in seats which their candidates cannot win. But the evidence so far is that such switching is likely to be limited in its impact.

Looking at the national picture after last Thursday's elections, many Labour MPs would privately be relieved to boost their current total of 208 (excluding vacancies) to between 240 and 250. And after all his efforts of the last four years that minimum advance is necessary for Mr Kinnock to show that Labour is not in terminal decline.

Alliance strategists regard a doublet of their current representation of 37 as a realistic target, though Dr David Owen has set his sights higher — on achieving a central position in a hung parliament.

Both opposition groups are, to some extent, better placed than in 1983, but how far can they threaten an overall Commons majority for the Tories? The basic arithmetic is clear: as long as the Tories retain about 38 to 40 per cent of the total vote they should be able to win a majority. This would be one of the few instances ever won by a governing party, and considerably less than achieved by many opposition parties in the old days of two-party dominance.

But now with the opposition vote split, the Tories can win with a lower percentage of the vote. In 1983 they achieved a landslide in terms of Commons seats with a drop of two percentage points in their total vote.

The Tories are not invulnerable. A 4 to 5 per cent switch of votes directly from Conservatives to Labour would produce a hung parliament without a majority. But Labour has hardly ever improved its share of the vote during the course of an election campaign. Indeed, last Thursday's local election results showed that Labour might have trouble holding onto some seats if it fails to win enough seats to prevent an overall majority for any other party and so have a say in the next Government.

This will involve a fine balancing act about which party, Conservative or Labour, it could plausibly claim to form a government on its own.

It aims to win enough seats to prevent an overall majority for any other party and so have a say in the next Government.

The Alliance will therefore attempt to steer a middle way. It will attack the Government for the unnecessary social and

sizeable amounts of money and resources into a number of target seats.

But for all this activity the Alliance is still short of making the breakthrough to where it could plausibly claim to form a government on its own.

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## Letters to the Editor

## Sun Alliance backs Sun Life in confrontation

From the Chief General Manager, Sun Alliance Insurance Group

Sir, — The confrontation between the board of Sun Life Assurance Society and its largest shareholder has been widely publicised.

My own office, because of its historical connection and ties of friendship with Sun Life, happens with 5.2 per cent, to be the second largest shareholder. We both compete directly with each other and with all other offices transacting life business in the United Kingdom.

We have, nevertheless, given and shall continue to give our

support to the board, management and policyholders of Sun Life. May I explain why?

Life policyholders choose the office to which they wish to entrust their long-term savings — mostly under contracts which could be terminated only with disadvantage. The loss of life assurance premium relief or the insurability of the policyholder are but two examples. The directors of a life office are, therefore, in effect, trustees for their captive policyholders and the importance of this duty in practical terms in Sun Life may be discerned by a glance at the last accounts which show policyholders' funds of £4.6bn.

We have, nevertheless, given and shall continue to give our

Directors should never be appointed who may be, or may even be thought to be, capable of putting the interests of shareholders above those of the policyholders — that cannot be a proper interpretation of their duties.

Of course, any fit and proper person should be free to form and operate a life assurance company in the United Kingdom and invite the public to buy his policies, but it cannot be right for anyone to seek to gain control of large blocks of British people's savings when the policyholders cannot in practice withdraw and take their money out even if they

dislike or distrust the motives of new directors.

If a bank, for instance, is taken over, depositors who so wish can readily withdraw their cash: life policyholders usually cannot. This makes life companies improper targets for disputed takeover bids.

Of course, an additional reason why my office will support Sun Life at the meeting on May 15 is that, although it has always behaved impeccably in observing its duty to its policyholders, it has been for us, as its longest-term shareholder, such a satisfactory investment.

Geoffrey Bowler,  
Borthwick Lane, EC2

## Applying for new issues

From Mr B. Coleman

Sir, — In view of the wish to attract funds from more modest private investors to public companies, surely it is time that the method of payment with application be changed.

Recently, practically all new issues have been heavily over-subscribed, particularly in the case of privatisation. It seems especially unfair that in the case of Rolls-Royce a minimum application of 400 shares was imposed, although even this minimum will be scaled down and no one will receive an allocation proportionate to application. Consequently where any shares are allocated, subscriptions will be presented for payment, although the balance will not be returned until May 18, leaving the applicant with

out these funds for more than a week while someone — not the applicant — is receiving the benefit of considerable sums of money.

Would it not be fairer and simpler to request cheques to be sent with the amount of payment left blank, but endorsed with a statement: "Not to exceed £....." Limiting this sum to the maximum amount which would be required if the maximum application were fully met. This would also eliminate the necessity of issuing a very considerable number of cheques to only partially successful applicants.

B. W. R. Coleman

Flat 4,  
96-100, New Cowdray Street,  
W1



## Tenants' right to buy

From the Chairman, Housing Committee, City of Westminster

Sir, — I strongly object to Margaret Hodge's claim (May 8) that Westminster is denying council tenants the right-to-buy. Such statements are absolute rubbish. All they do is perpetuate ill-founded rumour and speculation — Mrs Hodge should check the facts.

Under the council's plans to modernise the Westminster and Ealing areas in north Paddington, tenants' right-to-buy will be protected. Where tenants move back into their own homes once the refurbishment takes place, they will still be able to buy the property. And where

they have to move to modernised, good standard property elsewhere in the area, the discounts to which they are entitled will be guaranteed.

I resent the accusation that Westminster City Council discourages tenants from exercising the right-to-buy. This is arrant nonsense. We emphatically encourage home ownership and, indeed, the Housing Minister chose Westminster to launch his renewed right-to-buy campaign this year because of our excellent record on home sales.

(Councillor) Patricia Kirwan  
City Hall,  
Victoria Street, SW1

## Businesses and councils

From Mr K. Whitehead

Sir, — The letter from the chairman of the Association of London Authorities (May 8) is

in a possible breach of a minor planning regulation I am well aware of: the building tactics of right-wing councils.

In Westminster over 85 per cent of the rates are paid by businesses. Would it be so terrible for businesses to have a say in who is elected to local government?

Maybe this would help to reform both the "loony left" and the "authoritarian right" at the same time.

K. G. Whitehead,  
1001, Park West, W2

## Lobbying in the EEC

From Jill Ardagh

Sir, — William Dawkins' article (May 8) on EEC lobbying was welcome in its attempt to dismiss the myth that lobbyists operate in a shady world of subterfuge and semi-corruption but none the less superficial in its portrayal of the lobbyist's role and work.

It failed importantly to distinguish clearly between self-organised industry lobbies and lobbies using the advice and experience of independent professional consultants. As Mr Dawkins reveals in his concluding case histories, one can perhaps be more successful than the other. An effective lobby requires a broad perspective and a thorough understanding of the Community's legislative procedures and political make-up.

I would take issue with the assumption that the consultant's work is deceptively simple. Yes, briefing notes and fixing meetings are part of our work but both these have to be based on research and experience if they are to have impact. Above all it is the

quality of information and advice provided to clients which enables them to respond effectively to developments.

As for documents, if these are to be acquired at the earliest possible time they have to be collected personally. Subscriptions to a limited number of documents exist but these arrive often months old. A secretary sitting at his/her desk would only be capable of incomplete, out-of-date monitoring. In any case, subscriptions are not necessarily selective and outside consultants can remove the dress from the mountain of paper issued by the Community every year.

I would also point out that all those prowl the Euro-corridors are not male and their clients are not always industrial or commercial. Charities and other non-profit making organisations also need and seek political help.

Jill Ardagh  
(Associate Director),  
Charles Barker Wayne &  
Powell,  
30 Farringdon Street, EC4

## Assessing pension schemes

From Mr J. Riley

Sir, — Professor Singer (May 8) wonders whether he is being "naive" in supporting EEC "white paper" to Japan that their goods diverted from the US to Europe might be subject to similar discriminatory tariffs as a sign of our lack of confidence in our ability to replace those goods in the US market with our own. I am afraid that the Professor is indeed being naive.

One of the problems in Europe as well as the US is that we have too many people studying trade problems whose

own rewards, in terms, for instance, of job security, salary and pension, are too high by comparison with those of our people who sell, make and deliver the goods.

Unfortunately discriminatory tariffs may be necessary to recover some of our discriminatory cost burden. This is unfortunate (and it might be argued unfair to the Japanese) since these excess costs are self-induced.

Jack Riley  
109 Kempton Road  
Lancaster, Lancs

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## Strong commitment to R&amp;D

From Mr M. Gapes

Sir, — You report (May 7) the Government's Defence White Paper commitment to reduce spending on research and development, and the concern of the Secretary of State, George Younger, that defence had been pre-empting too high a share of R&D funds.

I was therefore interested to come across this statement from a leading Conservative spokesman about proposals to cut back defence R&D in order to reduce spending on defence equipment: "I think it is certainly a very quick and effective way of making short-term cuts, but in the long term that could have the most damaging effects on our ability to keep our in-

drustrial base going in the defence industries, even in, perhaps, five or 10 years' time. So I would only be happy to make that sort of cut if it's extreme. I think it would be in the long term, a very dangerous thing to do.... One way we could make short-term economies is by cutting research and development. I think it is a pretty dangerous thing to do, and I would hope that we could avoid it." The speaker, the same George Younger, then Opposition spokesman on Defence addressing the Royal United Services Institute on October 23 1975.

Another broken Conservative promise?

Mike Gapes  
31, Deritton Rd, SW17.

I am sure that Apec or any other responsible trade union would not condemn anyone from exercising their judgment. It is the quality of this judgment we were worried about. Not would unions condemn people who do not have access to decent occupational schemes since in certain limited situations contracting in personal plans might be appropriate, as they have always been.

If any condemnation is to be made it is the Government which deserves censure for introducing legislative changes which were unnecessary and, unless employers, trustees and unions take the necessary actions damaging to employees and future pensioners.

Keith Holroyd  
46 Chestnut Road, SW15

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Jack Riley  
109 Kempton Road  
Lancaster, Lancs

## Local authority deferred purchase loan

From the Leader, London Borough of Hammersmith and Fulham

Sir, — You have published letters regarding this council's deferred purchase loan facility from the leader of our opposition, Peter Prince (April 24) and Liberal councillor Simon Knott (April 26).

I am surprised that, in stating that should the Conservatives take control of this borough in 1990 they would "take a lesson from Brazil," what Councillor Prince is saying is, in fact, that he and his colleagues would act illegally and not honour a council's debts. This is rather sur-

prising coming from one who so vociferously promotes the claims of his party to represent law and order.

The facts of the matter are that if our government borrowing allocations had not been cut by 47 per cent in recent years there would have been no need to enter into a deferred purchase agreement. The same Department of the Environment which has cut our borrowing allocations so much has also acknowledged officially that we need a sum well in excess of the £100m we have borrowed simply to bring the council's housing stock up to approved standards. This is without

BY VIEWING the success or failure of exchange rate policy through its effect on national merchandise trade balances, US government leaders and their economic advisers — with grudging compliance from their European and Japanese counterparts — have seriously upset the world's financial equilibrium.

The fall of the dollar to its current unduly low level of around Y140 and DM 1.8 is actively engineered to reduce the US trade deficit. Yet it has signalised failed to do this while creating severe deflationary pressure within the Japanese and continental European economies. For their currencies to appreciate above their purchasing power parities with the dollar to placate the Americans Government, the Bank of Japan and the Bundesbank have been obliged to follow tight domestic monetary policies that have precipitated broad deflation in the domestic wholesale price indices and have reduced output growth and employment.

In addition, the threat of a further engineered fall in the dollar has begun to worry the American securities markets. Long-term interest rates on home mortgages and industrial and municipal bonds have risen sharply since late March.

How did "mainstream" economists, who have continually urged dollar devaluation to reduce the US trade deficit, get the exchange rate question so badly wrong?

After the sharp appreciations of the D-Mark and yen over the past two years, most economists expected that the West German and Japanese loss of international competitiveness would reduce their trade surpluses as conventionally measured in terms of dollars. Why weren't these direct price effects not so strong?

First, their improved terms of trade meant that the Japanese and Europeans earned more dollars per unit of exports without paying any less per unit of imports.

Second, their internal deflation depressed their demand for imports and released more goods for export that the physical volume of exports relative to imports did not fall sufficiently to offset their more favourable terms of trade. Consequently, both the Japanese and German

net trade surpluses measured in dollars actually increased in 1986 and 1987.

That these terms of trade and domestic expenditure effects offset the direct price effects (loss of German and Japanese international competitiveness) was no accident. The US trade deficit of about \$150bn to \$200bn per year is rooted in America's excessive proclivity to buy more goods and services from the US to full employment. This shortage of saving in the American economy is an inexorable consequence of the structural (full

stopbooth) that the Japanese and European governments are failing to follow sufficiently stimulative monetary and fiscal policies.

Consider the monetary question first. Between economies whose capital markets are highly integrated, the exchange rate itself quickly reflects the relative ease or tightness of national monetary policies — and how they are expected to change. Since March, the fall in the dollar has been engineered by higher rates of monetary expansion in Germany and

their internal expenditures and stimulating demand.

Once the US Treasury gets rid of its mania for driving the dollar down and acquiesces in a modest appreciation towards purchasing power parity, the American bond markets will cease. Because the inflationary threat from continuing dollar depreciation would be eliminated, long-term interest rates on dollar bonds should come down substantially. Much needed Japanese buyers of US Treasury bonds would come back into the market in a big way.

So restoring a better monetary-exchange rate to the world economy would greatly reduce investment uncertainty and mitigate the threat of a cyclical downturn. However, it is equally important to stress what monetary-sum - rate policy cannot do. The dollar value of the US trade deficit will remain of the same order of magnitude as the structural fiscal deficit.

If the trade imbalance is indeed a fiscal problem and not a monetary one, might it just as well be corrected by foreign governments increasing their fiscal deficits as by the American Government reducing its fiscal deficit? Certainly if the German and Japanese Governments become fiscal profligates like the Americans, the US trade deficit should decline, but at the expense of creating a savings shortage and higher real interest rates throughout the world economy.

Clearly, the only satisfactory way of reducing the US trade deficit is through both a massive increase in tax revenues and cuts in expenditures by the US Government.

In the meantime, however, this fiscal imperative need not prevent West Germany, Japan and the US securing a much better monetary-exchange rate balance in the world economy. The Japanese Prime Minister's announcement earlier this month of a cut in the Bank of Japan's discount rate and the simultaneous tightening by the US Federal Reserve were steps, if modest ones, in the right direction.

The author is Professor of Economics at Stanford University, California.

## Exchange rate policy

## The US nutcracker

By Ronald McKinnon

shibboleth is that the Japanese and European governments are failing to follow sufficiently stimulative monetary and fiscal policies.

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## S Trade imbalance is a fiscal not a monetary problem

	1981	1982	1983	1984	1985	1986
	(US \$bn)					
US fiscal surplus*	-75.7	-125.7	-202.5	-178.3	-212.1	-220.7
(% of GNP)	(2.6)	(4.0)	(6.8)	(4.7)	(5.3)	(5.3)
US trade balance	-28.0	-36.5	-67.1	-112.5	-124.4	-169.8
(% of GNP)	(0.9)	(1.2)	(2.0)	(3.0)	(3.1)	(4.0)
Japanese trade balance	19.9	18.1	31.5	44.3	56.0	92.7
Japanese trade balance with the US	12.3	12.1	18.3	33.0	39.5	51.5
* Year ending September 30.						

Sources: IMF (US) and the Ministry of Finance (Japan)

employment) deficit of, not coincidentally, somewhere between \$150bn and \$2

Tuesday May 12 1987

Robert Graham looks at the problems that cannot be blamed on Reagan

## Economic war cripples Nicaragua

A LINE of weary visitors waited in the sweltering heat to go through customs at Managua airport. The air conditioning faltered, then packed up. Likewise the passengers' patience as Nicaraguan officials processed the triplicate entry forms with bureaucratic indifference.

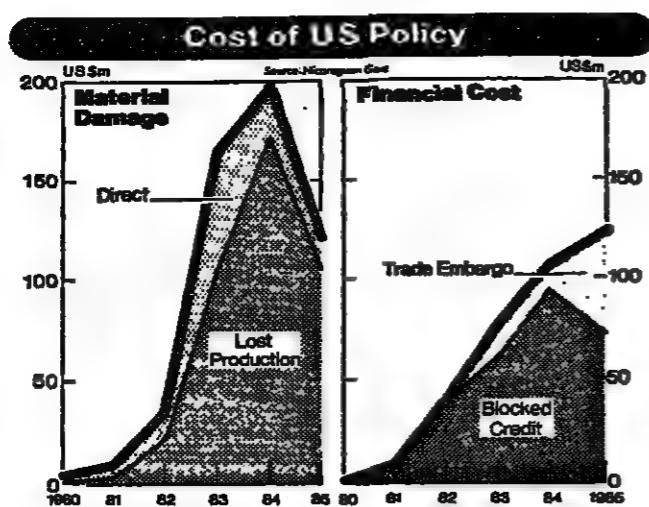
An exasperated American asked loudly: "It is our fault or theirs?" His companion, sporting a Support Nicaragua badge, replied: "Blame it all on Ronnie Reagan".

All the signs - from intermittent electricity supplies and faulty industrial machinery to low productivity, great scarcity of essential goods and soaring inflation - demonstrate that the Nicaraguan economy is limping along from bad to worse. Official propaganda lays the blame for all this on President Reagan's war against Nicaragua.

However, in private, senior Sandinists admit serious errors of economic mismanagement since the overthrow of the Somoza dictatorship in 1979. Some worry that the daily lives of Nicaraguans are so deeply affected by the resurgent ever-blooming black market and the worthless bundles of cordoba notes that economic mismanagement is the single element most likely to undermine the legitimacy of the Marxist-oriented Sandinista Government.

Undoubtedly the combination of sustaining the country on a war footing against the US-backed Contra rebels and the effects of President Reagan's trade and credit embargo on Nicaragua are profoundly damaging and disruptive. More than 30 per cent of the budget is devoted to defence and security.

Since budget receipts cover only 60 per cent of total expenditure, there is a huge fiscal deficit, almost exclusively due to security expenditure, which is covered basically by printing cordobas. With compulsion to 17 to 19-year-olds, and with all those up to 45 years old liable for emergency call-up, there is a serious manpower shortage. This is exacerbated by an exodus of refugees and skilled personnel from the country. Prison and foreign volunteer labour has to be used for the coffee harvest, while prisoners do many of the menial municipal jobs in the capital Managua.



The loss of the US market, which absorbed up to 70 per cent of Nicaraguan exports, has been keenly felt especially at a time of low commodity prices. The US credit embargo, which has also affected Nicaragua's creditworthiness with international financial institutions, has severely disrupted imports.

US-made spare parts can be bought through Panama with ease but there is an acute shortage of foreign exchange with which to pay for them. Thus industrial and agricultural machinery is being cannibalised or left idle for lack of replacements. Industries like pharmaceuticals are operating at 40 per cent of capacity.

A government report on the direct and indirect consequences of the "US aggression" for the Nicaraguan economy up to 1986 has given a figure of \$3.9bn, double the country's gross domestic product (GDP).

This sorry state cannot be attributed solely to the consequences of US policy. In part, it dates back to the ambitious programme of investments promoting state capitalism in industry and agriculture, heavy subsidies, generous social benefits and sharp wage increases introduced when the Sandinistas took office.

It was a programme more political than economic and was based on the assumption of substantial and continuous capital and aid

flows. The Sandinistas were seduced into believing in their own economic progress because the economy grew when the rest of Central America was in recession.

But this overlooked the fact that generous foreign aid and credit was no more than a launching gift with the departure of Somoza. It ignored the long delays and inefficiencies in project implementation, the inflationary consequences of subsidies and high wages, and the disincentive to the large private sector caused by a growing tangle of bureaucratic regulations.

Also brushed aside were the accumulating burden of debt and the tumbling returns from foreign trade in products like sugar, coffee and cotton.

Problems were compounded by a dogged persistence in an unreal exchange rate against the US dollar which encouraged first a currency black market, then, as demand outstripped the supply of goods, an expanding parallel economy.

Meanwhile, labour indiscretions were ignored - as much as that officials now concede that, up to 1984, it was not uncommon to find full-time wage-earners working only two hours a day. (It is now up to about 80 hours.)

The warning signals began in 1984 with inflation of 84 per cent which jumped to 335 per cent in 1985. But too little has been done

too late, leading to a further leap in inflation to 780 per cent last year.

Economic strategy has been reduced to pure survival. Since last year new investment has been halted, social spending curbed, some subsidies reduced and wages pegged. But the Government has still been obliged to print more money.

Average incomes have probably slipped back to 1980 levels and planning power with cordobas is so low that even civil servants can make ends meet each month only through non-monetary perks or extra jobs.

The economy has been turned into an extraordinary hybrid. Officially it is still classed as mixed, with the state controlling 45 per cent of GDP. But, while the majority of production is in private hands, the mixed economy is something of a myth.

"It is a centrally planned economy," says Mr Gilberto Cuadra of Cosep, the private sector employers' organisation. "We don't control the value of what we produce, and the Government controls access to raw materials, credit, distribution, prices and profits, plus wages."

The private sector is decapitalising but it is also making money out of restrictions because of shortages of supply. However, it is afraid to say so since the real profits come from black market sales. The parallel market today accounts for as much as 80 per cent of economic activity.

Eurotunnel has been seeking to improve the terms it agreed in principle with the two railways last September. It is thought to have won a concession from the railways over the question of advance payments.

BR and SNCF have indicated during the negotiations that they might be prepared to pay between 50 and 60 per cent of projected tariffs a month in advance. This would be a total departure from the terms agreed in September.

Eurotunnel has also been seeking to improve the level of tariffs under which the railways would contribute around 35 per cent of the consortium's revenue over the life of the 55 year tunnel concession. In return the railways would get to use up to 50 per cent of the tunnel's capacity.

BR and SNCF have strenuously resisted attempts to raise the tariff levels, which they say should not be linked to the total cost of the tunnel but only to those elements of the scheme which directly benefit the state railways.

An agreement between the two sides, if announced today is expected to pave the way for an announcement later this month that the European Investment Bank has agreed to provide a £1m loan facility to Eurotunnel.

This would be an important element in the £20m loan and subsidy package Eurotunnel is seeking to arrange with international banks.

The Lords (upper house) select committee, which finished hearing petitions against the Chunnel Tunnel Bill just over a week ago, is also expected to report its findings in the next two weeks.

The committee is expected to have left the bill largely intact providing a further fillip for the consortium even though the bill cannot now become law until after the UK election.

The conservatives have said that the bill will resume its progress, if they are returned to power, and would be likely to be passed by the autumn when Eurotunnel plans to complete its financing arrangements with a £70m international share sale.

Hopes for the continuance of a bull market are increasingly resting on the supposed interest foreign investors are about to take. It is perfectly true that the potential of the most commonly expected buyers, the Japanese, is strong enough to move the equity market substantially.

Barclays de Zoete Wedd estimates that only 6 per cent of Japanese investment in foreign equities

## UK to boost power of mergers watchdog

BY MARTIN JACKSON IN LONDON

THE BRITISH Government announced measures yesterday to bolster the authority and investigative powers of the Takeover Panel, the self-regulatory watchdog for City of London takeovers, in the wake of the Guinness and other scandals.

The package retains the Panel's status as a non-statutory body but strengthens the links between it and the new regulatory bodies, headed by the Securities and Investments Board (SIB) which will supervise the City of London under the statutory framework of the Financial Services Act.

The SIB and the Self-Regulating Organisations it authorises will be

able to use their sanctions against investment businesses which breach the takeover code - the panel's rule book.

The SIB will also encourage recognised investment exchanges to adopt rules like that of the Stock Exchange, enabling disciplinary action to be taken against member firms on the basis of a Panel finding.

While these measures will impinge on takeover practitioners, who give advice to the parties in a bid, another proposal is designed to freeze out undesirable individuals or companies from the takeover scene: the SIB and the SROs

should, the review says, "adopt 'cold-shoulder' rules requiring investment businesses not to act for persons who the businesses have reason to believe will not comply with UK practice and standards in takeovers."

The proposed measures have emerged from a three-month review of the Panel by Government officials, the Bank of England, the Securities and Investment Board, the Stock Exchange and the Panel itself.

Announcing details in the House of Commons yesterday, Mr Paul Channon, the Trade and Industry Secretary, said he believed the new

system would provide for "effective and flexible regulation of takeovers."

The review has also identified a number of areas where company law or the Takeover Code - the Panel's rule book - might need changing. The Government intends to issue a public consultation document on the possible legal changes during the summer.

These include shortening the five-day deadline allowed by the Companies Act for the disclosure of stakes of more than 5 per cent in a company, and preventing the voting at general meetings of shareholders whose ultimate ownership is not disclosed.

## Thatcher seeks historic third term

Continued from Page 1

meeting from June 8 to 10 and that Mrs Thatcher would attend part of the talks, probably the first day, staying overnight on Monday, June 8. Mr Nigel Lawson, Chancellor of the Exchequer, will also attend for part of the time.

Opposition leaders will be quick to seize on Mrs Thatcher's talk of seeking a fourth term to suggest that she has become over-confident and arrogant. But yesterday she stressed repeatedly that a third term could not be taken for granted and she could have to "fight every inch of the way."

Mrs Thatcher has apparently told colleagues that she is hoping for a majority of about 100, as is suggested by some of the Conservative Central Office analysis of recent trends. But, privately, many ministers and Tory MPs are looking for a majority of about 40 to 50.

Mr Neil Kinnock, the Labour Party leader, said the election was "to prevent 15 years of Thatcherism."

He said there was a choice between a divided or a United Kingdom. Will Britain be a modern manufacturing nation with Labour - or will our country increasingly have to live with imports and industrial closure under the Tories? Will we have a modern welfare state with Labour, or end up with a Poor Law state under the Tories?

Mr Kinnock said there was no repeat of a Labour defeat in 1983. Asked whether the party could close its large gap behind the Tories in the opinion polls, he recalled the party's unexpected success in defeating Winston Churchill in the 1945 general election.

He stressed Labour's campaign themes of "saving our country from industrial decline, social division

and the destruction of community services." In his statement on the calling of the election, he made no mention of the sensitive areas of defence, nuclear energy and the future of privatised companies.

The Alliance leaders said they would be seeking a share in government after the general election.

Mr David Steel, the Liberal leader, and Dr David Owen, the Social Democratic Party (SDP) leader, were interviewed jointly several times yesterday, as they will be a number of times during the campaign, in order to present a united image.

Mr Steel said the Alliance "will speak for the good sense of ordinary people. I believe they do not want the spiv society which Mrs Thatcher has created, nor the Britain of bureaucrats and state social-

ism which Mr Kinnock offers. We are not here, rather than divide."

Dr Owen said he thought it would be "an open election" with a thought-out electorate which would at the end give the SDP Liberal Alliance a say in government - "a national coalition which would unite the nation."

As part of their policy of projecting the image of an alternative government, the two Alliance leaders will this morning meet Sir Robert Armstrong, the Cabinet Secretary, to discuss proposed Alliance changes in the machinery of government.

The main dates before and after the election are May 18, dissolution of Parliament; May 22, last day for applications for abstention votes, including holidaysmakers; June 25, Queen's speech opening the new parliament.

They pointed to reports that Mr Meese had intervened on Wedtech's behalf in 1982 when he was a White House counsellor and the company was trying to win a no-bid government contract; to Mr Meese's subsequent investigation in 1985 in a company connected with Wedtech and his failure to recuse himself until April 8 of this year from investigations of Wedtech by federal prosecutors.

President Reagan was quick yesterday to offer support to his close political adviser.

Mr Meese, an old friend of Presi-

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Tuesday May 12 1987

**Hunting Gate**

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CREATING PROPERTY FOR COMMERCE  
**DEVELOPMENTS**

FRENCH GROUP CONFIRMS RECOVERY WITH FFR 3.59BN ADVANCE

### Peugeot beats earnings forecast

BY PAUL BETTS IN PARIS

PEUGEOT, the French private car group embracing the Peugeot and Citroen marques, yesterday reported higher than expected earnings of FFr 3.59bn ( \$600m) last year. This compares with income of FFr 543m in 1985 and confirms the group's recovery after several years of heavy financial losses between 1980 and 1984.

The group confirmed plans to raise fresh equity capital to reinforce its balance sheet. The equity issue is expected to involve about FFr 2bn and is likely to be launched early next month.

Peugeot has been studying the possibility of a capital-raising operation for weeks, but the timing of the issue will depend on conditions in the French financial markets. These are having to absorb a flood

of new paper, prompted by the conservative Government's privatisation programme.

Financial analysts, however, believe there could be a windfall for the Peugeot issue early in June after this month's flotation of Compagnie Générale d'Électricité and Havas and before the privatisation of Société Générale which is expected to take place between June 15 and June 22.

The issue would coincide with the continued improvement of Peugeot's performance, which saw sales rise by 11.4 per cent to FFr 28.3bn in the first quarter of 1986.

Peugeot's earnings had still not been impacted by a heavy tax burden because of the carry-forward effect of the group's heavy losses -

with 1985. The group's penetration of the European market totalled 11.4 per cent last year, placing Peugeot fourth after Volkswagen of West Germany, Italy's Fiat and Ford of the US. In the first quarter of 1987 the French group has moved up to third place with 12 per cent of the market after Volkswagen, including Seat, its Spanish offshoot, and Fiat, including Alfa Romeo.

While the profit advance had been sustained, Peugeot still had to improve its net margins to bring the group closer to some leading international competitors, Mr Calvet said.

Peugeot's earnings had still not been impacted by a heavy tax burden because of the carry-forward effect of the group's heavy losses -

### Setback at Swedish group

By Kevin Dore in Stockholm

ATLAS-COPCO, the Swedish mining, construction and industrial equipment manufacturer, suffered a 4.5 per cent drop in profits in the first quarter, but the group repeated its earlier forecast of higher earnings for the full year.

It said that profits should rise helped by stronger sales in the industrial and building and construction markets and the favourable impact of continuing rationalisation measures.

In the first three months of the year, group turnover rose 9 per cent to SKr 2.47bn, ( \$385m) from SKr 2.28bn a year earlier, while profits (after financial items) fell to SKr 18m from SKr 19m in the corresponding period of 1986.

New orders booked by the group rose 5 per cent to SKr 2.85bn.

Atlas-Copco said that demand remained good in Western Europe in both the industrial and building and construction sectors, and that sales were still strong in the major mining countries.

Last month Atlas-Copco reached agreement for the \$35m takeover of Chicago Pneumatic, the US producer of industrial tools and assembly systems which had sales in 1986 of \$160m.

### Bell Canada buys stake in Memotec Data

By Robert Gibbons in Montreal

BELL CANADA Enterprises, Canada's largest telecommunications group, is buying one third of Memotec Data, the small Montreal-based communications equipment and software company which early this year won the bidding battle for Telgate, the country's overseas communications utility.

BCE, parent of the Bell Canada telephone unit, Northern Telecom and many other companies will buy C\$147m (US\$118m) of new Memotec common shares and convertible preferred. This will give BCE a one third interest in the enlarged Memotec.

### Dornier rises to DM 42.4m

BY HAK SIMONIAN IN FRANKFURT

DORNIER, West Germany's second largest aerospace company, in which Daimler-Benz has a controlling 65.5 per cent stake, increased its after-tax profits in 1986 to DM 42.4m (\$24m) against DM 33.1m the previous year.

However, Dornier's turnover rose only marginally to DM 2.17bn in 1986, and was appreciably below the company's expectations.

Dornier, which is also active in medical and environmental technology, attributed its flat sales in 1986 to relatively slow international economic growth - affecting new aircraft orders - and to the sharp rise in the value of the D-Mark against the dollar.

However, exports retained a stable 65.5 per cent share of Dornier's business.

Nevertheless, the strength of the West German currency, combined with a sharp fall in demand from oil producing countries, meant turnover would be unlikely to match the same level this year, the company forecast.

Many of the customers for Dornier's small commuter aircraft were being squeezed by competition on their routes last year and were con-

sequently putting off re-equipment orders, the group said.

But firm sales of its main product, the DO 228 propeller aircraft, increased 10% by the end of 1986, with options or declarations of interest in a further 44.

Development work begins this year on the DO 328, which is expected to enter the market for 30-seater commuter aircraft in 1992.

Meanwhile, Dornier, a long-standing subcontractor for the European Airbus group, expects the high level of orders for the new A320 to take up some slack capacity for the A310 project.

### Church's Fried rejects \$459m takeover bid

BY OUR NEW YORK STAFF

CHURCH'S Fried Chicken, the US fast-food chain, yesterday rejected an offer of \$12.25 a share in cash and stock of \$428.8m from an investment group which includes its former chief executive.

The company said the proposal, involving \$1.30 a share in cash and \$3.75 in redeemable preferred stock, was not in the best interests of shareholders. Church's is the largest chicken fast-food operator after Kentucky Fried Chicken.

The offer has set Mr David Bamberger, chairman of Church's, against his former deputy, Mr Richard Sherman, who resigned as chief executive in February.

### Lomas & Nettleton buys leasing unit for \$288m

BY OUR FINANCIAL STAFF

LOMAS & NETTLETON Financial, the second largest US mortgage banker, has signed a definitive agreement to acquire Equitable Life Leasing from Equitable Life Assurance Society of the US for \$1m in cash and stock valued at \$288.1m.

Lomas, based in Dallas, has been diversifying from its traditional mortgage banking business, which accounted for 59 per cent of 1986's \$315.4m of total revenues.

In recent years it has made am-

### Stone plans assets sale to cut debt

BY MIKE SMITH IN LONDON

STONE INTERNATIONAL, the UK systems engineer which emerged triumphantly from the failed textile manufacturing group Stone-Platt International, yesterday said it would only just break even this year and is to sell one of its most profitable companies to cut debts.

The company, one of the world's largest manufacturers of air conditioning equipment for railway carriages, is also to reduce its dividend.

Stone said it expected a recovery next year but the developments mark a sharp setback for a company which until recently was regarded as one of the outstanding successes of the Stone-Platt re-structuring of 1982.

Following the textile group's failure Stone International was bought by its management, including Mr Robin Tavener, its current managing director. When it was floated on the stock market in October 1984 the offer was 18 times oversubscribed.

With gearing approaching 100 per cent by this year end at the end of the month, Stone decided to sell its 75 per cent stake in Andrews Group, which makes heating, drying and air-conditioning equipment, for \$20.9m. In the year to May 31 1986 Andrews made pre-tax profits of \$2.4m.

**FAN-HOLDING**  
Société Anonyme  
Luxembourg

As of April 30, 1987, the consolidated net asset value was US\$299,166,214.52 i.e. US\$427.38 per share of US\$50 par value. The consolidated net asset value per share amounted, as of April 30, 1987 to US\$452.22.

**ENERGY RESOURCES & SERVICES INCORPORATED**  
Net Asset Value  
30th April 1987  
**\$8.86**  
per share (unaudited)

**U.S. \$400,000,000**

### Queensland Coal Finance Limited

Guaranteed Floating Rate Notes Due 1996

Unconditionally and irrevocably guaranteed by

**The Bank of Tokyo, Ltd.**  
of which U.S. \$306,360,000 is being  
issued as the initial Tranche

Interest Rate 7.55% p.a.  
Interest Period 12th May 1987  
12th November 1987  
Interest Amount per U.S. \$10,000 Notes due  
12th November 1997  
U.S. \$385.88

Credit Suisse First Boston Limited  
Agent Bank

### First published losses for Portuguese bank

BY DIANA SMITH IN LISBON

BANCO FONSECAS & BURSA (BFB) has become the first Portuguese state-owned bank to publish its losses. For 1986 these totalled Es 3.85bn (\$282.5m) compared to year-end net worth of Es 9.26bn.

Mr Luís Almerindo Fernandes, chairman since June 1986, stressed that the stringent recovery measures taken last year and continued this year had paid off. The bank expected balanced books and perhaps even a small profit by the end of 1987.

The bank's efforts to shift money away from term deposits led to a 47 per cent increase in sight deposits and a 2 per cent decrease in term deposits last year.

The steady recovery compares with what the BFB chairman called the dreadful year of 1985. When, had the bank published the true figures prior to state subsidies, it would have shown a loss of Es 2.7bn - more than double the capital and reserves of Es 4.4bn.

The 1986 loss, and undisclosed

losses in previous years were the result of the proliferation of new branches opened for political rather than economic criteria, gross over-manning and interest rates that were administered by political rather than market criteria.

At least two other nationalised banks are likely to declare losses for 1986 when they present their accounts.

Mr Almerindo Fernandes said customers were already responding positively to the BFB's willingness to admit its losses. He felt it was beneficial to management and staff to publicly assume responsibility for the situation.

There are signs that when the Portuguese constitution is altered within the next year, probably permitting extensive privatisation, some of the smaller banks like the BFB could be candidates for sale to foreign institutions.

Mr Almerindo Fernandes hinted that, if the price was right, he would have no objection to the bank's sale.

### Baxter Travenol in fresh acquisition

BY WILLIAM HALL IN NEW YORK

BAXTER TRAVENOL Laboratories, the big US health care group, yesterday agreed its second major acquisition in less than two years with a \$225m stock offer for Caremark, a fast growing West Coast firm specialising in home medical care services.

Baxter Travenol had it signed a definitive agreement to acquire Caremark by exchanging \$21.33 worth of its common stock for each of Caremark's 25m shares.

Caremark's shares jumped by 8.5% to \$20.40 in early trading yesterday. Baxter Travenol's shares fell by 5.1% to \$23.10.

The acquisition, coming after Baxter Travenol's \$3.7m takeover of American Hospital Supply in late 1985, met with a cool reception among Wall Street analysts who are concerned about the financial impact of Baxter Travenol's recent rapid growth.

Caremark, based in Newport Beach, California, also provides management and analytical systems to health insurance companies and self-insured corporations through its subsidiary, The Health Data Institute.

The company was founded in 1979 by its current chairman, Mr Jim Sweeney, and has been growing rapidly.

In the 12 months to end 1986 it earned 50 cents a share on revenues of \$185m and current year earnings are estimated by some analysts at 60 cents a share.

The number of shares to be exchanged will be based upon the average market price of Baxter Travenol's common stock for the 10 trading days prior to the closing of the deal.

If the average Baxter Travenol share price is less than \$20 Caremark is not obliged to complete the transaction.

By becoming directly involved in deals, investment firms can help companies, for example, acquire only those parts of a target which they

### Chrysler to restructure its car components division

BY JAMES BUCHAN IN NEW YORK

CHRYSLER, the third largest US motor manufacturer, announced yesterday that it was turning its automotive parts division into a separate, wholly owned subsidiary.

The restructuring of the division, which could eventually lead to a separate stock quotation, is the latest in a series of steps by Detroit manufacturers to unbind captive relations with their parts operations.

Yesterdays announcement, though expected, raised Chrysler's stock price \$11 to \$43 in early trading. Analysts say that, by making a more visible subsidiary of its Component Business Operations division, Chrysler will increase pressure on management and labour to produce profits while an eventual sale could not be "premature" about a sale to the public.

The new company, to be called Acutar, will "become one of the largest automotive parts suppliers in the US," Chrysler said yesterday.

The business, with about \$1bn in assets, had pretax profits of more than \$250m in 1985.

By placing the parts business at a greater distance, Chrysler has an opportunity to supply both GM and Japanese manufacturers in the US which might be unhappy forming joint ventures with a competitor, Wall Street analysts say.

The strong up creates a historic opportunity to supply the Japanese," said Mr Scott Merlis, an analyst at Morgan Stanley. Publicly held motor parts companies generally command higher share prices in relation to their profits than the Big Three and a spin-off would give Chrysler shareholders more value. But Chrysler said it would be "premature to speculate" about a sale to the public.

### Key defections from Morgan Grenfell NY

BY RODERICK ORAM IN NEW YORK

MR RANDALL CAUDILL, a senior mergers and acquisitions executive with Morgan Grenfell in New York and two colleagues, Mr Nathan Cortright IV and Mr Colin Glinsman, are leaving the British investment bank for Prudential Bache, a Wall Street securities firm.

Mr Caudill said he was attracted to the post of head of Prudential Bache's international mergers and acquisitions department by the \$500m of capital the US firm has earmarked for the activity at home and abroad.

He would be "the international eyes and ears" on the firm's investment committee.

By becoming directly involved in deals, investment firms can help companies, for example, acquire only those parts of a target which they

wish to retain, Mr Caudill said. This trend will help new firms break into the mergers field, which has traditionally been dominated by a handful of players.

The M and A business is going to be dominated by the substantial sums of capital available at firms like Prudential Bache but not at Morgan Grenfell. That was the biggest factor in deciding to leave, and our parting couldn't be more amicable," Mr Caudill said.

Last month, Mr Geoffrey Hill, joint managing director of Morgan Grenfell's US subsidiary, announced his intention to leave to set up his own business. These are the first major staff losses Morgan has suffered since it was involved in the Guinness controversy at the beginning of this year.

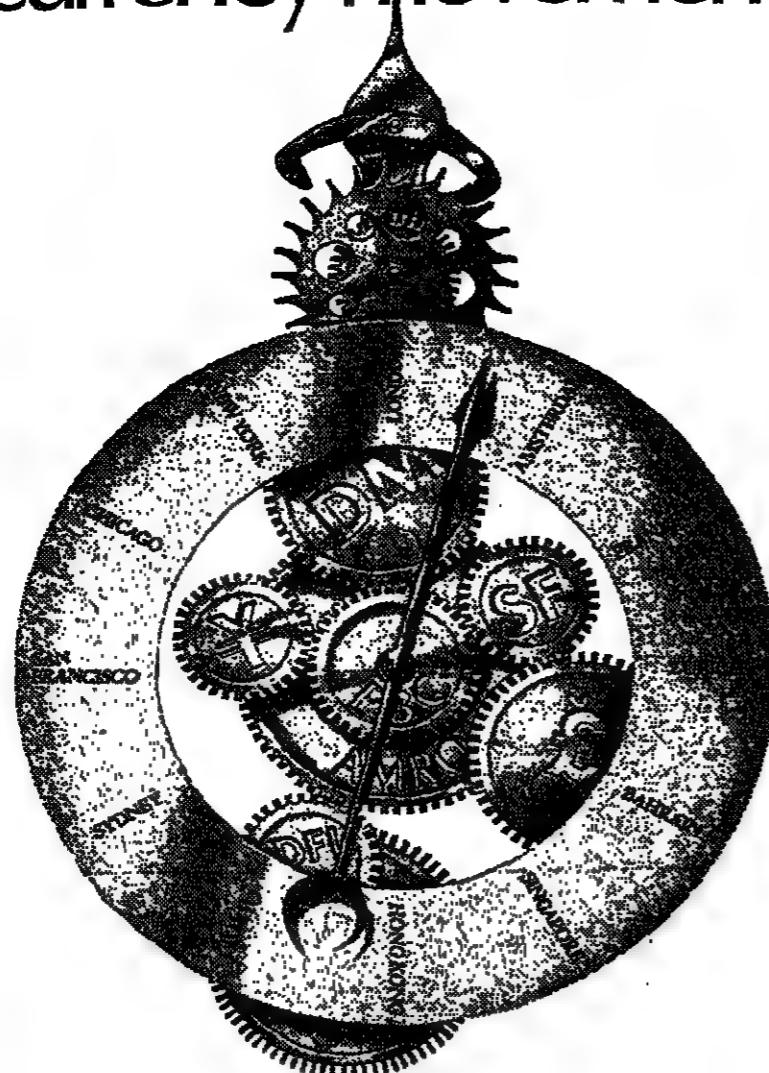
Horten has already said it will not declare a dividend for the past 18 months. For the previous year, shareholders received a payment of DM 4 a share.

The group, which operates through more than 60 stores and is controlled by BAT Industries of the UK, intends to report its results on a calendar year basis in future.

### Horten claws way back to profitability

## INTL. COMPANIES AND FINANCE

## At the heart of World currency movement



EBC Amro is a respected force at the heart of the world currency markets and a market-maker in Sterling, Deutsche Marks, Swiss Francs, Yen and Dutch Guilders.

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## Wheeling-Pittsburgh jumps to \$33.9m in strong first quarter

BY OUR FINANCIAL STAFF

WHEELING-PITTSBURGH Steel, the big US steelmaker operating under Chapter 11 bankruptcy protection, jumped to first quarter profits of \$33.9m from \$4m in the same period of 1986.

The company said a 7.9 per cent rise in steel shipments and an extraordinary tax credit contributed to the stronger earnings, which were equivalent to \$8.20 a share against 36 cents last time. Significant cost reductions achieved since Wheeling filed for Chapter 11 in April had also contributed.

Shipments in the quarter increased to 581,043 short tons from 538,228 tons in the 1986 quarter, the company said. This was partly attributable to a work stoppage at the steel plants of its competitor USX, which ended in February.

Sales increased 16 per cent to \$298.1m from \$219.8m on the higher shipments and a product price rise of 2 per cent. Order backlog had held steady during the period and the company expected similar production and shipping levels in the second quarter.

Income before extraordinary items rose nine-fold to \$30m from \$3.2m, while credits from tax loss carry-forwards were \$13.9m against \$1.8m in the year ago period.

Wheeling recorded a \$1.9m pre-tax restructuring charge in the 1987

quarter after the settlement of a dispute with Diamond Shamrock, which split into Marcus Energy Corp and Diamond Shamrock Refining and Marketing on May 1.

Under the conditional settlement, which is expected to close in the second quarter, Wheeling agreed to transfer its holding in Wheeling Gateway Coal to Diamond as well as buying 1.4m tons of coal from Diamond through 1990.

Diamond agreed to reduce its unsecured claims against Wheeling from \$301.9m to \$75m.

Wheeling said this arrangement had been approved by the bankruptcy court.

## NORTH AMERICAN QUARTERLY RESULTS

ALEXANDER & ALEXANDER  
Insurance Broker

	1987	1986
Revenue	\$ 5	\$ 5
Net profits	26.5m	24.2m
Net per share	0.34	0.34

COASTAL  
Energy

	1987	1986
Revenue	\$ 5	\$ 5
Net profits	4.4m	1.2m
Net per share	0.06	0.05

PRIMERAUF  
Trade Finance

	1987	1986
Revenue	\$ 5	\$ 5
Net profits	15.0m	13.0m
Net per share	1.15	1.05

First quarter

1987

1986

Revenue

\$ 5

Net profits

17.5m

Net per share

1.15 net comp.

† Loss

First quarter

1987

1986

Revenue

\$ 5

Net profits

17.5m

Net per share

1.15 net comp.

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1986

Revenue

\$ 5

Net profits

17.5m

Net per share

1.15 net comp.

† Loss

First quarter

1987



## INTL. COMPANIES and FINANCE

NEW ISSUE

This announcement appears as a matter of record only.

May, 1987

## KUMAGAI AUSTRALIA FINANCE LIMITED

(incorporated under the laws of the State of New South Wales)

¥7,000,000,000

7% per cent. Reverse Dual Currency Australian Dollar/Yen Guaranteed Notes Due 1992

Unconditionally and irrevocably guaranteed as to payment of principal and interest by

KUMAGAI GUMI CO., LTD.

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ISSUE PRICE: 100 PER CENT.

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IBJ International Limited

KOKUSAI Europe Limited

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New Japan Securities Europe Limited

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## NOTICE OF CALL AND REDEMPTION

To the Holders of  
The Bank of Tokyo, Ltd., Portland Branch  
(incorporated with limited liability in Japan)

US\$5,000,000 Callible Negotiable Floating Rate

Certificates of Deposit due May 27, 1988 (the "Certificates")

Notice is hereby given that, pursuant to the provisions of the Certificates, The Bank of Tokyo, Ltd., Portland Branch ("the Bank") will prepay the outstanding principal amount of the Certificates identified below in full on May 28, 1987, the next Interest Payment Date, together with the interest accrued to that date. Payment will be made upon presentation and surrender of said Certificates at The Bank of Tokyo Trust Company at 100 Broadway, New York, NY 10006. The Certificates being called are as follows:

Total Number of  
Certificates Redeemed  
Issue Date  
May 23, 1983  
(Nos PT 10520-524)Principal Amount  
of Certificates  
\$1,000,000  
Aggregate Principal  
Amount  
\$5,000,000

The Bank of Tokyo, Ltd., Portland Branch, 411 SW 8th, Portland, Oregon, 97204

Mortgage Intermediary  
Note Issuer (No. 1)  
Amsterdam B.V.For the three month period from  
11th May, 1987 to 11th August, 1987  
the Notes will bear interest at the  
rate of 9 1/2% per cent per annum.  
The Coupon amount per \$25,000  
Notes will be \$57.64 payable on  
11th August, 1987.Morgan Guaranty Co. Limited  
Agents

## TNT lifts profits and payout

TNT, THE Australian-based  
international transport group,  
has reported an increased net  
profit for the nine months  
ended March 31, A\$98.5m  
(US\$76.9m) in all. It implies a total valuation on  
the company of A\$375m com-  
pared with net assets of  
A\$183.5m on February 28.The prospectus, published  
yesterday, said that TNT, which has  
acquired a dominant position in the  
local construction market in recent years, had  
orders in hand of A\$155.5m. However, it shed little light on  
the company's working relationship  
with its Japanese parent  
Kumagai (Japan), which willhold 25 per cent of the Hong  
Kong company after the issue,  
remains involved in the territory  
through such projects as  
the second cross harbour tunnel  
and the new Bank of China  
building.Mr Eugene Lee of Wardley  
Corporate Finance, one of the  
underwriters to the issue, said  
this was because Kumagai  
(Hong Kong) lacked the necessary  
financing capability in the  
first case and expertise in high-  
rise construction in the second.Kumagai said its Hong Kong  
company would be the  
Japanese group's main general  
contracting unit for Hong Kong  
and China, but industry  
analysts believe the flotation  
is basically a response to  
complaints from local industry  
over the size of its share in  
the Hong Kong constructionmarket.  
Local constructors last year  
unsuccessfully sought govern-  
ment intervention to bar  
foreign concerns from tender-  
ing for smaller development  
projects in the territory.  
Kumagai said the flotation will  
give it a closer identification  
with Hong Kong.The Japanese firm will  
receive no cash from the sale  
which involves new shares.  
Proceeds will be used for  
general working capital as well  
as the acquisition of a further  
15.5 per cent stake in Oriental  
Mountain Development.Based on a profit forecast  
of A\$375m for the year to  
March 30, the sale price  
represents a prospective pre-tax  
earnings ratio of 7.1 per cent.The projected dividend yield  
is 7 per cent.

## Australian operations

increased sales and profits in the  
nine months following rationalisation,  
but New Zealand continued to perform poorly in  
difficult trading conditions.European operations made a  
further strong contribution,  
while the Skypak global courier  
business and the North American  
can tracking operations posted  
improved performances.

## Bond Media undersubscribed

THE FLOTATION of Bond  
Media by Bond Corporation  
Holdings has closed with a 27  
per cent shortfall on subscriptions.  
Reuter reports from  
Peru.Of the 264m shares offered at  
A\$55 each to Bond Corporation  
shareholders, 195m were taken  
fully underwritten by A. C.  
Goods and Rivkin James Capel.

B

## Exterior International Limited

(incorporated with limited liability in the Cayman Islands)

U.S. \$200,000,000

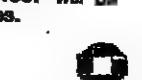
Guaranteed Floating Rate Notes Due 2001  
UNCONDITIONALLY GUARANTEED AS TO PAYMENT  
OF PRINCIPAL AND INTEREST BY

## Banco Exterior de Espana, S.A.

(incorporated with limited liability in The Kingdom of Spain)

Notice is hereby given that for the six months interest period from  
May 12, 1987 to November 12, 1987 the Notes will carry an  
interest rate of 7.95% per annum. The interest payable on the  
relevant interest payment date, November 12, 1987 will be  
US\$378.94 per US\$10,000 principal amount of Notes.By: The Chase Manhattan Bank, N.A.,  
London, Agent Bank.

May 12, 1987



## Midland Bank plc

(incorporated with limited liability in England)

£250,000,000

Subordinated Floating Rate Notes 2001

Notice is hereby given that the Rate of Interest has been fixed at  
8.9125% p.a. and that the interest payable on the relevant Interest  
Payment Date, August 11, 1987 against Coupon No. 5 in respect of  
£50,000 nominal of the Notes will be £112.32, and in respect of  
£50,000 nominal of the Notes will be £1,123.22.

May 12, 1987, London

By: Citibank, N.A. (CFSI Dept.), Agent Bank

CITIBANK

ANOTHER GOOD YEAR  
FOR AMEVNet profit for the year ended  
31 December 1986 amounted to Dfl 322.5m,  
an increase of nearly 5% over 1985.  
Adjusted for foreign exchange  
fluctuations the increase was 20.4%.Total income was 7.5% higher at  
Dfl 8,073m. Adjusted for foreign exchange  
fluctuations total consolidated operating  
income for both years increased by 15.8%.The USA contributed 42% of total  
income, the Netherlands 36%, other  
European countries 17% and Australasia 5%.Shareholders receive a final dividend  
of Dfl 1.80 per share making an unchanged  
total for the year of Dfl 2.55.The figures for the first quarter of 1987  
will be released on 21 May 1987.Copies of the 1986 Annual Report can be obtained from:  
AMEV (UK) Limited,  
2-6 Prince of Wales Road, Bournemouth BH4 9HD.  
Telephone: 0202 760297

PROFIT & LOSS ACCOUNT	
(in millions of guilders)	
	1986
Life Assurance	271.2
Non-Life Insurance	115.1
Other Activities	46.8
<b>Total Income</b>	<b>433.1</b>
Salaries	110.9
Depreciation	322.2
Minority Interest	-0.3
Net Profit	322.5

## AMEV Worldwide

AMEV is an international insurance and financial  
services group based in the Netherlands. Its shares  
are quoted on the Amsterdam Stock Exchange and  
options on AMEV bearer certificates are traded  
on the European Options Exchange. Total assets  
are now Dfl 25.5m.AMEV operates in 13 countries: Belgium,  
Denmark, Eire, France, the Netherlands, Spain,  
Switzerland, the United Kingdom, Australia,  
New Zealand, Hong Kong, Singapore and the USA.

## AMEV in the UK

AMEV (UK) offers a comprehensive range of  
financial services through its operating companies,  
Gresham Assurance Group and Bishopsgate  
Insurance.Gresham is engaged in all aspects of life,  
assurance, pensions, mortgages and unit trusts.  
Bishopsgate, together with its subsidiary Leadenhall  
Insurance, is a general insurance company operating  
in marine and non-marine business through the  
London market as well as in travel, motor and other  
personal insurances.

N.V. AMEV, Utrecht, The Netherlands



## CONTRACTS

## Press wins oil platform commissioning work

A \$10m contract from Marathon Oil UK extends PRESS OFFSHORE's association with the Brae "B" platform into mechanical areas of hook-up and commissioning. About to complete a \$2m-plus contract for five Brae "B" modules at its Hadrian yard on Tyneside, Press Offshore has now been engaged for offshore hook-up and commissioning of the seven Brae North Sea developments. The hook-up/commissioning project is scheduled to start offshore in the spring. A major part of it will be carried out by Press's offshore services division in Aberdeen. The division will provide supervision, personnel and equipment to hook-up and commission mechanical systems and pipework on the platform's topsides. Up to 400 mechanical tradespeople and other specialists are likely to be employed offshore at peak times. The project is scheduled for completion in late 1988.

## Engineering services for chemical plant in Taiwan

DAY MCKEE (LONDON) has signed a US\$15m (£10.8m) contract with Nan Ya Plastics Corporation of Taiwan for the supply of a process licence and engineering services for a large petrochemicals plant in Taiwan. Nan Ya Plastics is a member of the Formosa Plastic Group. The plant will manufacture 150,000 tons per year of 2-ethylhexanol (2EH), most of which will go into the manufacture of plasticisers used for flexible PVC production and in addition

French Kier subsidiary MOSS LONDON has started work on the London Borough of Wandsworth's Paddington Estate, SW11. The first contract is the first phase of environmental improvements to the estate, which is composed of 15 high- and low-rise blocks. The first phase is scheduled for completion in June 1988.

The main function of the "environmental improvement programme" is the creation of identifiable neighbourhoods within the estate. Each neighbourhood will be made up of from two to three blocks. Each will have its own neighbourhood or "block" gardens, tenants' rooms and entrances. To create the gardens under-used multi-storey car parks will be demolished and car parking organised in smaller observatory areas.

FAIRCLOUGH BUILDING, southern division, has been awarded a £5m management contract from Cliffside for the construction of luxury residential units at 12 Avenue Road, St John's Wood, London. The scheme will consist of two blocks each containing a penthouse and maisonettes. Built on piled foundations, the buildings will comprise structural concrete frames with brickwork cladding. Lifts and staircases are to be installed, and one basement car park will serve all units.

the spring. A major part of it will be carried out by Press's offshore services division in Aberdeen. The division will provide supervision, personnel and equipment to hook-up and commission mechanical systems and pipework on the platform's topsides. Up to 400 mechanical tradespeople and other specialists are likely to be employed offshore at peak times. The project is scheduled for completion in late 1988.

## Underwater defence

CHLORIDE INDUSTRIAL BATTERIES has won a follow-on order worth more than £20m to supply batteries for the advanced lightweight Sting Ray torpedo. It is the company's largest single order and means work on it will go on until the 1990s at the Clifton, Manchester, plant. The batteries will be supplied to Marconi Underwater Systems who manufacture Sting Ray which is now in full production and service with the Royal Navy and the Royal Air Force. Chloride is also supplying batteries for Tigerfish, the "heavyweight" wire-guided homing torpedo.

CLUGSTON CONSTRUCTION has won contracts worth £6.2m during recent weeks for a variety of building and civil engineering works. The largest is the £2m Frank Perkins Parkway (North) for Peterborough Development Corporation. Building works include the demolition of three schools at Lincoln, Bourne and Mansfield for Lincolnshire and Nottinghamshire County Councils, together with bunker bay roof repair at Eggbrough power station for the Central Electricity Generating Board, and a design and build contract for the construction of factories at Flitchborough Industrial Estate, Scunthorpe, for English Estates. Further civil engineering contracts include roads and filters to Kneatrop Sewage Treatment Works, Leeds, for the Yorkshire Water Authority. A reinforced concrete wall to a new swimming pool at Butlins Funworld World project at Skegness.

SECURITAG UK has won a £1m contract for the installation of fire system in each of the 236 stores run by Mothercare in the UK. The contract was awarded after extensive field trials during which systems from various companies in the market were put up to the test. Operationally Mothercare runs some 1,000 stores world-wide and discussions are going on which could lead to the introduction of Securitags in them all.

STOCKRAIL, of Gomersal, West Yorkshire, designers and manufacturers of garment handling and storage systems, has gained an order worth £1.7m from the Burton Group. The order is for a complete three-tier hanging garment storage system to be installed at Burton's Northampton distribution centre and will include two mezzanine floors, interior conveyors and distribution trolleys. Work on the project will be completed in September.

DOWTY MARITIME Systems has won a £10m order from the Ministry of Defence for its CAMBS sonobuoy for detection of submarines. The contract is for 120 sonobuoys supplied to the British service to more than 500,000, David Enoch writes.

Mr Colin Codier, managing director of Dowty Electronic Systems, told a press conference that his company was considering the Ministry of Defence's invitation to companies like Dowty to compete with Marconi Underwater Systems for the new production batch of Spearfish torpedoes.

## Housing orders for A. H. Guest

A. H. GUEST, of Stourbridge, has won contracts worth £2.2m. They include a 2,400 sq metre sheltered housing scheme for Coventry City Council, a branch office for TSB in Hockley, Birmingham, a refurbishment scheme for 52 pre-war houses at Saltley for Birmingham City Council, and 24 flats for Wyre Forest District Council at Kidderminster, Hereford, Worcestershire. Work starts this month on the Coventry sheltered housing scheme, costing £900,000, and providing 38 flats for frail and elderly people. The project will take up to 18 months to complete.

ALFRED McALPINE CONSTRUCTION has been awarded a contract worth almost £1m by the Elim Housing Association of Bristol for the construction of 24 sheltered flats, a common room and associated works at Grange Road, Bermondsey. The 78 week contract started last month.

The company also has a contract worth almost £1m from Rocha Estates for a six-storey office block in Douglas, Isle of Man. The 14-month contract also started last month.

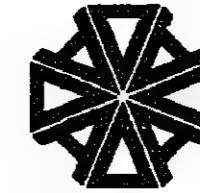
Kymmen Corporation of Finland has designed JAAKKO POJRY to design its new LWC paper mill to be built in Scotland. The mill for Caledonian Paper will be built at Irvinestown near Glasgow. It is scheduled for start-up in spring 1990 with a production capacity of about 170,000 tonnes LWC paper a year. The total investment is estimated at £230m. Jaakko Pojry, as main engineering consultant, will be responsible for design, engineering, construction and erection supervision.

UBM Overseas has gained two orders together worth £500,000 and a further seven contracts totalling £312,000 in such varied markets as the Middle East, West and East Africa and Nepal. The largest order, at £235,000, is for an EC-funded hospital project in Zambia which involves supply of materials from over 40 manufacturers. The British Council has awarded another procurement package at £270,000 for accommodation in Lagos. Both of these contracts include goods manufactured by the Norovis Group.

BOVIS CONSTRUCTION has been awarded a £1.2m management contract to refurbish 45,000 sq ft of Walden House, Cathedral Place, London, EC1, as expansion space for Freshfields. The project involves the installation of a new M & E system throughout eight floors of the nine-storey arts and craft centre at St Christopher School, Letchworth.

WILMOTT DIXON has a contract worth about £850,000 for the construction of an employment benefit office at Kirkdale Road, East London. The company also has a contract in the region of £890,000 for construction of a three-storey arts and craft centre at St Christopher School, Letchworth.

This announcement appears as a matter of record only.



## ACAL LIMITED

acquired in December 1986, from Auriema International Group Inc. all its European subsidiaries in:

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France  
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and subsequently merged, in February 1987, with

## CENTRE INDUSTRIES LIMITED

and its subsidiaries

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Dean Microsystems Ltd  
Toptronics Inc

Equity funds for the initial acquisition were provided by:

Management  
Investors in Industry plc  
Auriema International Group Inc

Term debt facilities and guarantees were provided by:

Barclays de Zoete Wedd Ltd  
Mezzanine term debt facilities were provided by:  
Investors in Industry plc

ACAL owns and manages the combined operations of Auriema Europe and Centre Industries. With eleven operating companies in eight countries, 250 employees and sales in excess of £34m, it possesses significant multi-national expertise in electronics, refrigeration and industrial control.

This advertisement is issued in compliance with the requirements of the Code of the Stock Exchange

Application has been made to the Stock Exchange for 15,622,448 Convertible Preference shares to be admitted to the Official List.



## Barham Group plc

(Registered in England No. 111541 under the Companies (Consolidation) Act 1908)

Placing by Robert Fleming & Co. Limited  
and Open Offer to Shareholders  
of  
15,622,448 Convertible Preference  
shares at 100p per share

## Share Capital

## Authorised Issued

Ordinary Shares of 2½p each	51,510,208	28,404,452
Convertible Preference Shares of 10p each	15,622,448	15,622,448

Listing particulars are available in the statistical service of Exel Statistical Services Limited. Copies of the Listing Particulars may be obtained during business hours (Saturdays and public holidays excepted) up to and including 14th May, 1987 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 26th May, 1987 from:

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12th May 1987

Grindlays Bank p.l.c.  
Interest Rates

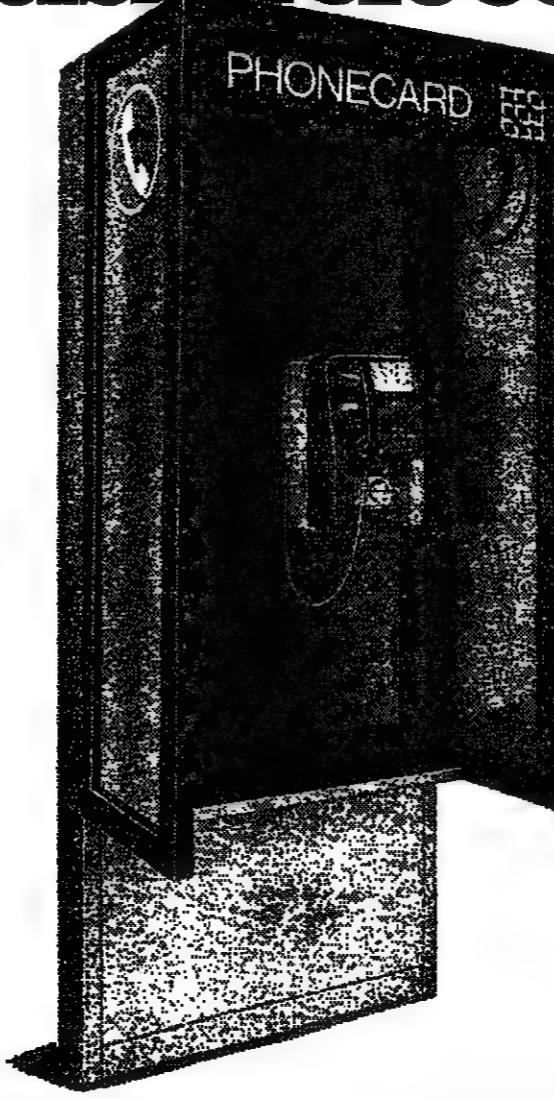
Grindlays Bank p.l.c.  
announces that its base rate for lending  
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FT 12/5

## TECHNOLOGY



Advanced Japanese technology meets British musical talent. Eric Stewart of the 10cc band tries out Yamaha's new MIDI grand piano. This can be connected to a number of synthesizers and allows sounds to be layered. For example, a note can be played on the piano and a synthesizer instructed to repeat it as it would sound on a stringed instrument.

## Yamaha's research strikes the right chord in London

IN A stifling underground room packed with musicians, composers and music professionals from the Dire Straits band and 10cc to the Royal College of Music, Nobuto Tsuchiya, board member of top musical instrument maker Yamaha of Japan, pushed a button to launch a noisy audio-video display.

The musical score was made up entirely of synthetically-produced sound. Its conclusion signalled the opening of a novel laboratory: a research and development (R&D) centre to which Yamaha will invite selected musicians to try out and comment on new electronic musical instruments and prototypes in development.

"We want to get new ideas as early as possible to feed back to our development operations in Japan," says Hitoshi Atsumi, manager of the centre. "London was the natural choice" for Yamaha's first such facility outside of Japan, he says, because "it is the leading place for musical innovation." Yamaha is building a similar centre in New York City, he adds.

The centre will not be open to the public, but rather to professionals involved in the forefront of music-making, according to Yamaha. The company spent \$500,000 to build the centre, and equip it with instruments, a 24-track recording studio and seminar rooms, says Atsumi.

"Everything something new comes out, I'll be down there straight away," says Guy Fletcher, keyboard player for Dire Straits. He says that other instrument manufacturers also try to get product feedback from artists, but that "Yamaha does it best."

Fletcher recently was among a group of musicians invited by Yamaha to preview a new digital mixing system. "We made comments, and they changed it," he says. Alternatives ranged from colour to "black and white." The musicians provided black and white controls were laid out. "We had the know-how of the musicians," says Atsumi. "We want to know how they use the equipment. Sometimes,

Jane Rippeteau reports as the Japanese instrument maker gets in tune with British musical know-how

with their artistic ability, these people can create sounds which we could not have expected." Most of the equipment involved electronic control. "Just as a computer cannot be used without software, these machines need the software enabling people to make the most of a particular technology," he adds.

Although Yamaha claims the centre is the first of its kind outside Japan, Ian Horrobin, director of studies at the Royal College of Music in London, says centres for the study of electro-acoustic sound have been set up in Paris and at the Massachusetts Institute of Technology in Cambridge, Massachusetts.

"There has been in this country a lack of focus for this music," he says. The centre is very important, because "we are in the middle of a remarkable revolution. The machinery is becoming increasingly important to new music forms."

He says he is particularly excited about one studio at the Yamaha centre which can recreate the acoustics and effect of performing in a large concert hall.

One new instrument already at the centre, which caught the fancy of Fletcher of Dire Straits, is a piano equipped with a so-called MIDI controller (for musical instrument digital interface) that allows it to run a number of synthesizers attached to the piano.

"The potential is quite amazing," says Fletcher. "You can layer sounds" by, say, playing a note on the piano and instructing a synthesizer to play it as though on a string instrument.

Other manufacturers have attached MIDI pick-up mech-

anisms to piano strings so that notes played can be recorded electronically and played back. But this machine takes the technology a step further, Fletcher says. "You could have this piano on stage and underneath the stage ten synthesizers programmed to go from string to horn or whatever you want." He says he will be back trying equipment at the centre after recording music for a new film comedy in Los Angeles.

In opening the centre, Yamaha enhances an already strong presence in the UK music market. By 1986 Yamaha Japan (the Nippon Gakki Co) had acquired a 40 per cent share of the leading UK piano maker Kemble & Co. Family-owned for most of the century, Kemble now builds upright pianos, under its own brand name, for Yamaha, and for several foreign and domestic suppliers including John Broadwood & Sons, Chappell of Bond Street, Jorgenson of Denmark and Diermann of West Germany.

Factory-floor revisions brought by Yamaha into Kemble's Milton Keynes plant have sharply increased production, according to Andrew Kemble, grandson of the company founder and joint managing director of Yamaha Kemble Music (UK), a distribution company 55 per cent owned by Yamaha.

In one example, Yamaha suggested installing simple roller conveyor belts for moving heavy cast iron piano frames around, rather than having two men carry them, says Kemble. As a result of this and other changes, the company expects to boost annual production by nearly a third to some 5,000 pianos—half the UK market—without additional staff, he says.

The Yamaha relationship also helped shield Kemble from a flat home market in conventional pianos because participation in the joint distribution company moved Kemble into the booming market for electronic instruments, such as portable keyboards, digital pianos, synthesizers, and music computers.

## Biological bond between Cambridge and Hungary

By PAUL PIVCEVIC

CAMBRIDGE Life Sciences, the small UK biotechnology company, will be signing a joint venture agreement later this month which will give it access to the cream of Hungary's biological research. CLS, which is based at the Cambridge Science Park and has annual sales of around £1m, has already taken on board two Hungarian research projects seen as having major commercial potential.

The agreement is with the Hungarian company, Vepex, which is owned by the Hungarian Academy of Sciences and two state banks. The two research projects involve a simple blood test to detect the presence of parasitic worms in humans and animals, while the second is an advanced method of extracting and purifying gamma linolenic acid, a potent pharmacological agent used in the treatment of pre-menstrual tension, certain eczemas and rheumatoid arthritis.

CLS and Vepex each have a half share in a new company, Biotechnology International, through which CLS will have exclusive marketing rights to the fruits of up to 90 per cent of the research work in the six institutes under the aegis of the Hungarian Academy of Sciences.

In return, Vepex has access to the complete range of CLS diagnostic products, veterinary and clinical, for marketing in Comecon and Third World markets. And through an existing CLS subsidiary, Cambio, the Hungarians will be able to buy biological reagents to further research. Vepex will also receive regular market research analyses designed to direct research programmes towards needs in Western and Third World markets.

"It has taken over a year to death. CLS hopes to have the diagnostic system, Wormex, on the market next year.

The potential of the gamma linolenic acid (GLA) project is indicated by the fact that of the current annual demand for the acid, less than 10 per cent is yielded by extraction from the oil of evening primrose seed. The new method developed will increase extraction several fold. Efaom is the only GLA product derived from natural sources and already has a worldwide market of over \$1bn.

This latest move by CLS is a further extension of its philosophy of development through joint research projects. Due in part to the success of its Ovuchek Cowside, the dairy cow pregnancy testing kit launched in 1985 (the total UK market is worth some \$1m to

£5m) and developed with the Shinfield Cattle Breeding Centre, CLS signed an exclusive agreement with Britain's Ministry of Agriculture, Fisheries and Food in June 1986.

A five-year contract gives the company first refusal on any potential products arising from diagnostic research into infectious diseases and fertility going on at the Central Veterinary Laboratory, which advises the European Community and the World Health Organisation on livestock diseases.

CLS also has clinical research contracts on a royalty basis with 14 British universities and institutions. "If I'm impressed, I will sign an agreement on the spot," comments Mr McCrae, who feels academics are becoming much more realistic and commercially minded.

The company's programme has not been entirely trouble-free. Eighteen months after it was set up, its first product, a bloodclot dispersing agent, Urokinase, was undercut by the Japanese. "We have survived wholly on the goodwill and understanding of our investors," says Mr McCrae. They comprise some 180 individuals and more than two dozen institutions. "Old-style venture capitalists would have taken a very dim view of our performance at that time."

Mr McCrae sees the joint venture as a "very appropriate" way to develop a relationship with a company in another country. "Unfortunately, lower level links such as distribution agreements may sometimes not work as well. The commitment embodied in joint venture research and development programmes can only enhance the quality of the venture for all concerned."

Mr McCrae sees the joint venture as a "very appropriate" way to develop a relationship with a company in another country. "Unfortunately, lower level links such as distribution agreements may sometimes not work as well. The commitment embodied in joint venture research and development programmes can only enhance the quality of the venture for all concerned."

By combining the voltage map with computer aided design and engineering information already held in systems, engineers can get rid of the "bugs" in the prototype chips much more quickly, thus sharply reducing development times.

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### Beam to perfect prototype chips

A NEW means of searching for faults in "chips" that are proving unsatisfactory at the prototype stage has been developed by Sentry Schliemann, the Dorset, UK test equipment company.

In semiconductor companies, problems can arise from faulty original design, from a layout design error or from a manufacturing difficulty. To date, engineers have used micro-probing, but this entails reparation of the chip and in any case, as the dimensions of the patterns on the chip get smaller and smaller, probes are proving unsatisfactory.

The new ID5000 from Sentry uses an electron beam instead of probes. In a vacuum chamber, the beam is made to scan the chip causing secondary electrons to be emitted from its surfaces with a voltage which depends on the voltage present at that point. The secondary electrons are collected and form a signal which is used to modulate a TV scan, and so give a voltage "map" of the surface of the chip. The chip is left unaffected both electrically and mechanically.

By combining the voltage map with computer aided design and engineering information already held in systems, engineers can get rid of the "bugs" in the prototype chips much more quickly, thus sharply reducing development times.

CONTACTS: Sentry Schliemann, UK, 0225 870072, Schliemann, 1000 Lakeside, 992 0285. The same US, (303) 271 1500.

### WORTH WATCHING

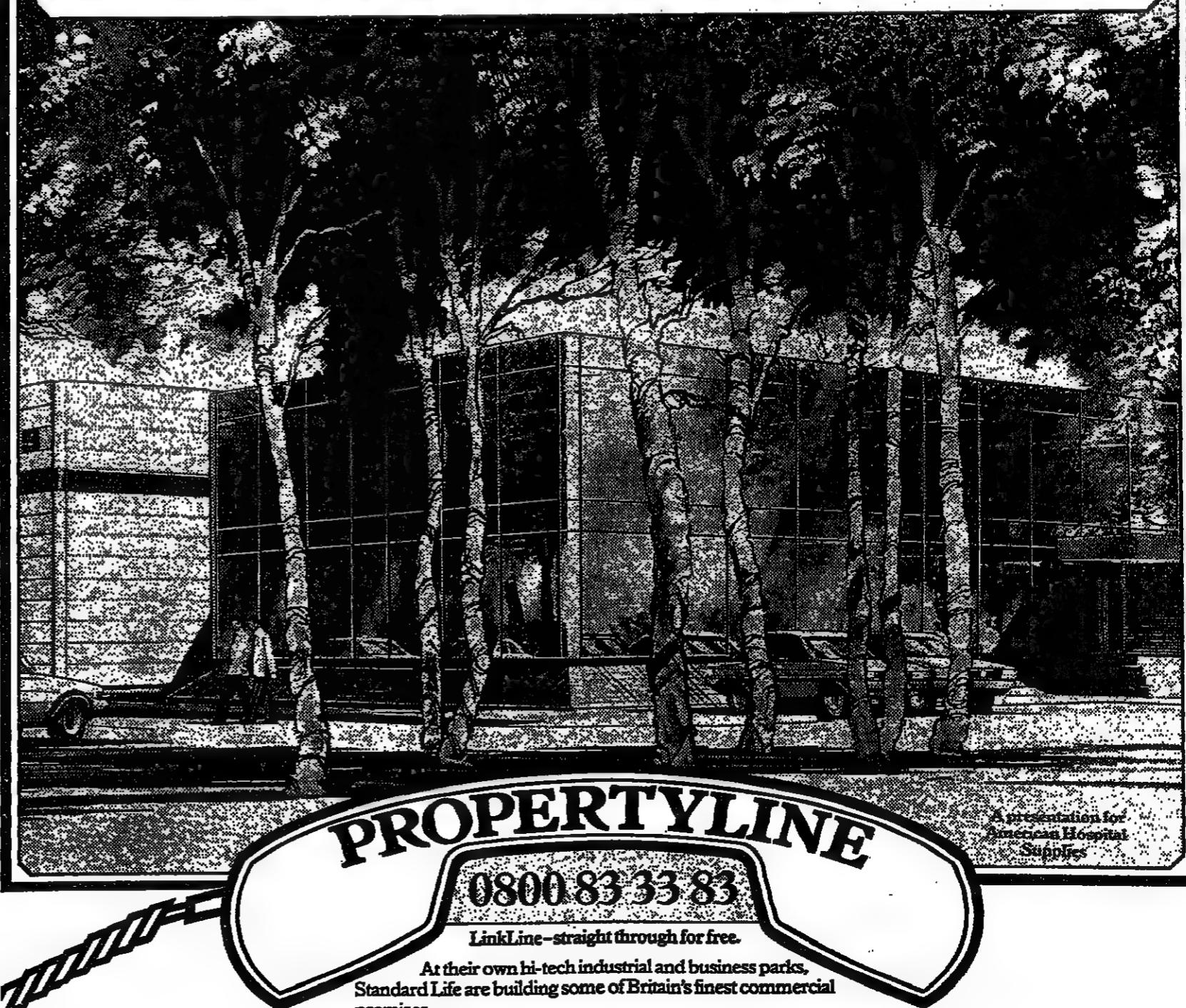
Edited by Geoffrey Charlish

### Views of European machine vision

THE EUROPEAN scene in machine vision is covered in a book from the Society of Manufacturing Engineers (SME) of Dearborn, in the US.

"Report: Machine Vision Activity in Europe" details the research of three US experts who moved around the UK and the rest of Western Europe. It presents examples of specific artificial vision developments and applications from 14 users and suppliers.

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## UK COMPANY NEWS

## Write-offs leave Lilley £50m in loss

BY TERRY POVEY

TRADING LOSSES plus massive provisions on overseas construction contracts have pushed FJC Lilley sharply into the red. Pre-tax losses of £50.4m for the year to January were more than twice as bad as City expectations and compared with a profit of £9.5m reported for 1985-86.

Mr Lewis Robertson, who became chairman on December 11 and now heads an almost totally changed senior management team, said yesterday that his predecessors' expectation that the second half would be profitable "was not borne out in the event, partly because difficulties existing at the half year or earlier were not fully recognised nor, therefore, covered in the provisions then made."

In the last six months Lilley has appointed a new chief executive, Mr Joe Barker, a new finance director, Mr Jim Armstrong, and a new head for its Canadian operations, Mr Bernard Doyle.

The company is also changing its auditors, has appointed new

stockbrokers and financial public relations consultants.

Asked whether any action was planned against former executives or auditors, Mr Robertson said: "It is not our intention to take any action although we have obviously considered this."

As the current management team's emphasis was on getting borrowings down and restoring dividend payments, a lengthy re-examination of past accounts and management decisions would be a time consuming diversion he added.

Turnover for 1986-87 was £315m (£337m) of which £106m was in North America.

An operating loss of £7.38m (profit £11.37m) breaks down into a profit of £3.11m (£4.94m) from UK construction, a loss of £4.49m (loss £134,000) from international construction and a loss of £12.03m (profit of £4.94m) from the US and Canadian operations.

Discontinued activities contributed a profit of £2.21m (£2.51m) in the year.

After net interest paid of

£3.34m (£1.63m) a loss before exceptional items of £10.2m (profit of £9.5m) was reported.

In the US, a £24.6m exceptional write-off was made due to "grave problems" arising from "deficiencies of information and of control" on contracts.

In Algeria, Lilley has chosen to pay for the termination of a contract rather than risk the large cash drain that continuing it would have required—and an £11m exceptional write-off has resulted.

A further £3.047m exceptional charge was posted for bad debts and £1.06m for bank refinancing costs — bringing the total exceptional charge to £38.73m.

After a tax credit of £3.16m (charge £3.21m), minorities of £1m (£1.01m) and an extraordinary charge of £3.86m, the attributable loss was £45.1m (profit of £6.19m).

Loss per share was 81.5p (earnings per share 7.73p). No dividend is being paid. Shareholders received a 8.82p total for the previous year.

The impact of the retained

loss is to wipe out Lilley's reserves, leaving shareholders' funds at £18.47m (£59.16m) or 28p a share — the par value is 25p.

Through asset sales, Lilley has reduced debt from the 1986 peak level of £57m to £32m as of May 1.

## COMMENT

In December Mr Robertson

promised the banks that this year Lilley's debt will be cut to £22m.

This is now surely a conservative figure and if all goes well (and it may not on timing grounds alone) debt could be as little as £10m and gearing on the starvation-thin shareholders funds a respectable 50 per cent.

Manoeuvring around the parent company balance sheet, even Lilley's application for leave to distribute the £14.8m in the share premium account, has produced a January 1987 distribution reserves deficit of about 1.5m. But at least so long as 1987-88 earnings exceed £3m — suggesting pre-tax profits of about £4.5m on a standard charge — a 1p dividend would be



Lewis Robertson, the chairman of F. J. C. Lilley, has chosen to pay for the termination of a contract rather than risk the large cash drain that continuing it would have required—and an £11m exceptional write-off has resulted.

## Continued growth in rental income and sales

Extracts from the Statement by the Chairman, Sir Charles Ball:

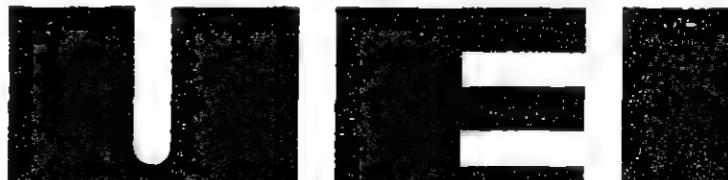
- ★ Group profits before tax increased 10% to £17.2m.
- ★ A final dividend of 5.00p per share is recommended to give 7.75p for the year—an increase of 10.75%.
- ★ In the UK our business has continued to change towards a wider range of liberalised telecommunications products to meet new market opportunities.
- ★ Sales order intake in the UK in 1986 exceeded £20m for the first time.
- ★ Our strong UK rental base of existing contracts secures over £220m of future income.
- ★ In 1986 our overseas companies continued to develop with an emphasis on the building up of their rental bases.

As we entered 1987 annual rental income of the group exceeded £50m for the first time and order intake for new rental and sales business continues at a high level. We are confident that 1987 will see a further improvement in group profits before tax. **99**

Results	1986	1985
to 31st December, 1986	£2000	£1000
Turnover: Rental	45,557	39,223
Sales & Other	52,327	36,264
	97,884	75,487
Group Profit before Tax	17,236	15,659
Assets Employed (Net)	86,124	80,670
Earnings per Share	12.64p	13.41p
Dividends per Share	7.75p	7.00p

## Telephone Rentals

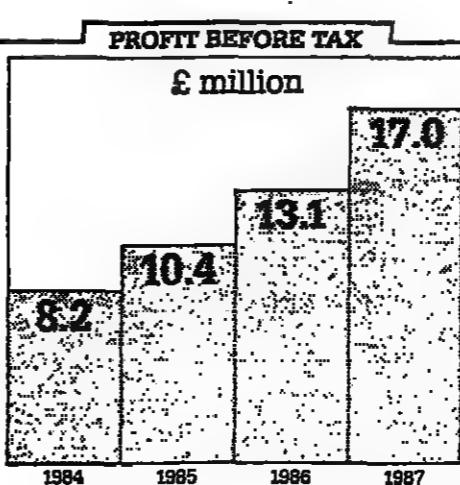
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- ★ Successful new product innovations provide base for future growth.



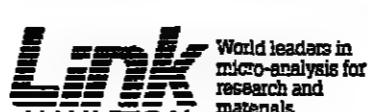
## SUMMARY OF RESULTS

Year ended 31st January	1987 £'000	% increase over 1986
Turnover	115,001	+21
Profit before tax	17,034	+30
Profit after tax	10,580	+37
Earnings per share	19.0p	+31
Dividend per share	5.9p	+7

The above figures are extracted from the Preliminary Announcement of results for the year ended 31st January 1987, issued on 11th May and do not include any contribution from Miles 33. For further information please contact the Company Secretary, UEL plc, 19 West Mills, Newbury, Berkshire RG1 5HG.

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## UK COMPANY NEWS

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(Registered in England under the Companies Acts 1908 to 1917 Number 166757)

Issue by way of placing and open offer to ordinary shareholders of 25,000,000 5.25 per cent. (net) Convertible Cumulative Non-voting Preference shares of £1 each at 100p per share.

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Particulars of the shares are available in the Exetel Statistical Service and copies may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 14th May, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 26th May, 1987 from:

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12th May, 1987

## GEC in £16m software purchase

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

The General Electric Company, the UK's largest electrical group, is acquiring Micro Scope, an electronic company floated on the Stock Exchange only two years ago, in an agreed £16m bid which will strengthen its position in the software industry.

The takeover follows two other recent expansionary moves at GEC, which is currently showing signs of a more aggressive growth policy in response to investor criticism.

The company injected its Picker International medical diagnostic equipment division

into the corresponding activities of Philips of the Netherlands last month, and acquired 81 per cent of the Netherlands-based Berkel weighing machine group only a few days ago.

Both Micro Scope and GEC's computer division are specialists in videotext products, the interactive electronic information system which enables users to access information and execute transactions through the telephone system and modified television sets.

Videotext is a small but expanding part of the information technology industry, and the

two British companies have established a leading position in the world market, mainly in competition with the French company Yveswing.

GEC said yesterday that the deal would give the combined group additional market strength over the long term by bringing together its own expertise in computers, switching systems and software for public telephone utilities with Micro Scope's knowledge of the private market.

Mr Chris Sealy, Micro Scope's managing director, said his company expected to gain significant sales both by using GEC's overseas distribution network and through selling more products internally to the GEC group.

Terms of the deal are 150p cash for each Micro Scope share, a premium of approximately 61 per cent to the closing price of 98p on Friday, and comparing with an original flotation price of 120p in June 1985.

This values the 61 per cent shareholding of the four directors in Micro Scope at about £2.8m. All the directors have accepted the offer, and will stay with the company.

## Milford Docks in reverse takeover

By Clay Harris

Milford Docks Company, the troubled Welsh harbour and hotel operator, has agreed in principle to a reverse takeover by Seacan, a private cargo haulier and shipping group based in London's dockslands.

The takeover will take the form of an issue of new Milford shares to Seacan shareholders, who will hold a substantial majority of the combined company. Seacan is already the single largest shareholder with an 18.75 per cent stake.

Milford, the oldest public company in Wales, has had a turbulent recent history, marked by boardroom battles and a procession of successors bearing plans to reconstruct the company and exploit its property assets around Milford Haven in south-west Wales.

With a market value of £2.2m when shares were suspended at 71p in February, Milford was just the right size to tempt a number of private companies looking for a listed vehicle.

Seacan, however, will bring expertise in Milford's traditional activities of harbour operation and shipping services. It operates 20 specialist coasters which are capable of inland navigation. Much of its business is centred on the River Taff.

It also owns Britain's only covered terminal on the Isle of Dogs from which it distributes steel products throughout the UK.

Seacan achieves annual profits of about £2m on turnover of approaching £20m.

According to Mr Ian Hay, Seacan managing director and joint chief executive of Milford.

Milford, however, has not achieved a profit this decade. Mr Hay said yesterday that Seacan had built up its initial stake as an investment, but that Milford directors had prevailed on him, initially to assume an executive role and now to reverse Seacan into the company.

Mr John Gooding, a chartered surveyor and Milford's other joint chief executive, yesterday praised the role of Mr Roger Shashoua, director of ICE Group, the exhibitions promoter, in giving the company its listing space.

Mr Shashoua earlier this year bought the company's outstanding debt from Standard Chartered Bank, now amounting to £2.4m, relieving the immediate pressure on Milford.

Although he resigned in February after three months as a Milford director, Mr Shashoua continues to hold a 2.55 per cent stake.

## Bernard Matthews warms on profits

First half profits at Bernard Matthews would be affected by disruption caused by the bad weather in January, the chairman warned at the annual meeting.

Mr Bernard Matthews said although profits for the first half would be lower than in 1985, the outlook for the second half was encouraging.

The company has begun distribution of a range of periodicals under the brand name of Top Class.

## NORWICH

The Financial Times is proposing to publish this Survey on:

FRIDAY JULY 3 1987

For further details please contact:

COLIN DAVIES

on 01-245 8800 ext 2240

## FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

The complete size and publication of this Survey is at the discretion of the Editor

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# LOOK HOW WE'VE GROWN!



August 1982

May 1987

We started as a "new" bank only in the Autumn of 1982. In just a few years we have created a banking and financial services group with few rivals in terms of excellence of service and diversity of operations.

Together with our subsidiary, Banca Cattolica del Veneto, we have 326 commercial banking branches in Italy's top locations.

In addition we have a comprehensive range of subsidiaries offering highly qualified services for all major banking

and financial requirements. Our mutual fund management company has demonstrated performances well above the average.

We have our own financial services consultants calling on businesses and household throughout the country. Whether it's leasing, factoring or merchant banking, we are now among Italy's leaders.

Nuovo Banco Ambrosiano and Banca Cattolica del Veneto, as well as our Fiscambi subsidiary, are quoted on the Milan Stock Exchange.

## NUOVO BANCO AMBROSIANO

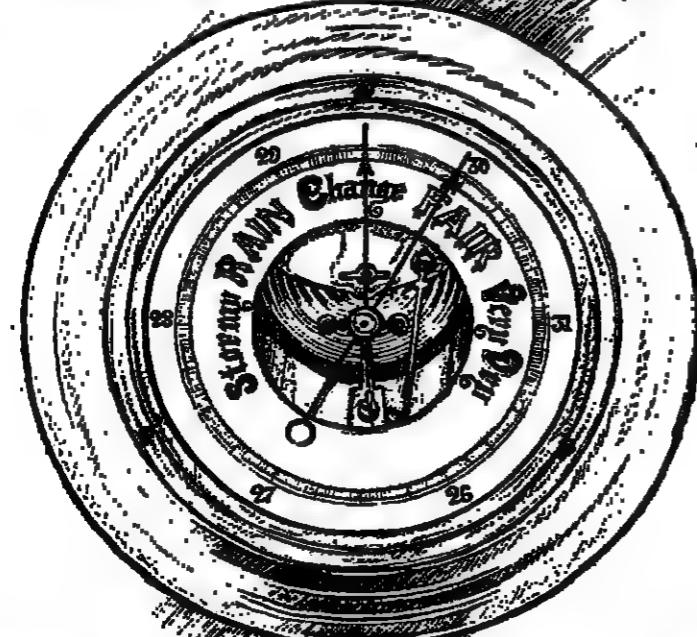
BANKING AND FINANCIAL SERVICES GROUP

Nuovo Banco Ambrosiano & Banca Cattolica del Veneto - Commercial Banking  
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(Piazza Paolo Ferrari 10 - 20121 Milan).

# CHANGE IS MEASURED IN MANY WAYS.



# OUR MEASURE IS RESULTS.

As we position ourselves for the future at Canadian Pacific, we have one basic objective: to improve long-term shareholder values.

This requires change. Restructuring. A sharper business focus.

Consolidated income (unaudited) (in millions, except amounts per share)		
	1st Quarter 1987	1st Quarter 1986
Transportation	\$ 56.3	\$ 9.8
Oil and Gas	35.7	1.3
Forest Products	23.0	(9.5)
Steel and Industrial Products	(5.0)	(11.7)
Real Estate	7.7	6.3
Other Businesses	8.2	2.5
Financial and Miscellaneous	5.0	0.5
Discontinued Businesses	(7.5)	(4.2)
Net income before extraordinary items	125.4	(36.5)
Extraordinary items	195.3	-
Net income after extraordinary items	\$ 318.7	\$ (36.5)
Earnings per Ordinary share Before extraordinary items	\$ 0.42	\$ (0.12)
After extraordinary items	\$ 1.06	\$ (0.12)
*restated		

So, at Canadian Pacific, we're simplifying our mix of businesses. Reducing our dependence on cyclical, capital-intensive industries. Strengthening our core businesses. And increasing our financial flexibility.

How are these changes paying off? Our latest results speak for themselves.

## Canadian Pacific Limited

### Building Lasting Values

For more information, please write: Director Communications, Canadian Pacific Limited, Room 129, Windsor Station, Montreal, Quebec H3C 3E4

## UK COMPANY NEWS

### UEI profits boost 30% to £17m as forecast

IMPROVED trading performance in all its principal businesses gave UEI, the fast-growing electronics and engineering group, a 30 per cent boost in pre-tax profits to £17.03m, as forecast in April.

Last month UEI announced its agreed £27.4m offer for Miles 33, the computer graphics company, and estimated its own profits at £17m on turnover up 20 per cent to £115m, the figure actually achieved.

Earnings per share rose by 31 per cent from 14.5p to 19p, and the recommended final dividend is 3.8p (3.5p), making 5.9p (5.5p) for the year to January 31.

Quantel, SSL, Link Analytical and Cosworth had all made excellent progress, said the directors.

Steady growth in profits over the past three years had been

maintained alongside increased development expenditure of £7.25m, they said. International business had increased significantly and accounted for 85 per cent of sales.

The group had entered the early months of 1987 with full order books and the opportunity for continued progress.

Operational profit rose from £15.6m to £18.74m, and net interest payments were lower by a year and the former, adding £1.2m in just 33 months. This adds to the impression that the company's strategy is becoming more clearly defined, with some of the less exciting subsidiaries being sold. Even Cosworth, car engine manufacturer, once regarded as a bit of a chairman's eccentricity, is now firing on all cylinders. Assuming £25m profit a subsidiary company and its divisions, and closure costs of £1.82m.

#### • comment

UEI had already outlined these results at the time of the Miles

33 purchase so the share price stayed at 395p yesterday. Despite the brief flirtation with Oxford Instruments, when the claims for synergy were at best dubious, the add-on benefits of both SSL and Miles are self evident with the latter growing at more than 50 per cent a year and the former, adding

£1.2m in just 33 months. This adds to the impression that the company's strategy is becoming more clearly defined, with some of the less exciting subsidiaries being sold. Even Cosworth, car engine manufacturer, once regarded as a bit of a chairman's eccentricity, is now firing on all cylinders. Assuming £25m profit a subsidiary company and its divisions, and closure costs of £1.82m.

An extraordinary debit of £1.7m (£370,000) consisted of £127,000 profit on the sale of a subsidiary company and its divisions, and closure costs of £1.82m.

Quantel, SSL, Link Analytical and Cosworth had all made excellent progress, said the directors.

Steady growth in profits over the past three years had been

### Brewmaker profits plunge to break-even

THE directors of Brewmaker, manufacturer of supplies for home-brewing, have launched a vigorous programme of cost reductions including redundancies and the disposal of under-utilised premises in the face of a substantial drop in pre-tax profits from £315,238 to £2858 in the year to January 31, 1987. Turnover fell from £7.53m to £6.93m.

They declined to recommend a final dividend (0.5p) leaving the total for the year at 0.5p compared with 0.6p last time.

Exceptional charges of £15,800 (nil) consisted of the amount written off on the sale of redundancy costs.

The directors reported that Brewmaker, which is quoted on the USM, had made substantial investments over the past two years in plant, premises, equipment, people and the development of new products in order to take advantage of an anticipated recovery in its market.

However, sales recovery had not materialised and the company had been faced instead with a significant downturn—particularly in the multiple section of the market.

#### Fundinvest rise

Fundinvest produced a 28 per cent improvement to £61.8p in its net asset value per capital share over the six months to March 31.

Net revenue after tax of £178,000 (£14,000) was £410,000 compared with £328,000 for the equivalent period last year. The interim dividend rose from 2.673p to 3.41p per income share.

### TMD Advertising ahead by 20.8% after six months

Changes in company share stakes announced over the past week include:

Matthew Hall—Director Mr Howard Hicks disposed of 78,473 ordinaries from his own holding and his wife Anne Maureen Hicks disposed of 458,572 ordinaries. Thus 1,247,048 ordinaries from the beneficial holding of Howard A. Hicks were disposed of.

Derek Bryant Group—Harvard Securities reduced its ordinary holding from 7.88 per cent to 1.5 per cent. Jericho Capital Corporation of the US had acquired 165,000 ordinary.

Farnham—Director H. Bronstein disposed of 100,000 ordinary (3.1 per cent). His total holding, as altered, is 580,000 shares (17.22 per cent).

Alexandra Workwear—Dis-

posals of ordinary shares by

directors: J. E. Drinkwater

22,284 (0.28 per cent); J. M.

Prior 21,309 (0.2 per cent); he

now holds 340,000 (3.1 per

cent); P. J. Davies 41,367

(0.37 per cent); he now holds

511,988 (4.62 per cent); and

Mrs F. M. Davis 25,240 (0.23 per cent), she now holds 320,000 (2.39 per cent). Following

recent sales the following direc-

tors' holdings have been altered:

R. C. Begg beneficial 9,000

(0.1 per cent); non-beneficial

900,920 (8.1 per cent) and G. P.

Davis beneficial 200,000 (2.6 per

cent); non-beneficial 374,720

(5.1 per cent).

Brown & Jackson—Polden

Investments sold 1,550,000

ordinaries, reducing its holdings

from 6,410,000 to 4,860,000 (16.2

per cent).

Radio City (Sound of Mersey-

side)—Red Rose Radio acquired

272,538 "A" shares (12.38 per

cent of that class).

W. A. Tyzack—D. Tyzack

disposed of 25,000 ordinary

Total holding, as altered, 469,900

ordinary.

Laidlaw Thomson—Director

R. S. Starling sold 47,000

shares.

### Base Rate Change

## BANK OF BARODA

Bank of Baroda announce that with effect from 12th May, 1987 their Base Rate is reduced to 9% per annum.

### A nationwide

Floating Rate Notes Due 1996  
(Second Series)

Interest Rate: 9.1125 %

per annum

Interest Period: 11th May

1987 to

11th June

1987

Interest Amount  
per £5,000 Note  
due 11th June  
1987: £38.69

Interest Amount  
per £50,000 Note  
due 11th June  
1987: £386.92

Baring Brothers & Co., Limited  
Agent Bank

This announcement appears as a matter of record only.

### Aachener und Münchener Beteiligungs-Aktiengesellschaft

Aachen, Federal Republic of Germany

### International Placement of 880,000 Bearer Shares

with full voting Rights

of DM 50.- nominal Value each

Offering Price DM 630.- per Share

Dresdner Bank

Aktiengesellschaft

Shearson Lehman Brothers International

Banque Paribas Capital Markets Limited

Schweizerische Bankgesellschaft (Deutschland) AG

Algemene Bank Nederland N.V.

CSFB-Effectenbank

Goldman Sachs International Corp.

McLeod Young Weir International Limited

Merrill Lynch Capital Markets

Morgan Stanley International

Nomura International Limited

Sal. Oppenheim Jr. & Cie.

Salomon Brothers International Limited

ABD Securities Corporation

Westdeutsche Landesbank Girozentrale

Berliner Bank Aktiengesellschaft

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft

Bayernische Vereinsbank Aktiengesellschaft

## UK COMPANY NEWS

**Rolls-Royce grey market price soars to 135p**

By Richard Tomkins

Cleveland Securities, the licensed dealer, sharply increased its grey market price for shares in Rolls-Royce yesterday in response to the rise in the London stock market.

It was offering to buy the 85p partly-paid shares at 125p and sell at 135p, compared with 125p bid and 125p offered on Friday. Its latest bid price would represent a premium of 55 per cent on the offer price.

Cleveland is making an unofficial market in the state-owned aero-engine maker's shares in advance of the start to official stock market dealings on Wednesday next week.

It said it was experiencing strong interest from overseas buyers, particularly in Europe. The sellers were UK institutions, it said, and it was continuing to deal only with professionals.

Cleveland's quoted price surprised some stock market analysts yesterday. "I think there will be an awful lot of people switching out of Rolls-Royce and into British Aerospace if its shares do open at that level," said one.

**Caradon to join SE valued at £100m**

Caradon, the building products company, is planning to come to the stock market in June or July this year through an offer for sale likely to value it at about £100m.

The company is best known for its branded products such as Twyford tiles and toilets, Miramar ceramic tiles, plastering and Celiform PVC timber replacement systems.

It was formed through a management buy-out of its businesses from Reed International in 1985. The price then paid was £50m but this included a high level of borrowings, which the flotation will help reduce.

Caradon mainly serves the home repairs and improvements business. It made trading profits of over £15m in the year to March 1987 on turnover of £140m.

The flotation will be sponsored by S. G. Warburg with Cazenove as stockbroker.

**Nikki Tait on the race to win control of Garnar Booth French farce in the making**

WHEN AN industry is reduced to three of four major players, alliances take an added meaning.

But the race to gain control of leather group, Garnar Booth, has been little short of French farce.

Yesterday, the £30m paper-only offer from fellow leather group, Pittard, stood within a whisker of success—with firm acceptance plus purchases representing 46.97 per cent of Garnar's shares.

However, rival bidder Hillsdown was still buying yesterday—and, even if it eventually accepted its 37.2 per cent Garnar stake would become over 15 per cent of the combined group if the merger goes through.

The irony is that almost three-quarters of the Pittard acceptance comes from shareholders who gave early backing to its initial recommended terms and are barred by Takeover Panel rules from withdrawing until May 22.

They even include the 4 per cent held by Garnar directors—who have since switched horses and recommended the rival Hillsdown bid instead.

These shareholders have had an opportunity to consider the Hillsdown terms—which offer a revised 300p in paper against Pittard's (also revised) 304p but do, at least, tack on a 300p cash alternative.

There again, Hillsdown has no one to blame but itself. It talked to Garnar Booth during the £20m Strong & Fisher bid last autumn. The Garnar board was in contact again when Strong withdrew midway through a monopolistic commission inquiry and Pittard expressed an interest.

But it was only 48 hours before the Pittard offer—with full Garnar board backing—was due to reach what had looked to be its first and only

target.

Garnar Booth, meanwhile, remains more diversified—spanning the entire leather process from hide markets and fellmongers and producing a heap of finished products from chamois and clothing leather to "grain" which goes to the likes of handbags and upholstery.

Profits have slumped—£2.5m, £4.7m, £22.5m and then £15m pre-tax in the year to end January 1987.

Hillsdown's interest is "vertical." The food-to-furniture group is a large abbatoir

close, that the food group entered the fray.

Last Friday, with Pittard edging towards its goal, Hillsdown then upped the bidding.

Garnar shareholders who have seen their company's price more than double since last August to the current 229p may not care too much.

The Pittard paper terms more than match Hillsdown's and the market is a ready route for anyone wanting cash.

Indeed, the wave of purchasing by both sides—over one quarter of the company's have been picked up by one or other bidder through the market—suggests that some investors cannot believe their luck.

Yet somewhere, underlying all the shenanigans, is an industrial argument. The leather industry's problems have never centred on its quality, coupled with rising competition from developing world market.

On the shoe leather side, Pittard is already the largest supplier to the UK shoe industry but says customers are happy for it to take on Garnar's extra business.

It is gloving leather is sourced from the Middle East, using tougher hair skins, and could not replace this by domestic sheepskins.

However, Garnar's sheepskin strength would give a more than useful boost to Pittard's clothing interests—which, according to one analyst, might give a way to explaining managing director, Richard Strong's decision to sell his company's 16 per cent Garnar stake to Hillsdown.

Who proves correct, only time alone will tell. Yesterday, the real losers appeared to be the Garnar board, who appear to have backed the wrong horse at the last minute.

Still, John Pittard, group managing director, was yesterday stressing a co-operative approach. And who knows what the Hillsdown interest will eventually lead.

**DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Corresponding year	Total	Total of pending for last year
Percy Bilton	8.747	July 1	7.96	12.94	11.98
Lee Cooper	—	July 1	2.8	5	4.2
Dividends	int.	1.8	1.25	—	5.35
FJC Lillies	—	—	2.56	nil	3.82
United Friends	3.8	—	3.5	5.9	5.5
United Friends	14.93	June 30	12.1	21	17.2

Dividends shown per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock & Unquoted stock.

**Freshbake in two deals**

Freshbake Foods Group has acquired all the outstanding ordinary shares of Premier Vegetables, based in Cork Republic of Ireland. Freshbake previously held 25 per cent of the equity (through Wold, which it acquired in 1986). Freshbake, which already sells extensively in Ireland, intends to integrate all its Irish activities and to expand its marketing efforts in that country.

In another deal Freshbake and FrigoScandia, a wholly-owned subsidiary of the AGA Group of Sweden, have formed a new joint company to be called FRIGOFRESH.

The new joint company will exclusively process vegetables for Freshbake, but Freshbake will retain responsibility for product quality and marketing.

FRIGOFRESH will pay £1m in cash for the processing facilities.

**Pittard near success in battle for Garnar Booth**

BY MIKKI TAIT

VEOVILLE-BASED Pittard yesterday stood within a sight of success in its £30m bid battle for fellow leather group, Garnar Booth.

Hill Samuel, advisors to Pittard, announced that the company had either purchased or received acceptances from holders of 48.97 per cent of Garnar's shares. Moreover, one institution had also agreed to accept in respect of a further 12.6 per cent holding—but this is still subject to validation.

Undeterred, rival bidders

Hillsdown remained in the market for Garnar shares

yesterday and was believed to have made a small increase in its declared 37.2 per cent stake. Both sides have been actively canvassing the remaining institutional holders.

Yesterday, Mr Harry Solomon, chairman of Hillsdown, refused to be drawn on the company's plans for the stake should Pittard succeed. "Our attitude is that we've bought a lot of shares and are continuing to buy," was all he would say. "We are long-term investors."

The Garnar board which backed the increased Hillsdown

bid last Friday—having previously recommended the earlier, lower Pittard terms—yesterday said it had done so on the understanding that Pittard would not revise its terms. Yesterday the board remained firmly behind the Hillsdown offer.

Mr J. Pittard, managing director of Pittard, said that he still "wanted to work with the Garnar board" and would approach the merger—assuming success—as co-operatively as possible.

Garnar shares were unchanged at 29.8p.

**Braithwaite losses reduced**

BY MIKE SMITH

Braithwaite Group, the engineering company which has launched a £27m agreed takeover for heat equipment manufacturer Andrews Group, yesterday announced that pre-tax losses for last year were £248,000, against £1.17m in 1986.

Mr Andrew Fitton, managing director since January, said the results were unsatisfactory but the company had started initiatives to develop new products and cut working capital.

"These changes are expected to have considerable effect this year," he said.

The purchase of Andrews,

which will increase the company's market capitalisation from about £11m to £39m, was the first stage in building up an industrial holding company with four main legs.

Braithwaite and Andrews would form the first two legs, the company was looking at companies in the security industry for a third, and a fourth

was still to be decided.

In the year to March 31, Engineering Plastics recorded reduced profit and new product opportunities were being sought.

Profits at Braithwaite Plastics were also down but cash flow was good because of destocking

and a better performance was expected this year.

Braithwaite Automatics performed to budget and another strong performance was also expected in the current 12 months.

The losses were made on sales of £28.8m (£9.97m). Loss per ordinary share were 49.6p (£0.5p) and no dividend is being paid.

Braithwaite is to pay for the Andrews acquisition through the issue of 5.3m ordinary shares and 9.2m convertible preference shares. Most of these are to be offered to Braithwaite's existing shareholders.

Braithwaite shares were suspended at 40.5p of the company's request.

**Martin Ford losses accelerate**

BY SIMON HOLBERTON

Martin Ford, the clothing retailer which has undergone dramatic changes over the past year, incurred a pre-tax loss of £2.86m in the 14 months to January 31, compared with losses of £22.86m in 12 months to November 1986.

During the period control of the company changed hands, there was a major sale and selective lease-back of the company's property, the Martin Ford retailing name was changed to Stage, and the Michael Barrie group was purchased for £1.1m.

According to yesterday's

announcement the change of the company's stores to Stage and the costs associated with their eight-week closure totalled £2.17m. Other unspecified losses accounted for £134,000 and losses on continuing businesses amounted to £60,000.

In March the Stage group was sold for £5.9m. Today, Martin Ford consists of the Michael Barrie stores and the proceeds of the asset sales.

Mr Ronald Aitken, the chairman, said the company had about £8.7m, predominantly in cash.

"The group is in a healthy financial position and is now ready to deploy its resources in areas where the company believes the management of the group has skills to offer," he said.

Turnover for the period was £29.1m, compared with £35.5m, of which £10.5m was generated by subsidiary generated firm. The sale and leaseback of properties produced an extraordinary gain of £4.4m.

Loss per share amounted to 14.21p, pre-extraordinary.

Martin Ford's balance sheet date has been changed to January 31 which it says is more suitable for the retail industry.

## CUSTOMER INFORMATION FROM GENERAL MOTORS

**HOW TO USE COMPUTERS INTELLIGENTLY**

FASTER MARKET RESPONSE, QUALITY IMPROVEMENT, AND COST-CUTTING

At the beginning of this decade, the problem was clear. American industry was in decline. Some short-term fixes were possible, but competition from lower-wage nations demanded something more—an American industrial renaissance. GM took the challenge.

We set out to develop a new American method of production, integrating new technology with new social systems in a human partnership that gives people authority over machines and responsibility for their work.

We had to do more than emulate the Swedish or Japanese methods, we had to have better integration of the social system with technology. With the monumental tasks of reducing emissions and improving fuel economy coming under control, we were able to turn the attention of GM's engineers and scientists to this new task.

GM engineers developed the MAP (Machine Automation Protocol) system to permit machines already on the factory floor to communicate with each other and with the central computer. Before the invention of MAP, the machines, which spoke different computer "languages," were difficult to manage or even

to operate. Under the new system, the machines could be instructed from a central source, made to work in harmony. The opportunity for flexible manufacturing had come to the factory floor.

Cost-cutting was another mission for computer technology. GM, working together with union people, devised a way to save millions of dollars a month. Without reducing benefits to employees! Computer programs were designed and implemented. And the cost-saving began.

EDS, assisted by Hughes Aircraft with its experience in communications satellites, is designing a communications system to link more than 200 major GM facilities in 39 countries, along with 50,000 other locations, including GM dealers, suppliers, and financial offices.

The combined efforts of GM engineers, EDS, Hughes Aircraft, and associated artificial intelligence companies, are showing remarkable results in advanced computer-integrated manufacturing. By using computers more effectively, we have greatly reduced market response time. Parts can be designed, manufactured, and tested in a single interactive system. Simulations on computers can cut out months of building, testing, revising and retesting of both products and plant operations.

Computers are now improving GM quality. For example, computer vision systems enable us to gauge the accuracy of the body of a car after the unpainted

metal parts have been welded together. We can make sure now that every single part of every car body meets specifications. In three dimensions.

Right now, scientists and engineers, working with facilities managers, have completed the strategy and are implementing a real-time computer system which will carry individual orders from the dealer, through the manufacturing and assembly process, to delivery to the customer.

A single system, with people in charge of the machines at every step along the way—that's a major part of the vision GM believed was necessary to make America world-competitive. It's cooperative, human, and high tech. By 1990, we expect it to help save us \$10 billion annually. Our goal is to be the undisputed quality leader in every price class in which we compete. And we're on the way.

The vision is paying off.

*This advertisement is part of our continuing effort to give customers useful information about their cars and trucks and the company that builds them.*



Chevrolet • Pontiac  
Oldsmobile • Buick  
Cadillac • GMC Truck  
Opel • Vauxhall

**TUNIS INTERNATIONAL BANK**

15 AVENUE DES ETATS UNIS D'AMERIQUE PO BOX 81 LE NELVEDERE 1002 TUNIS - TELEPHONE: 702411 - TELEX: 12 272/14 651

**FINANCIAL STATEMENT AS AT DECEMBER 31st 1986**

	US\$ '000		US\$ '000
Cash and due from banks	17,512	Authorised capital: Hundred Million US Dollars	40,227
Interbank placements	105,578	Paid-up capital	5,421
Commercial loans and advances	115,374	Reserves	2,911
<b>TOTAL EARNING ASSETS</b>	<b>221,663</b>	Net income for the year	10,000
Investments in financial institutions	3,952	Shareholders' subordinated loan	

## COMMODITIES AND AGRICULTURE

# 'Accident prone' Comex takes another tumble

BY STEPHEN WAGSTYL

VISITORS TO the Commodity Exchange, the New York futures market which deals in gold, silver, copper and aluminum, can rarely make sense of the frantic abouts and wild hand signals of the traders.

But in the last few days the exchange itself has had trouble trying to sort out the confusion in the trading pits. A sudden spurt in silver prices on April 27 brought an unexpected surge in business, which swamped the settlement rooms of the exchange and of some of its 70 odd clearing members.

Comex, as the exchange is generally known, has now cleared the backlog, and is to make changes to its procedures over the next few months to try to make sure the same difficulties do not recur. But it could take much longer for the exchange's reputation to recover.

In London and in New York, bullion banks trading bullion —bars and coins as opposed to paper futures contracts— reported an increase in investment interest. One trader said: "I do not know if any permanent damage has been done to Comex. But it has certainly tarnished its name."

The exchange fiercely denies that any harm has been done to its name. "People are saying that for their own self-interest. It is nonsense," says Dr Terry Martell, a Comex senior vice president.

## Refco buys into London ring dealing

By David Owen in Chicago and Stefan Wagstyl in London

REFCO GROUP, the largest US futures commission merchant, is poised to become the latest US brokerage firm to join the London Metal Exchange as a ring dealer, following its agreement to buy the futures market activities of Lewis & Peat, excluding those in coffee and cocoa.

The privately-controlled US company, in which the Guinness Peat financial group has a minority stake, says it is pulling out of futures broking in order to concentrate on trading physical commodities. Mr Robert Kislis, the chairman, said companies now needed very considerable capital to compete in the futures markets with large US commission houses.

The deal, signed late last week, is the latest in which UK trading presence in the London futures markets and sold its operations to a large US group keen to increase its position in Europe.

However, Chicago-based Refco, which lays claim to a 20 per cent of world client futures market volume, says it is delaying a final decision on whether or not to take over the activities of Lewis & Peat's LME ring dealer, Wilson Smithers & Co., until it sees how the LME cope with its planned transition to cleared trading on May 28.

Mr Tony Grant, Refco president, said: "I suspect it would be reasonably likely that we will be at the end of June take it over."

Refco says no staff will lose their jobs in the operations it buys. In a string of major brokerage house acquisitions in 1984 and 1985, the group laid off most of its staff to work forces, cutting the need to overheads to a minimum.

LAST YEAR's fall in oil prices gave a boost to the world's economy, but it has also increased the dangers of a future oil crisis.

This was the message given to the developed world's Energy Agency in a confidential staff paper.

The report's careful, diplomatic language avoided mention of any support for oil producers' efforts to hold the price of crude up to its present level of around \$18 per barrel.

However, the analysis clearly showed that any slide below this level would create considerable dangers for the future supply of oil in the developed world.

And even if prices remain at around \$20, the position of the Organisation of Petroleum Exporting Countries will strengthen fairly rapidly in the next 15 years.

The IEA's economists believe the oil price has about reached its peak for the time being. "Prices in excess of \$20, if they could be achieved, would be under constant downward pressure until the considerable excess of productive capacity was reduced in all but the Gulf producing countries."

Their paper suggests, how-



Nonetheless, the affair could not have come at a worse time for Comex, possibly threatening a recovery in its fortunes. Trade in precious metals has picked up strongly since last summer after a prolonged period of low volumes. The price of a Comex gold bar, quoted from \$65,000 in mid-1986 to an average of \$120,000 recently.

Comex is one of four New York commodity exchanges sharing one trading floor which together fall far behind their rivals in Chicago in the 1980s in developing financial futures contracts at a time when trade in commodity contracts has mostly been dull.

The Chicago Board of Trade, the world's largest futures exchange, has been quick to take advantage of Comex's latest misfortune. On Friday it announced plans for two new precious metals contracts—one for 1,000 ounces of gold and the other for 5,000 ounces of silver—identical to those traded on Comex. The CBOT, which already trades smaller gold and silver contracts, said "recent market conditions" had triggered a demand for larger-sized contracts.

Moreover, for the third time since 1980 Comex is under close scrutiny from the Commodity Futures Trading Commission, the US market's watchdog. The exchange was investigated after it suspended trading in silver in 1981, when the Texan bil-

lioneur Mr Nelson Bunker Hunt tried and failed to corner the market.

In 1985, the Commission tightened up the regulations of US futures markets generally following the Volume Investors affair on Comex, in which a clearing member of the exchange collapsed as a result of defaults by three gold options traders.

Comex argues that its latest difficulties have arisen from an unprecedent and unexpected swing in silver prices which soared by 40 per cent in a week to hit \$112.5 an ounce before falling back sharply. It says it acted "extremely quickly" to freeze trading last week in order to allow time for sorting out the backlog.

However, officials at other US exchanges say that the ability to cope with extreme swings in prices is the test of a well-run futures market. The Chicago Board of Trade said it recently handled 1m trades in a day without a hiccup, compared with an average for the year so far of some 350,000. Comex, which has been dealing with a daily average about \$8,000, was swamped by 236,000.

Comex is now considering how to improve what it considers a "time-consuming" system of recording trades, which is prone to operator errors.

Currently, a floor broker

makes a written note of a trade and passes it to a clerk who works for him. The clerk notes the trade on a brokerage sheet in a "writing-up room"; these sheets are normally handed to Comex staff who enter the details into the Comex computer.

Traders have responded half-heartedly to the exchange's efforts to improve things. Only five out of 70 Comex clearing members use an alternative computer-to-computer link with Comex.

Comex now plans to follow other US exchange and increase the direct responsibility of clearing members for reporting trades, reducing the role of floor brokers. The exchange has also doubled its settlement staff to 60.

Other US futures markets have had their problems. In particular, the regulatory authorities were concerned until trading rules were changed recently—about excessive price swings in financial futures at the quarterly "triple witching hour" when a host of stock market contracts expired simultaneously.

But some traders claim that Comex is accident-prone. The Commission says, politely, that Comex is little different from other exchanges in its regulatory record but adds that Comex's problems do have "a higher profile and visibility" than most.

Comex is now considering

how to improve what it considers a "time-consuming" system of recording trades, which is prone to operator errors.

Currently, a floor broker

## LONDON MARKETS

PRICES FOR lead and zinc rose sharply on the London Metal Exchange yesterday, reflecting Cominco's declaration of force majeure for all products from its Kimberley/Trail mining complex, where 3,200 workers started a strike over wages at the weekend. The Trail smelter, about 400 miles east of Vancouver, produced 240,000 tonnes of zinc and 110,000 tonnes of lead last year. Lead, which rose 10.4 per cent to \$240 for 22.1 tonnes, was 22.1 for 22.1 tonnes.

Lead's rise, in light of a tight supply, with stocks in LME warehouses falling for the 15th consecutive week to 10,275 tonnes. Zinc's increase of 22.1 to \$245.5 for cash metal, was also spurred by news of producer price rises from both the US and Europe. The state-owned Minera Peru also declared force majeure on shipments to its Caja Margarita zinc smelter, which has technical problems and could be out of action for 45 days. Oil prices

also rose, with the price of Brent crude up 1.1 per cent to \$30.30 a barrel. The rise was fuelled by strong advances in oil products, and by generally bullish sentiment. On the International Petroleum Exchange, the price of gasoline was up by \$3 to \$1.57 a gallon.

LME prices supplied by Amalgamated Metal Trading

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Comex is now considering how to improve what it considers a "time-consuming" system of recording trades, which is prone to operator errors.

Currently, a floor broker

## INDICES

### REUTERS

May 11 May 9 Month ago Year ago

10 510 150.3 105.7 179.4

(From September 18, 1981=100)

DOW JONES

May 11 May 9 Month ago Year ago

Jones 3 7 10 100

Stock 112.91 121.97 111.22

Put 127.51 132.65 124.72

(From December 31, 1981=100)

## MAIN PRICE CHANGES

May 11 + or Month 1987 — ago

METALS

Aluminum

May 1100000000 35 1040000000

Free Market

May 1000000000 35 1040000000

8 Month

Gold Grade A

May 9219 111.81 914.85

8 Month

Gold

May 9230 111.81 915.75

8 Month

Lead

May 9240 111.81 913.25

8 Month

Lead

May 921.70 111.81 916.75

8 Month

Nickel

May 9250 111.81 916.75

8 Month

Nickel

May 9250 111.81 916.75

8 Month

Tin

May 9250 111.81 916.75

8 Month

Tin

May 9250 111.81 916.75

8 Month

Copper







## UNIT TRUST INFORMATION SERVICE



## LONDON SHARE SERVICE

## AMERICANS—Continued

1987	Low	Stock	Price	Yr.	Net	Div.	CW	YTD
High	Low	Stock	Price	Yr.	Net	Div.	CW	YTD
303	23	Carla Lee \$1	235/4	1	51.00	1.5	1.5	12
112	9	Gibson B. F. \$1	91/2	1	51.20	1.5	1.5	12
79	62	Goodwin Bell \$1	65/8	1	51.40	1.5	1.5	12
177	12	Goodwin Corp. \$1	12	1	51.50	1.5	1.5	12
227	33	Goodwin Corp. \$1	23	1	51.50	1.5	1.5	12
21	34	Goodwin Corp. \$1	23	1	51.50	1.5	1.5	12
227	33	Goodwin Corp. \$1	23	1	51.50	1.5	1.5	12
74	17	Goodwin Corp. \$1	60/2	1	51.50	1.5	1.5	12
31	34	Goodwin Corp. \$1	10	1	51.50	1.5	1.5	12
107	15	Goodwin Corp. \$1	177/2	1	51.50	1.5	1.5	12
152	17	Goodwin Corp. \$1	177/2	1	51.50	1.5	1.5	12
25	21	Goodwin Corp. \$1	221/2	1	51.50	1.5	1.5	12
574	47	Goodwin Corp. \$1	221/2	1	51.50	1.5	1.5	12
262	19	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
111	27	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
270	29	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
135	12	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
151	15	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
254	27	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
134	35	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
334	27	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12

## BUILDING, TIMBER, ROADS—Cont.

1987	Low	Stock	Price	Yr.	Net	Div.	CW	YTD
High	Low	Stock	Price	Yr.	Net	Div.	CW	YTD
303	23	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
112	9	Goodwin Corp. \$1	91/2	1	51.50	1.5	1.5	12
79	62	Goodwin Corp. \$1	65/8	1	51.50	1.5	1.5	12
177	12	Goodwin Corp. \$1	12	1	51.50	1.5	1.5	12
227	33	Goodwin Corp. \$1	23	1	51.50	1.5	1.5	12
21	34	Goodwin Corp. \$1	23	1	51.50	1.5	1.5	12
107	15	Goodwin Corp. \$1	177/2	1	51.50	1.5	1.5	12
152	17	Goodwin Corp. \$1	177/2	1	51.50	1.5	1.5	12
25	21	Goodwin Corp. \$1	221/2	1	51.50	1.5	1.5	12
574	47	Goodwin Corp. \$1	221/2	1	51.50	1.5	1.5	12
262	19	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
111	27	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
270	29	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
135	12	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
151	15	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
254	27	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
134	35	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
334	27	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12

## CANADIANS

1987	Low	Stock	Price	Yr.	Net	Div.	CW	YTD
High	Low	Stock	Price	Yr.	Net	Div.	CW	YTD
303	16	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
112	10	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
79	10	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
177	12	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
227	33	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
21	34	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
107	15	Goodwin Corp. \$1	177/2	1	51.50	1.5	1.5	12
152	17	Goodwin Corp. \$1	177/2	1	51.50	1.5	1.5	12
25	21	Goodwin Corp. \$1	221/2	1	51.50	1.5	1.5	12
574	47	Goodwin Corp. \$1	221/2	1	51.50	1.5	1.5	12
262	19	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
111	27	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
270	29	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
135	12	Goodwin Corp. \$1	235/4	1	51.50	1.5	1.5	12
151	15	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
254	27	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
134	35	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12
334	27	Goodwin Corp. \$1	165/2	1	51.50	1.5	1.5	12

## BANKS, HP &amp; LEASING

1987	Low	Stock	Price	Yr.	Net	Div.	CW	YTD
High	Low	Stock	Price	Yr.	Net	Div.	CW	YTD
303	21	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
112	21	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
79	22	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
177	22	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
227	22	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
21	22	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
107	22	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
152	22	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
25	21	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
574	17	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
262	17	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
111	17	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
270	17	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
135	17	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
151	17	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
254	17	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
134	17	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	12
334	17	ANZ S.A. \$1	264/4	1	51.50	1.5	1.5	







## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High Low Stock	Div. Yld. E	100s High	Low	Close Prev.	12 Month High Low Stock	Div. Yld. E	100s High	Low	Close Prev.	12 Month High Low Stock	Div. Yld. E	100s High	Low	Close Prev.	12 Month High Low Stock	Div. Yld. E	100s High	Low	Close Prev.	12 Month High Low Stock	Div. Yld. E	100s High	Low	Close Prev.					
373 20s AAR	50	18.12	247	303	31	4	21	31	31	373 20s BMC	41	23	74	74	373 20s Chase n	58	10	54	55	373 20s Eaton	2	22	19	19	373 20s Hiller	1.60	2.1	21	21
37 20s ADT	50	18.12	230	311	31	4	21	31	31	373 20s Bensco	70	1.5	211	374	373 20s Chase p	58	9	60	59	373 20s Hilton	1.7	1.7	20	20					
41s 20s AFG	120	3	11	244	306	31	4	21	31	373 20s Belden	44	2.1	19	64	373 20s Chatsworth	2.8	4.2	9	4.2	373 20s Home	1	1.0	21	21					
11s 16s AGC	22	22	332	441	42	4	21	31	31	373 20s Bell	82	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Holiday	1.0	1.0	21	21					
13s 17s AMR	11	25	251	65	51	4	21	31	31	373 20s Bellco	20	1.1	11	204	373 20s Channel	4.2	4	11	4.2	373 20s Home	1.0	1.0	21	21					
27s 25 ANR	p 2.67	10	11	458	525	54	4	17	17	373 20s Bellco	91	6.9	19	304	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
27s 25 ARX	s	3	5.6	28	26	26	4	21	31	373 20s Bellco	22	2.0	11	204	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
27s 25 AVX	s	2.1	12	218	250	26	4	21	31	373 20s Bellco	36	3.1	11	1022	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
67 41 Aze	s	1	1.7	23	52	51	4	21	31	373 20s Bellco	47	2.1	11	204	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
34s 28 Acme	s	1	1.7	23	52	51	4	21	31	373 20s Bellco	58	2.1	11	204	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
15s 16s Acme	s	3.1	8	119	137	13	4	21	31	373 20s Bellco	70	1.1	20	304	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
8s 6s Acme	s	4.1	30	10	75	72	4	21	31	373 20s Bellco	84	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
23s 21s Acme	s	1.7	27	307	315	31	4	21	31	373 20s Bellco	97	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
21s 19s Acme	s	3.2	15	847	919	91	4	21	31	373 20s Bellco	101	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
21s 19s AMD	s	1.0	1.0	101322	216	216	4	21	31	373 20s Bellco	112	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	124	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	136	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	148	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	160	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	172	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	184	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	196	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	208	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	220	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	232	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	244	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	256	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	268	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	280	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	292	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	304	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	316	2.0	16	313	373 20s Chatsworth	6.1	6	6	6	373 20s Home	1.0	1.0	21	21					
10s 8s AMR	s	3.5	6.6	210	240	240	4	21	31	373 20s Bellco	328	2.0	16	313	373 20s Chatsworth</td														



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### Inflation fears send shares into reverse

#### WALL STREET

FEARS of inflation sent bonds sliding and aborted a brisk stocks rally on Wall Street yesterday, writes *Roderick Oram* in *New York*.

Bonds had opened higher with the help of a stable dollar but succumbed to jitter over the inflationary impact of rising commodities prices. The price of the new Treasury benchmark long bond finished the day down 2 points at just below its price at last Thursday's auction.

The Dow Jones industrial average closed down 15.00 points at 2,307.30. It had held on to a 45 point gain until the last hour and a half of trading when it finally bowed to pressure from the retreating bond market.

The sharpest declines came in blue chips which left the Standard & Poor's 500 off 1.80 points at 2,917.57 and the New York Stock Market composite index down 0.79 at 164.70. In contrast the American Stock Exchange composite index closed up 1.70 at 334.72.

NYSE trading was heavy at 203.15 shares. Advancing issues had led those declining by a ratio of three-to-one during the morning but were level pegging at the close. Buying by foreign investors had been strong in the morning although some domestic institutional investors were active sellers to realise profits, particularly in the afternoon.

Some oil stocks managed to hold to most of their morning gains as crude oil prices continued their rise.

Exxon rose 5.1% to \$86.7, Chevron fell 5%, to \$59, Amoco fell 5.1% to \$86.5, Atlantic Richfield advanced 5.1% to \$93.4 and Mobil gained 5.1% to \$86.4.

Texaco gained a further 5.1% to \$83 and was the New York Stock Exchange's most active issue with more than 6m shares traded. It had gained 5.1% on Friday on growing rumours it would either settle its legal battle with Pennzoil or be a takeover target. Pennzoil rose 5.1% to \$21.50.

Phillips Petroleum fell 5.1% to \$16. Dean Witter's oil analysts forecast earnings of 30 cents per share this year compared with 55 cents in 1986 because of continuing pressure on the group's US exploration and production operations.

Chrysler added 5.1% to \$40.00 on news it would reorganise its parts

manufacturing business into a wholly-owned subsidiary. Some observers suggest this might be a preliminary move to a flotation of the business which has annual revenues of about \$2.7bn.

In the takeover arena, Burlington Industries rose 5.1% to \$66. It said it would buy back 5m shares, about 30 per cent of those outstanding, at \$30 each to counter a \$70 a share offer from an investment group led by Mr Asher Edelman, the New York corporate raider, and Dominion Textile of Canada.

Comark jumped 5.2% to \$20 in heavy over-the-counter trading. The medical services group announced a definitive agreement under which Baxter Travenol, down 5.1% to \$22.4, will offer \$21.33 worth of its shares to Comark.

Computer rose 5.1% to \$11.3. With the help of a stable dollar but succumbed to jitter over the inflationary impact of rising commodities prices. The price of the new Treasury benchmark long bond finished the day down 2 points at just below its price at last Thursday's auction.

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Terry Byland and Janet Bush report on continued investor confidence in the UK

### London soars to record on poll news

LONDON SHARE prices soared to new peaks yesterday in anticipation of the news that the general election would be held on June 11.

But sterling and UK Government bond prices were hit by a sense of anti-climax after the announcement following weeks of intense speculation about the timing of the poll.

UK financial markets had surged ahead at the end of last week in anticipation of the election date announcement and some profit-taking had been widely expected.

Pre-election enthusiasm has been most marked in the equity market. At mid-session, with the

market poised for a statement from Prime Minister Margaret Thatcher's Downing Street office, the FT-SE stock index was more than 50 points up and the value of London's quoted equities showed an increase of more than £10m (\$16.6m) from Friday night.

Share prices closed well off the top but nevertheless at all-time peaks as the announcement prompted investors to take profits. The FT-SE index ended at 2,163.3, a net rise during the session of 36.3, while the FT Ordinary index ended 22.2 above at 1,686.9, both records.

Major market indices have risen by about 5 per cent over the

past two sessions, still a far cry from the 10 per cent surge posted in the market's record session of January 24, 1975.

Yesterday's widespread advance appeared to reflect continued confidence by foreign investors in the UK economic outlook as well as an optimistic view of the Thatcher Government's election prospects.

"For overseas investors, Great Britain plc represents the best buy in the market, anywhere in the world. Where else can you find a country with a strong currency and good growth prospects?" commented Dr A. Banaji of Nomura Securities.

But the mood of optimism did

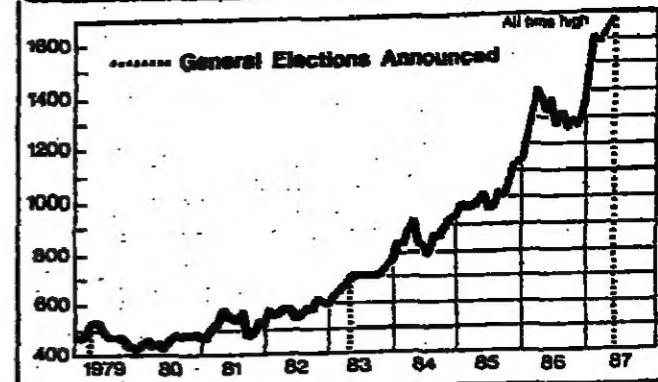
not appear to be shared by the UK Government bond market, which closed around 5 point lower.

The gilt-edged market is labouring under the prospect of sales of stock this week totalling 22m, including 1.5m of short-dated gilts in Wednesday's first experimental auction.

There also seems to be a clearer perception of official interest rate policy in this market. The Bank of England's strong signals on Friday that it did not want to be pushed by financial markets into further, swift cuts in interest rates have had an impact.

Sterling had a mixed day. During the morning, the pound re-

#### FT Ordinary Share Index



been on the same scale as Friday's sales of the pound. The statement itself seemed to act as a signal to take profits, and sterling ended lower overall. Market details, Page 44

#### EUROPE

### Frankfurt fails to sustain dollar optimism

THE former dollar lent early support to most European bourses, although not all could sustain the momentum. Norwegian and Spanish share prices rallied from last week's sharp losses on improved domestic news.

Frankfurt finished mixed after a early rise fuelled by the dollar's recovery fizzled out. The market also found little support from expectations of a fall in domestic interest rates.

The Commerzbank index rose 3.675. Retailer Globus put on 150 to 520. Insurers were mixed, while chemicals were marginally higher.

Amsterdam was helped higher by the dollar's strength and Wall Street's bright start. International shares responded well, with Royal Dutch up FI 4 to FI 250.00, prior to today's announcement of first quarter results.

Akzo was FI 1.80 higher at FI 134.30. Unilever was up FI 1.00 at 598.00. KLM rose a marginal 30 cents to FI 44.90 and Philips was 20 cents better at FI 50.50.

Pharmaceutical Shering continued to feel a hangover from last week's disappointing results and slipped DM 16.50 to a 12-month low of 52.60.

Foreign selling depressed industrial group Feldmühle-Nobel from DM 9.20 to DM 229.80, continuing the slide which has followed news that utility Veba is to buy most of its chemicals division. Veba put on a further DM 2.30 to DM 215.00.

Siemens added DM 7.00 to DM 119.00, but other blue chips were mixed. In cars, Daimler lost DM 1 to DM 98.00 while VW picked up DM 2.00 to DM 365.50 and BMW added DM 1.50 to DM 586.50.

Chemical Hoechst was DM 1.50 higher at DM 284.50. BASF rose DM 1.40 to DM 277.90 but Bayer lost DM 1.00 to DM 307.00. Engineering stock Mannesmann lost DM 5.50 to DM 169.00 and MAN was DM 2.00 off at DM 165.70.

Banks continued weak.

Zurich rose in moderate trade. Dollar-sensitive bank stocks firmed, with UBS bearer rising SF 45 to SF 49.15 and Swissair to SF 40.50.

Among similarly strong industrial shares, Canadian Pacific added CS 5 to CS 25.4.

Montreal advanced across the board. Vancouver slipped.

#### CANADA

FIRMER bond and dollar markets combined to give Toronto's confidence a boost to Toronto stocks across the board. Vancouver slipped.

#### SOUTH AFRICA

Driefontein was also lower, by R2.00 at R81.00, and Freegold fell R4.50 to R54.00.

Other minings were quietly steady, with De Beers and Rustenburg, the diamond and platinum shares, steady at R29.65 and R53.00 respectively.

In foods, Nestlé bearer shares added SFr 50 to SFr 250 and chocolate and coffee stock Jacobs Sutcliffe picked up SFr 125 to SFr 500.

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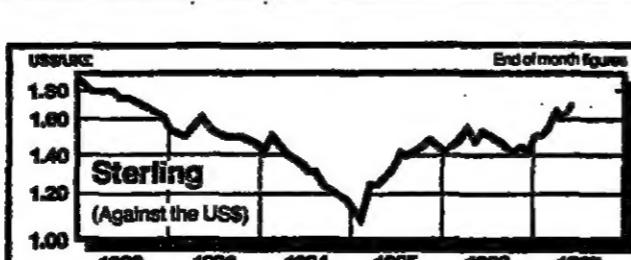
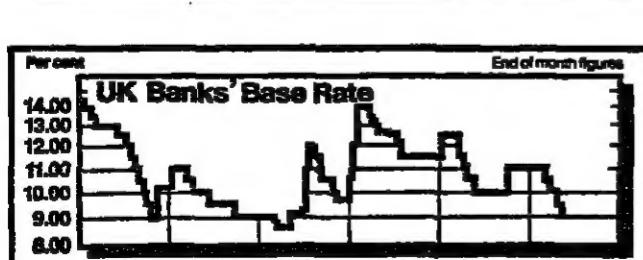
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#### KEY MARKET MONITORS



#### STOCK MARKET INDICES

	May 11	Previous	Year ago
NEW YORK	2,322.00	2,322.00	1,788.43
DJ Industrial	2,163.3	2,163.3	1,601.8
DJ Transport	261.30	261.30	78.91
DJ Utilities	203.71	205.49	125.91
S&P Comp.	231.57	233.37	227.65

	May 11	Previous	Year ago
London FT	1,688.9	1,659.7	1,330.5
SE 100	2,163.3	2,126.5	1,601.8
A All-share	1,079.39	1,061.10	789.37
A 500	1,208.59	1,184.71	854.95
Gold mines	428.3	438.7	282.1
A Long life	8.51	8.72	2.03
World Acc. Ind	134.11	133.44	83.67

	May 11	Previous	Year ago
TOKYO	24,052.22	24,589.23	16,195.0
Tokyo SE	2,163.76	2,169.69	1,720.85

	May 11	Previous	Year ago
AUSTRALIA	1,221.3	1,227.1	1,222.1
Metals & Min.	1,232.8	1,251.4	500.3